

**SELL** (Unchanged)

Change in Numbers

**TP: Bt 10.00**

(From: Bt 11.00 )

**16 DECEMBER 2021**

**Downside : 24.2%**

# Pruksa Holding Pcl (PSH TB)

## Low ROE era

A declining property market share and the launch of its Vimut hospital this year will likely pressure PSH's ROE to remain low at 5.8-6.4% in 2022-24F. Its plan to open more hospitals in the next five years represents potential earnings downside. 2022F PE of 11.3x doesn't look cheap to us. Reaffirm SELL with a lower Bt10 TP.



**PHANNARAI TIYAPITTAYARUT**

662-779-9109

phannarai.von@thanachartsec.co.th

### Reaffirming SELL

We reaffirm our SELL call on PSH. First, due to PSH's low-end focus which is sensitive to the weak economy, we project this year's presales to come at 51% of its 2018 peak. This is the new presales base and we expect 3-5% presales growth in 2022-24F. Second, after opening its first Vimut hospital this year, we see healthcare investment being a long-term plan that will drag on overall profit for the next five to 10 years. Third, ROE is expected to fall from 15.2% in 2018 to 5.3% in 2021F, among the sector's lowest and we expect it to stay low for many years. We cut our earnings estimates by 18-25% in 2021-23F and our DCF-based 12-month TP (2022F base year) to Bt10 (from Bt11) on lower presales and losses from its hospital business. Its 11.3x 2022F PE multiple is above its 9.1x average in 2015-19.

### Property – not back to the glory days

From being a market leader by presales in 2014-18, PSH has lost presales share (from 22% in 2018 to 17% in 9M21) while we forecast this year's presales at Bt26bn, half of what it achieved in 2018. Though it has tried to expand into the higher-end segment, average selling price on Bt72bn of inventories as of 3Q21 was still at Bt3.45m/unit. PSH does not seem to be benefiting from the relaxed LTV ratio. We expect its 2MQTD (October-November) presales to come in at Bt4.1bn, or a monthly average of Bt2.06bn, 8% below the Bt2.2bn/month in 9M21.

### Building a healthcare platform

PSH has a grand plan to build its healthcare platform. Following the opening of its first Vimut hospital (236 beds) in May this year, the company has set Bt15bn in capex for the next five years to launch three additional hospitals (150-200 beds each) and 13 health centers/nursing homes. For Vimut, it targets positive EBITDA in year 4 and profit breakeven in year 5. We estimate losses of Bt342m/293m/200m in 2022-24F and a profit in 2028F. We see earnings downside risk if new hospitals/health centers open up. In our view, the business transformation from residential development to the more recurring-income healthcare business, albeit with pain at first, is not a bad move.

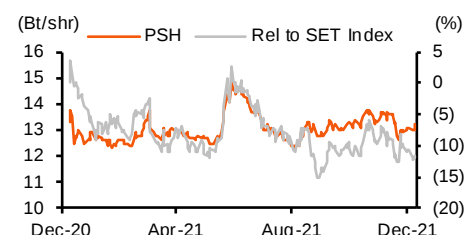
### Low ROE

Weakening property profit due to falling property sales and gross margin brought down ROE from 15.2% in 2018 to 6.4% in 2020. With the launch of its Vimut hospital this year, we project ROE to drop further to 5.3%. Since we expect organic growth for PSH's property business and hospital losses for many years, we estimate its ROE at 5.8-6.4% in 2022-24F, half of the sector's average ROE of 10.0-10.3% over the same period.

### COMPANY VALUATION

| Y/E Dec (Bt m)    | 2020A  | 2021F  | 2022F  | 2023F  |
|-------------------|--------|--------|--------|--------|
| Sales             | 29,244 | 29,380 | 30,492 | 28,858 |
| Net profit        | 2,771  | 2,287  | 2,555  | 2,586  |
| Consensus NP      | —      | 2,403  | 2,965  | 3,116  |
| Diff frm cons (%) | —      | (4.8)  | (13.8) | (17.0) |
| Norm profit       | 2,771  | 2,287  | 2,555  | 2,586  |
| Prev. Norm profit | —      | 2,781  | 3,144  | 3,429  |
| Chg frm prev (%)  | —      | (17.8) | (18.7) | (24.6) |
| Norm EPS (Bt)     | 1.3    | 1.0    | 1.2    | 1.2    |
| Norm EPS grw (%)  | (48.3) | (17.5) | 11.8   | 1.2    |
| Norm PE (x)       | 10.4   | 12.6   | 11.3   | 11.2   |
| EV/EBITDA (x)     | 12.0   | 12.9   | 11.0   | 10.6   |
| P/BV (x)          | 0.7    | 0.7    | 0.6    | 0.6    |
| Div yield (%)     | 7.3    | 4.8    | 5.3    | 5.4    |
| ROE (%)           | 6.4    | 5.3    | 5.8    | 5.8    |
| Net D/E (%)       | 54.1   | 46.9   | 38.1   | 34.4   |

### PRICE PERFORMANCE



### COMPANY INFORMATION

|                             |                            |
|-----------------------------|----------------------------|
| Price as of 16-Dec-21 (Bt)  | 13.20                      |
| Market Cap (US\$ m)         | 864.3                      |
| Listed Shares (m shares)    | 2,188.5                    |
| Free Float (%)              | 28.2                       |
| Avg Daily Turnover (US\$ m) | 0.5                        |
| 12M Price H/L (Bt)          | 14.80/12.30                |
| Sector                      | Property                   |
| Major Shareholder           | Vijitpongpun Family 67.99% |

Sources: Bloomberg, Company data, Thanachart estimates

## Building a healthcare platform

*Entering healthcare business to create long-term recurring income*

Diversifying from a property development business to generate more recurring income, Pruksa Holding Pcl (PSH) has moved into the healthcare business. On 1 February, it invested in a 51% stake in a JV company, Theptanyapa Co Ltd, which operates Theptarin Hospital. The JV shared an equity loss of Bt1m in 2Q21 and Bt4m in 3Q21. Given the COVID impact, management targets Bt400m in revenues and a slight loss of Bt10m-20m this year. Next year, it expects Bt500m-600m in revenues and profit of Bt30m, or shared profit of Bt15m.

