

MK Restaurant Group Pcl (M TB) - BUY, Price Bt56.25, TP Bt68.0**Results Comment**

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Lower-than-expected loss in 3Q21

- M reported a normalized loss of Bt257m in 3Q21 vs. Bt465m in 3Q20 and a loss of Bt99m in 2Q21. The loss was lower than our expectation after M managed to control its cost during the lockdown period better than we'd expected.
- Revenues fell 48% y-y and 21% q-q after most of its 700 restaurants were closed in July and in August only online orders were allowed.
- Gross margin fell to 60% from 67% in 3Q20 and 63% in 2Q21. This was due to operating leverage impact and that M sold more via its online channel during the dine-in restriction period in 3Q21. Online orders generate lower margin.
- SG&A to sales jumped to 78% from 53% in 3Q20 and 71% in 2Q21. Increasing SG&A to sales due to operating leverage impact. That said, the SG&A expense was lower than our previous expectation as M managed to control cost well during the quarter.
- So far, M is seeing a fast turnaround with sales in October returned to 75% of the 2019 level despite some dine-in restrictions remaining.
- We reaffirm BUY on M.

Income Statement						Income Statement					
(consolidated)						9M as					
Yr-end Dec (Bt m)	3Q20	4Q20	1Q21	2Q21	3Q21	(Bt m)	q-q%	y-y%	% 2021F	2021F	2022F
Revenue	3,799	3,604	3,116	2,509	1,973	Revenue	(21)	(48)	66	11,467	15,987
Gross profit	2,534	2,391	2,000	1,585	1,185	Gross profit	(25)	(53)	66	7,270	10,549
SG&A	2,004	2,098	1,925	1,770	1,544	SG&A	(13)	(23)	71	7,419	8,569
Operating profit	530	293	75	(185)	(359)	Operating profit	na	na	na	(149)	1,980
EBITDA	1,066	821	585	315	(359)	EBITDA	na	na	31	1,752	3,810
Other income	75	77	45	65	51	Other income	(22)	(32)	57	281	298
Other expense	0	0	0	0	0	Other expense					
Interest expense	19	19	19	20	12	Interest expense	(40)	(35)	89	58	7
Profit before tax	586	351	100	(140)	(320)	Profit before tax	na	na	na	74	2,271
Income tax	113	2	8	(42)	(65)	Income tax	na	na	na	(2)	409
Equity & invest. income	(0)	2	(6)	(8)	(8)	Equity & invest. income	na	na	na	(20)	(20)
Minority interests	(8)	(1)	2	7	5	Minority interests	(25)	na	304	5	(31)
Extraordinary items	0	0	0	0	0	Extraordinary items					
Net profit	465	349	89	(99)	(257)	Net profit	na	na	na	60	1,811
Normalized profit	465	349	89	(99)	(257)	Normalized profit	na	na	na	60	1,811
EPS (Bt)	0.50	0.38	0.10	(0.11)	(0.28)	EPS (Bt)	na	na	na	0.07	1.97
Normalized EPS (Bt)	0.50	0.38	0.10	(0.11)	(0.28)	Normalized EPS (Bt)	na	na	na	0.07	1.97

Balance Sheet						Financial Ratios					
(consolidated)						9M as					
Yr-end Dec (Bt m)	3Q20	4Q20	1Q21	2Q21	3Q21	(%)	3Q20	4Q20	1Q21	2Q21	3Q21
Cash & ST investment	6,812	7,663	7,773	7,037	7,018	Sales growth	(7.4)	(19.6)	(17.9)	16.0	(48.1)
A/C receivable	126	110	113	150	177	Operating profit growth	(0.8)	(58.6)	(77.8)	na	na
Inventory	318	418	358	345	331	EBITDA growth	46.7	(9.3)	(36.5)	90.3	na
Other current assets	106	119	123	149	133	Norm profit growth	(15.4)	(46.7)	(73.9)	na	na
Investment	893	895	889	881	874	Norm EPS growth	(15.4)	(46.7)	(73.9)	na	na
Fixed assets	3,387	3,254	3,108	2,990	2,873	Gross margin	66.7	66.3	64.2	63.2	60.1
Other assets	8,146	7,895	7,693	7,550	7,299	Operating margin	14.0	8.1	2.4	(7.4)	(18.2)
Total assets	19,788	20,353	20,058	19,102	18,704	EBITDA margin	28.1	22.8	18.8	12.5	(18.2)
S-T debt	21	21	20	14	8	Norm net margin	12.2	9.7	2.8	(4.0)	(13.0)
A/C payable	1,184	1,312	1,095	1,026	1,047	D/E (x)	0.0	0.0	0.0	0.0	0.0
Other current liabilities	1,473	1,512	1,499	1,287	1,267	Net D/E (x)	(0.5)	(0.6)	(0.6)	(0.5)	(0.5)
L-T debt	0	0	0	0	0	Interest coverage (x)	57.2	44.0	30.2	15.6	(29.8)
Other liabilities	3,582	3,661	3,509	3,408	3,277	Interest rate	335.7	352.6	381.3	480.4	437.0
Minority interest	323	324	322	315	310	Effective tax rate	19.3	0.7	8.0	30.0	20.4
Shareholders' equity	13,204	13,523	13,612	13,052	12,796	ROA	9.4	7.0	1.8	(2.0)	(5.4)
Working capital	(741)	(784)	(625)	(531)	(539)	ROE	14.1	10.5	2.6	(3.0)	(8.0)
Total debt	21	21	20	14	8						
Net debt	(6,791)	(7,642)	(7,754)	(7,024)	(7,009)						

Sources: Company data, Thanachart estimates

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