*1<sup>st</sup> hospital opened with more to come within the next five years*

On 1 May, it opened its first greenfield hospital, Vimut (236 beds), on Phahonyothin Road in Bangkok as its main hospital targeting mid-level customers with an investment of Bt4.9bn. Seeing potential growth in the healthcare business, the company plans to build a network and has set a Bt15bn capex budget over the next five years for three additional hospitals (150-200 beds each) and 13 health centers/nursing homes. The first health center (a 50-bed hospital) with capex of Bt150m is under construction and located at the Gemo project (Sukhaphiban 2 Road) in front of one of PSH's housing projects.

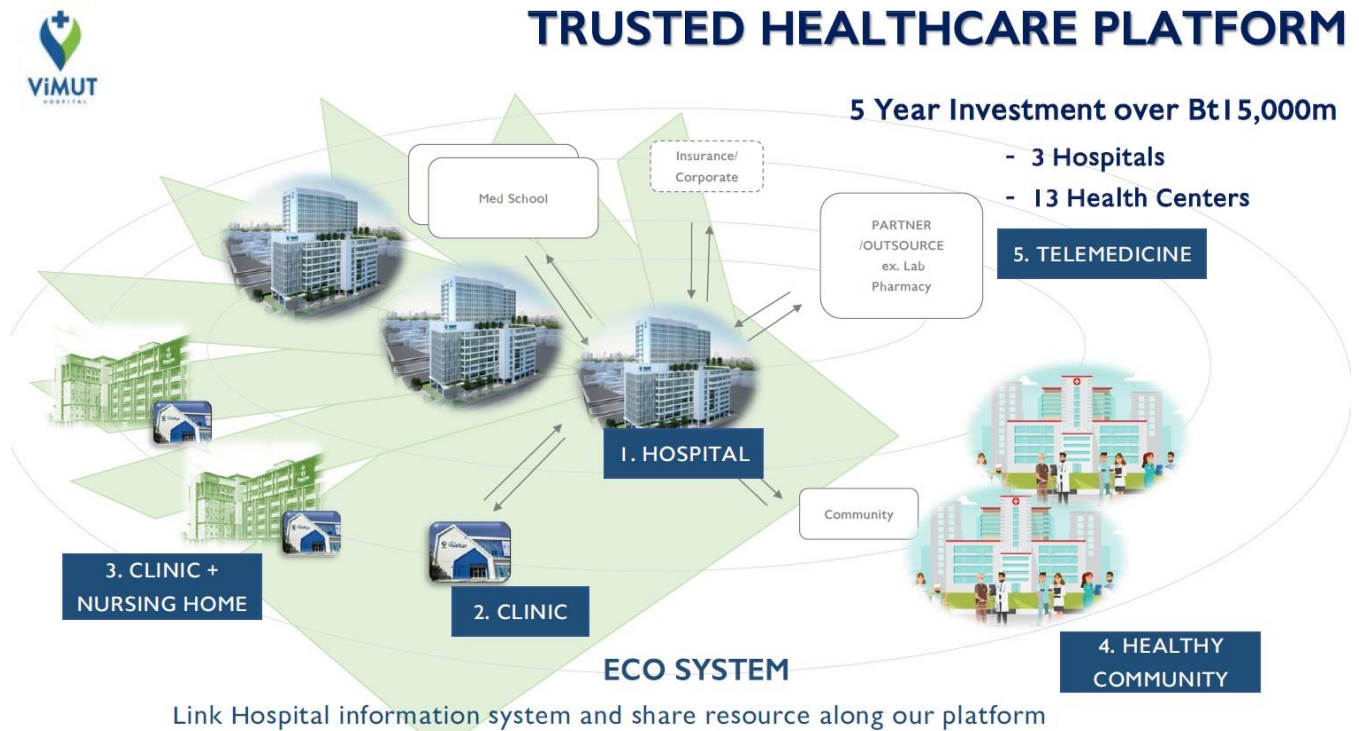
For Vimut, it targets positive EBITDA in year 4 and profit breakeven in year 5. We estimate losses of Bt342m/293m/200m in 2022-24F before turning a profit in 2028F. We see earnings downside risk if new hospitals/health centers open up as we have yet to include them in our projections and we expect those projects to make a loss in the first few years of operation. Though we expect years of pain before the healthcare business is no longer a drag and bears fruits, this is not a bad move in our view since Thailand is becoming an aging society and hospital services and healthcare facilities are crucial.

### Ex 1: Vimut Hospital Assumptions

| (Bt m)                | 2021F        | 2022F        | 2023F        | 2024F        | 2025F        | 2026F        | 2027F        | 2028F        | 2029F        | 2030F        | 2031F        | 2032F        |
|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Total revenues</b> | <b>326</b>   | <b>727</b>   | <b>970</b>   | <b>1,181</b> | <b>1,406</b> | <b>1,471</b> | <b>1,541</b> | <b>1,615</b> | <b>1,694</b> | <b>1,778</b> | <b>1,866</b> | <b>1,961</b> |
| IPD                   | 69           | 241          | 496          | 682          | 877          | 904          | 931          | 959          | 988          | 1,017        | 1,048        | 1,079        |
| OPD                   | 229          | 383          | 414          | 448          | 484          | 524          | 566          | 612          | 662          | 716          | 775          | 838          |
| Moderna vaccine       | 28           | 104          | 60           | 52           | 44           | 44           | 44           | 44           | 44           | 44           | 44           | 44           |
| <b>Gross profit</b>   | <b>(119)</b> | <b>50</b>    | <b>145</b>   | <b>208</b>   | <b>286</b>   | <b>327</b>   | <b>373</b>   | <b>422</b>   | <b>475</b>   | <b>533</b>   | <b>560</b>   | <b>588</b>   |
| IPD                   | (30)         | 7            | 69           | 116          | 175          | 199          | 223          | 249          | 277          | 305          | 314          | 324          |
| OPD                   | (98)         | 11           | 58           | 76           | 97           | 115          | 136          | 159          | 185          | 215          | 232          | 251          |
| Moderna vaccine       | 8            | 31           | 18           | 16           | 13           | 13           | 13           | 13           | 13           | 13           | 13           | 13           |
| <b>Net profit</b>     | <b>(342)</b> | <b>(293)</b> | <b>(200)</b> | <b>(154)</b> | <b>(96)</b>  | <b>(58)</b>  | <b>(17)</b>  | <b>23</b>    | <b>63</b>    | <b>94</b>    | <b>98</b>    | <b>103</b>   |

Source: Thanachart estimates

## Ex 2: PSH's Healthcare Platform

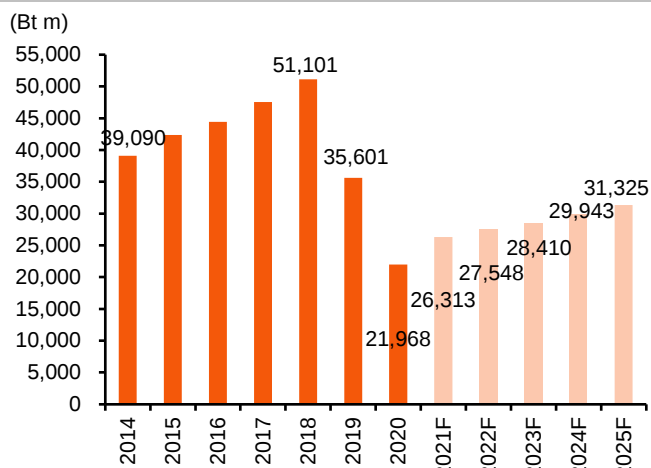


Source: Company data

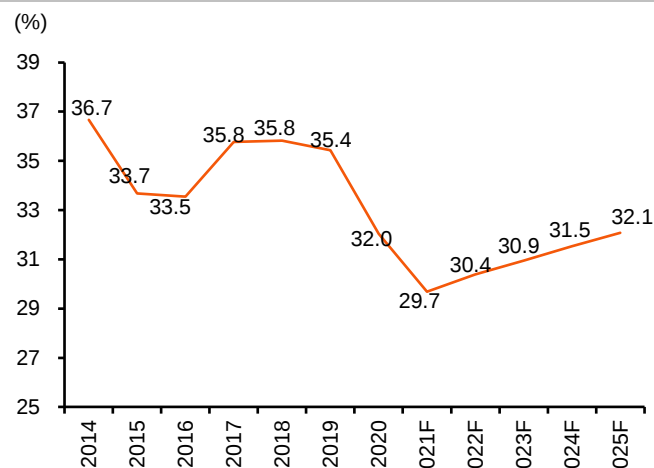
## Ex 3: Key Assumption Changes

|                                      | 2021F  | 2022F  | 2023F  |
|--------------------------------------|--------|--------|--------|
| <b>Presales (Bt m)</b>               |        |        |        |
| - New                                | 26,313 | 27,548 | 28,410 |
| - Old                                | 30,126 | 31,112 | 32,346 |
| Change (%)                           | (13)   | (11)   | (12)   |
| <b>Property sales (Bt m)</b>         |        |        |        |
| - New                                | 29,055 | 29,764 | 27,888 |
| - Old                                | 30,020 | 31,305 | 32,801 |
| Change (%)                           | (3)    | (5)    | (15)   |
| <b>Hospital profit (loss) (Bt m)</b> |        |        |        |
| - New                                | (342)  | (293)  | (200)  |
| - Old                                | 0      | 0      | 0      |
| <b>Normalized profit (Bt m)</b>      |        |        |        |
| - New                                | 2,287  | 2,555  | 2,586  |
| - Old                                | 2,781  | 3,144  | 3,429  |
| Change (%)                           | (18)   | (19)   | (25)   |

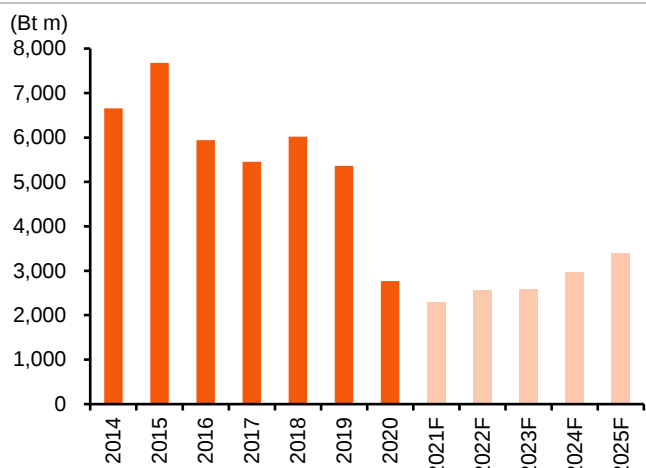
Source: Thanachart estimates

**Ex 4: Presales**

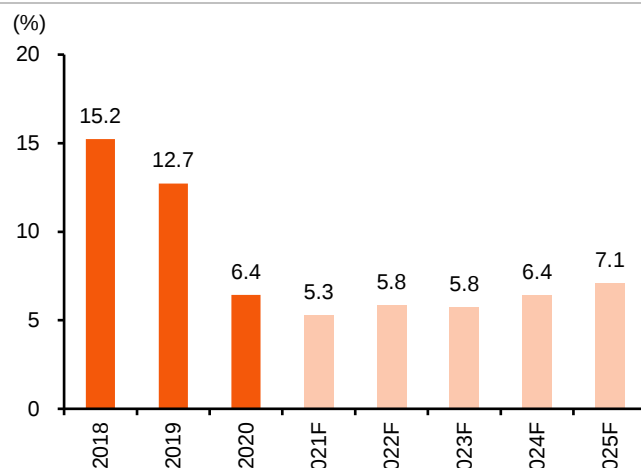
Sources: Company data, Thanachart estimates

**Ex 5: Property Gross Margin**

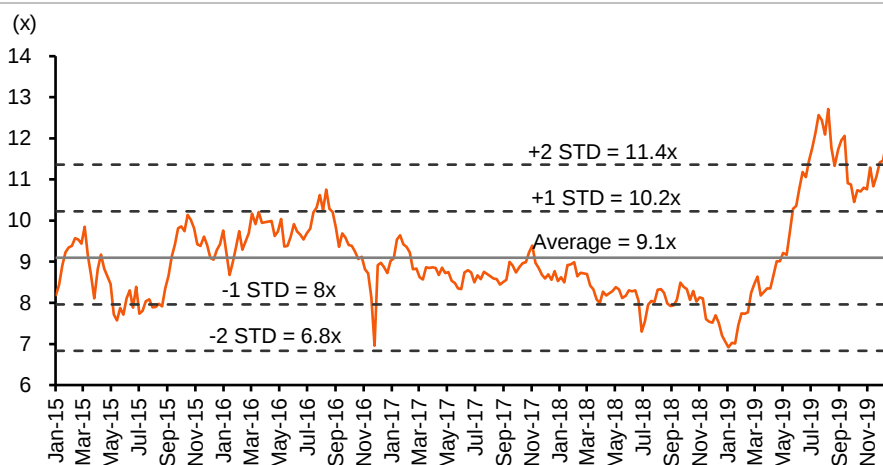
Sources: Company data, Thanachart estimates

**Ex 6: Net Profit**

Sources: Company data, Thanachart estimates

**Ex 7: ROE**

Sources: Company data, Thanachart estimates

**Ex 8: PSH's PE**

Sources: Company data, Bloomberg

## Ex 9: 12-month DCF-based TP Calculation Using A Base Year Of 2022F

| (Bt m)                             |        | 2022F | 2023F | 2024F | 2025F | 2026F | 2027F | 2028F | 2029F | 2030F | 2031F | 2032F | Terminal Value |
|------------------------------------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------------|
| EBITDA                             |        | 4,202 | 4,222 | 4,735 | 5,197 | 5,972 | 6,267 | 6,535 | 6,936 | 7,145 | 7,315 | 7,484 |                |
| Free cash flow                     |        | 4,844 | 3,177 | 1,899 | 6,508 | 4,346 | 4,037 | 4,362 | 4,710 | 3,941 | 4,035 | 4,186 | 49,276         |
| PV of free cash flow               |        | 4,830 | 2,640 | 1,438 | 4,490 | 2,675 | 2,255 | 2,211 | 2,166 | 1,645 | 1,528 | 1,372 | 16,156         |
| Risk-free rate (%)                 | 2.5    |       |       |       |       |       |       |       |       |       |       |       |                |
| Market risk premium (%)            | 8.0    |       |       |       |       |       |       |       |       |       |       |       |                |
| Beta                               | 1.2    |       |       |       |       |       |       |       |       |       |       |       |                |
| WACC (%)                           | 9.7    |       |       |       |       |       |       |       |       |       |       |       |                |
| Terminal growth (%)                | 2.0    |       |       |       |       |       |       |       |       |       |       |       |                |
| Enterprise value - add investments | 43,406 |       |       |       |       |       |       |       |       |       |       |       |                |
| Net debt                           | 20,680 |       |       |       |       |       |       |       |       |       |       |       |                |
| Minority interest                  | 864    |       |       |       |       |       |       |       |       |       |       |       |                |
| Equity value                       | 21,862 |       |       |       |       |       |       |       |       |       |       |       |                |
| # of shares (m)                    | 2,187  |       |       |       |       |       |       |       |       |       |       |       |                |
| Equity value/share (Bt)            | 10.00  |       |       |       |       |       |       |       |       |       |       |       |                |

Sources: Company data, Thanachart estimates

## Valuation Comparison

## Ex 10: Valuation Comparison With Regional Peers

| Name                         | BBG Code  | Country   | EPS growth |             | PE          |            | P/BV       |            | EV/EBITDA   |             | Div yield  |            |
|------------------------------|-----------|-----------|------------|-------------|-------------|------------|------------|------------|-------------|-------------|------------|------------|
|                              |           |           | 21F (%)    | 22F (%)     | 21F (x)     | 22F (x)    | 21F (x)    | 22F (x)    | 21F (x)     | 22F (x)     | 21F (%)    | 22F (%)    |
| Poly Real Estate Group       | 600048 CH | China     | 0.5        | 8.6         | 5.6         | 5.1        | 0.9        | 0.8        | 9.4         | 8.9         | 5.1        | 5.4        |
| Agile Property Holdings      | 3383 HK   | China     | 4.6        | 4.7         | 1.8         | 1.7        | 0.3        | 0.2        | 4.5         | 4.2         | 21.0       | 22.2       |
| Country Garden Holdings      | 2007 HK   | China     | (12.1)     | 9.4         | 4.4         | 4.0        | 0.8        | 0.7        | 4.8         | 4.4         | 6.8        | 7.4        |
| China Overseas Land & Invest | 688 HK    | Hong Kong | 7.1        | 7.2         | 5.0         | 4.7        | 0.6        | 0.6        | 5.1         | 4.7         | 6.0        | 11.5       |
| China Resources Land         | 1109 HK   | Hong Kong | 10.4       | 14.8        | 8.6         | 7.5        | 1.1        | 1.0        | 6.3         | 5.7         | 4.2        | 4.7        |
| Hang Lung Properties         | 101 HK    | Hong Kong | 13.5       | 13.0        | 14.3        | 12.7       | 0.5        | 0.5        | 16.2        | 14.5        | 5.0        | 5.1        |
| Henderson Land Development   | 12 HK     | Hong Kong | (1.2)      | 1.5         | 11.1        | 10.9       | 0.5        | 0.5        | 20.4        | 19.6        | 5.5        | 5.6        |
| Shimao Property Holdings     | 813 HK    | Hong Kong | 4.6        | 5.0         | 1.5         | 1.4        | 0.2        | 0.2        | 5.3         | 5.1         | 22.0       | 25.1       |
| Sun Hung Kai Properties      | 16 HK     | Hong Kong | 0.0        | 5.7         | 8.9         | 8.5        | 0.5        | 0.4        | 9.2         | 8.7         | 5.3        | 5.4        |
| Sino Land                    | 83 HK     | Hong Kong | 105.8      | (25.3)      | 7.0         | 9.4        | 0.4        | 0.4        | 3.3         | 4.5         | 6.8        | 5.9        |
| CapitaLand                   | CAPL SP   | Singapore | 30.5       | 11.2        | na          | na         | na         | na         | na          | na          | na         | na         |
| City Developments            | CIT SP    | Singapore | 34.7       | 113.5       | 30.0        | 14.1       | 0.7        | 0.7        | 26.7        | 19.1        | 1.9        | 2.2        |
| Asian Property Devt *        | AP TB     | Thailand  | 4.7        | 10.4        | 6.8         | 6.1        | 0.9        | 0.8        | 10.9        | 11.0        | 5.2        | 5.7        |
| Land and Houses *            | LH TB     | Thailand  | 6.9        | 19.9        | 14.9        | 12.4       | 2.1        | 2.0        | 21.3        | 19.0        | 5.7        | 6.8        |
| LPN Development *            | LPN TB    | Thailand  | (50.5)     | 11.7        | 20.1        | 18.0       | 0.7        | 0.7        | 23.4        | 19.5        | 3.0        | 3.3        |
| Prukha Holding *             | PSH TB    | Thailand  | (17.5)     | 11.8        | 12.6        | 11.3       | 0.7        | 0.6        | 12.9        | 11.0        | 4.8        | 5.3        |
| Quality Houses *             | QH TB     | Thailand  | (10.6)     | 17.0        | 12.4        | 10.6       | 0.8        | 0.8        | 46.5        | 46.9        | 4.8        | 5.7        |
| Sansiri *                    | SIRI TB   | Thailand  | (11.6)     | 12.3        | 14.4        | 12.8       | 0.5        | 0.5        | 22.5        | 22.3        | 2.8        | 3.1        |
| Supalai *                    | SPALI TB  | Thailand  | 36.2       | 13.3        | 8.2         | 7.2        | 1.2        | 1.1        | 9.9         | 8.6         | 4.9        | 5.6        |
| <b>Average</b>               |           |           | <b>8.2</b> | <b>14.0</b> | <b>10.4</b> | <b>8.8</b> | <b>0.7</b> | <b>0.7</b> | <b>14.4</b> | <b>13.2</b> | <b>6.7</b> | <b>7.6</b> |

Sources: Bloomberg consensus, \*Thanachart estimates

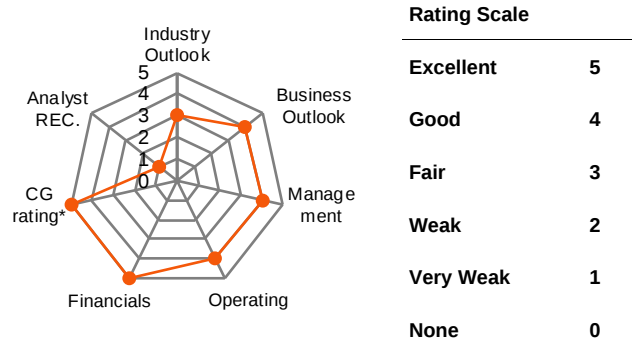
Based on 16 December 2021 closing prices

## COMPANY DESCRIPTION

Pruksa Holding Pcl's (PSH) principal activity is the development and construction management of real estate for residential purposes – townhouses (TH), single-detached houses (SDH), and condominiums mostly in Bangkok and surrounding areas. Its key segment is the low-end one with unit prices below Bt3m while its core product is townhouses (TH). Currently, it operates 14 house brands; 10 brands under its value business and four under its premium business. It is diversifying into the hospital business with its first hospital, Vimut opened in 2Q21.

Source: Thanachart

## COMPANY RATING



Source: Thanachart; \*CG Rating

## THANACHART'S SWOT ANALYSIS

**S — Strength**

- Proactive product strategy.
- Efficient as an integrated developer with precast factories.
- Short construction period leads to rapid turnaround time.
- Good economies of scale from high volume.

**O — Opportunity**

- Opportunities in new hospital business.
- Operating efficiency could be improved further via its precast factories.

**W — Weakness**

- Products are developed by each business unit and they can compete with each other.
- Coming from being a low-end housing developer, brand perception has to be built up.
- High risk from larger sales base.

**T — Threat**

- Rising land prices would dampen profitability and make it difficult to develop low-end houses.
- Natural disasters.

## CONSENSUS COMPARISON

|                       | Consensus | Thanachart | Diff     |
|-----------------------|-----------|------------|----------|
| Target price (Bt)     | 12.09     | 10.00      | -17%     |
| Net profit 21F (Bt m) | 2,403     | 2,287      | -5%      |
| Net profit 22F (Bt m) | 2,965     | 2,555      | -14%     |
| Consensus REC         | BUY: 3    | HOLD: 7    | SELL: 10 |

## HOW ARE WE DIFFERENT FROM THE STREET?

- Our net profit forecasts are 5-14% below those of the Bloomberg consensus, likely as we factor in lower presales and hospital losses.
- Our DCF-based TP is 17% below the consensus number, which we attribute to us having lower presales and sales assumptions over the long term.

Sources: Bloomberg consensus, Thanachart estimates

## RISKS TO OUR INVESTMENT CASE

- Faster-than-expected economic growth would impact housing demand and presents the key upside risk to PSH's presales/sales base.
- Potential upside would come if PSH can expand its products in the premium segment faster than we currently expect with a decent sales rate.
- Another upside risk would be if its hospital experiences strong patient flows with good pricing power and contributes significant profits in the future.

Source: Thanachart

## INCOME STATEMENT

| FY ending Dec (Bt m)              | 2019A         | 2020A        | 2021F        | 2022F        | 2023F        |
|-----------------------------------|---------------|--------------|--------------|--------------|--------------|
| Sales                             | 39,885        | 29,244       | 29,380       | 30,492       | 28,858       |
| Cost of sales                     | 25,754        | 19,876       | 20,876       | 21,396       | 20,084       |
| <b>Gross profit</b>               | <b>14,131</b> | <b>9,368</b> | <b>8,505</b> | <b>9,096</b> | <b>8,774</b> |
| % gross margin                    | 35.4%         | 32.0%        | 28.9%        | 29.8%        | 30.4%        |
| Selling & administration expenses | 7,060         | 5,437        | 5,162        | 5,403        | 5,087        |
| <b>Operating profit</b>           | <b>7,071</b>  | <b>3,931</b> | <b>3,342</b> | <b>3,693</b> | <b>3,687</b> |
| % operating margin                | 17.7%         | 13.4%        | 11.4%        | 12.1%        | 12.8%        |
| Depreciation & amortization       | 451           | 455          | 493          | 522          | 547          |
| <b>EBITDA</b>                     | <b>7,522</b>  | <b>4,386</b> | <b>3,836</b> | <b>4,215</b> | <b>4,234</b> |
| % EBITDA margin                   | 18.9%         | 15.0%        | 13.1%        | 13.8%        | 14.7%        |
| Non-operating income              | 267           | 269          | 217          | 231          | 245          |
| Non-operating expenses            | 0             | 0            | 0            | 0            | 0            |
| Interest expense                  | (324)         | (515)        | (552)        | (454)        | (440)        |
| <b>Pre-tax profit</b>             | <b>7,014</b>  | <b>3,685</b> | <b>3,008</b> | <b>3,470</b> | <b>3,492</b> |
| Income tax                        | 1,555         | 858          | 704          | 790          | 775          |
| <b>After-tax profit</b>           | <b>5,459</b>  | <b>2,827</b> | <b>2,304</b> | <b>2,679</b> | <b>2,717</b> |
| % net margin                      | 13.7%         | 9.7%         | 7.8%         | 8.8%         | 9.4%         |
| Shares in affiliates' Earnings    | (0)           | 0            | 107          | 10           | 12           |
| Minority interests                | (100)         | (56)         | (125)        | (134)        | (143)        |
| Extraordinary items               | 0             | 0            | 0            | 0            | 0            |
| <b>NET PROFIT</b>                 | <b>5,359</b>  | <b>2,771</b> | <b>2,287</b> | <b>2,555</b> | <b>2,586</b> |
| <b>Normalized profit</b>          | <b>5,359</b>  | <b>2,771</b> | <b>2,287</b> | <b>2,555</b> | <b>2,586</b> |
| EPS (Bt)                          | 2.5           | 1.3          | 1.0          | 1.2          | 1.2          |
| Normalized EPS (Bt)               | 2.5           | 1.3          | 1.0          | 1.2          | 1.2          |

Opened first hospital in 2021; likely to drag on profit for many years

## BALANCE SHEET

| FY ending Dec (Bt m)            | 2019A         | 2020A         | 2021F         | 2022F         | 2023F         |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>ASSETS:</b>                  |               |               |               |               |               |
| Current assets:                 | 79,756        | 69,853        | 66,962        | 64,851        | 63,758        |
| Cash & cash equivalent          | 1,774         | 1,337         | 1,245         | 1,578         | 1,600         |
| Account receivables             | 0             | 0             | 0             | 0             | 0             |
| Inventories                     | 76,244        | 66,863        | 64,057        | 61,550        | 60,527        |
| Others                          | 1,737         | 1,653         | 1,661         | 1,723         | 1,631         |
| Investments & loans             | 819           | 826           | 826           | 826           | 826           |
| Net fixed assets                | 5,238         | 6,010         | 6,529         | 7,020         | 7,486         |
| Other assets                    | 969           | 1,585         | 1,595         | 1,619         | 1,553         |
| <b>Total assets</b>             | <b>86,782</b> | <b>78,273</b> | <b>75,913</b> | <b>74,316</b> | <b>73,624</b> |
| <b>LIABILITIES:</b>             |               |               |               |               |               |
| Current liabilities:            | 24,574        | 16,065        | 17,574        | 16,318        | 15,226        |
| Account payables                | 2,191         | 1,277         | 1,373         | 1,348         | 1,100         |
| Bank overdraft & ST loans       | 6,000         | 1,500         | 4,385         | 3,779         | 3,525         |
| Current LT debt                 | 7,150         | 6,950         | 5,262         | 4,534         | 4,231         |
| Others current liabilities      | 9,233         | 6,337         | 6,554         | 6,656         | 6,369         |
| <b>Total LT debt</b>            | <b>17,950</b> | <b>16,557</b> | <b>12,278</b> | <b>10,580</b> | <b>9,871</b>  |
| Others LT liabilities           | 466           | 1,865         | 1,964         | 2,004         | 1,917         |
| <b>Total liabilities</b>        | <b>42,990</b> | <b>34,487</b> | <b>31,816</b> | <b>28,902</b> | <b>27,014</b> |
| Minority interest               | 736           | 740           | 864           | 999           | 1,142         |
| Preferreds shares               | 0             | 0             | 0             | 0             | 0             |
| Paid-up capital                 | 2,189         | 2,189         | 2,187         | 2,187         | 2,187         |
| Share premium                   | 1,873         | 1,873         | 1,873         | 1,873         | 1,873         |
| Warrants                        | 0             | 0             | 0             | 0             | 0             |
| Surplus                         | (106)         | (115)         | (115)         | (115)         | (115)         |
| <b>Retained earnings</b>        | <b>39,101</b> | <b>39,100</b> | <b>39,288</b> | <b>40,471</b> | <b>41,524</b> |
| Shareholders' equity            | 43,056        | 43,047        | 43,232        | 44,416        | 45,469        |
| <b>Liabilities &amp; equity</b> | <b>86,782</b> | <b>78,273</b> | <b>75,913</b> | <b>74,316</b> | <b>73,624</b> |

Sources: Company data, Thanachart estimates

**CASH FLOW STATEMENT**

| <b>FY ending Dec (Bt m)</b>       | <b>2019A</b> | <b>2020A</b>   | <b>2021F</b>   | <b>2022F</b>   | <b>2023F</b>   |
|-----------------------------------|--------------|----------------|----------------|----------------|----------------|
| Earnings before tax               | 7,014        | 3,685          | 3,008          | 3,470          | 3,492          |
| Tax paid                          | (1,697)      | (1,124)        | (640)          | (810)          | (777)          |
| Depreciation & amortization       | 451          | 455            | 493            | 522            | 547            |
| Chg In working capital            | (4,376)      | 8,467          | 2,902          | 2,482          | 775            |
| Chg In other CA & CL / minorities | (1,097)      | (3,204)        | (160)          | (318)          | (588)          |
| <b>Cash flow from operations</b>  | <b>294</b>   | <b>8,278</b>   | <b>5,603</b>   | <b>5,346</b>   | <b>3,450</b>   |
| Capex                             | (950)        | (1,226)        | (1,000)        | (1,000)        | (1,000)        |
| Right of use                      | 0            | (629)          | (19)           | (1)            | (1)            |
| ST loans & investments            | 0            | 0              | 0              | 0              | 0              |
| LT loans & investments            | (5)          | (7)            | 0              | 0              | 0              |
| Adj for asset revaluation         | 0            | 0              | 0              | 0              | 0              |
| Chg In other assets & liabilities | 465          | 2,019          | 507            | 390            | 372            |
| <b>Cash flow from investments</b> | <b>(490)</b> | <b>157</b>     | <b>(512)</b>   | <b>(610)</b>   | <b>(628)</b>   |
| Debt financing                    | 4,000        | (6,093)        | (3,082)        | (3,031)        | (1,266)        |
| Capital increase                  | 0            | 0              | (2)            | 0              | 0              |
| Dividends paid                    | (3,502)      | (2,758)        | (2,099)        | (1,372)        | (1,533)        |
| Warrants & other surplus          | 27           | (22)           | 0              | 0              | 0              |
| <b>Cash flow from financing</b>   | <b>526</b>   | <b>(8,873)</b> | <b>(5,183)</b> | <b>(4,403)</b> | <b>(2,800)</b> |
| <b>Free cash flow</b>             | <b>(656)</b> | <b>7,052</b>   | <b>4,603</b>   | <b>4,346</b>   | <b>2,450</b>   |

**VALUATION**

| <b>FY ending Dec</b>                | <b>2019A</b> | <b>2020A</b> | <b>2021F</b> | <b>2022F</b> | <b>2023F</b> |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Normalized PE (x)                   | 5.4          | 10.4         | 12.6         | 11.3         | 11.2         |
| Normalized PE - at target price (x) | 4.1          | 7.9          | 9.6          | 8.6          | 8.5          |
| PE (x)                              | 5.4          | 10.4         | 12.6         | 11.3         | 11.2         |
| PE - at target price (x)            | 4.1          | 7.9          | 9.6          | 8.6          | 8.5          |
| EV/EBITDA (x)                       | 7.7          | 12.0         | 12.9         | 11.0         | 10.6         |
| EV/EBITDA - at target price (x)     | 6.8          | 10.4         | 11.1         | 9.3          | 8.9          |
| P/BV (x)                            | 0.7          | 0.7          | 0.7          | 0.6          | 0.6          |
| P/BV - at target price (x)          | 0.5          | 0.5          | 0.5          | 0.5          | 0.5          |
| P/CFO (x)                           | 98.1         | 3.5          | 5.2          | 5.4          | 8.4          |
| Price/sales (x)                     | 0.7          | 1.0          | 1.0          | 0.9          | 1.0          |
| Dividend yield (%)                  | 11.7         | 7.3          | 4.8          | 5.3          | 5.4          |
| FCF Yield (%)                       | (2.3)        | 24.4         | 15.9         | 15.1         | 8.5          |
| <b>(Bt)</b>                         |              |              |              |              |              |
| Normalized EPS                      | 2.5          | 1.3          | 1.0          | 1.2          | 1.2          |
| EPS                                 | 2.5          | 1.3          | 1.0          | 1.2          | 1.2          |
| DPS                                 | 1.6          | 1.0          | 0.6          | 0.7          | 0.7          |
| BV/share                            | 19.7         | 19.7         | 19.8         | 20.3         | 20.8         |
| CFO/share                           | 0.1          | 3.8          | 2.6          | 2.4          | 1.6          |
| FCF/share                           | (0.3)        | 3.2          | 2.1          | 2.0          | 1.1          |

Sources: Company data, Thanachart estimates

*PSH is trading at high PE multiples..*

*...while we see downside risk to earnings from costs associated with its hospital business*

## FINANCIAL RATIOS

| FY ending Dec                    | 2019A  | 2020A  | 2021F  | 2022F  | 2023F  |
|----------------------------------|--------|--------|--------|--------|--------|
| <b>Growth Rate</b>               |        |        |        |        |        |
| Sales (%)                        | (11.2) | (26.7) | 0.5    | 3.8    | (5.4)  |
| Net profit (%)                   | (11.0) | (48.3) | (17.5) | 11.8   | 1.2    |
| EPS (%)                          | (11.0) | (48.3) | (17.5) | 11.8   | 1.2    |
| Normalized profit (%)            | (11.0) | (48.3) | (17.5) | 11.8   | 1.2    |
| Normalized EPS (%)               | (11.0) | (48.3) | (17.5) | 11.8   | 1.2    |
| Dividend payout ratio (%)        | 63.2   | 75.8   | 60.0   | 60.0   | 60.0   |
| <b>Operating performance</b>     |        |        |        |        |        |
| Gross margin (%)                 | 35.4   | 32.0   | 28.9   | 29.8   | 30.4   |
| Operating margin (%)             | 17.7   | 13.4   | 11.4   | 12.1   | 12.8   |
| EBITDA margin (%)                | 18.9   | 15.0   | 13.1   | 13.8   | 14.7   |
| Net margin (%)                   | 13.7   | 9.7    | 7.8    | 8.8    | 9.4    |
| D/E (incl. minor) (x)            | 0.7    | 0.6    | 0.5    | 0.4    | 0.4    |
| Net D/E (incl. minor) (x)        | 0.7    | 0.5    | 0.5    | 0.4    | 0.3    |
| Interest coverage - EBIT (x)     | 21.8   | 7.6    | 6.1    | 8.1    | 8.4    |
| Interest coverage - EBITDA (x)   | 23.2   | 8.5    | 7.0    | 9.3    | 9.6    |
| ROA - using norm profit (%)      | 6.4    | 3.4    | 3.0    | 3.4    | 3.5    |
| ROE - using norm profit (%)      | 12.7   | 6.4    | 5.3    | 5.8    | 5.8    |
| <b>DuPont</b>                    |        |        |        |        |        |
| ROE - using after tax profit (%) | 13.0   | 6.6    | 5.3    | 6.1    | 6.0    |
| - asset turnover (x)             | 0.5    | 0.4    | 0.4    | 0.4    | 0.4    |
| - operating margin (%)           | 18.4   | 14.4   | 12.1   | 12.9   | 13.6   |
| - leverage (x)                   | 2.0    | 1.9    | 1.8    | 1.7    | 1.6    |
| - interest burden (%)            | 95.6   | 87.7   | 84.5   | 88.4   | 88.8   |
| - tax burden (%)                 | 77.8   | 76.7   | 76.6   | 77.2   | 77.8   |
| WACC (%)                         | 9.7    | 9.7    | 9.7    | 9.7    | 9.7    |
| ROIC (%)                         | 8.2    | 4.2    | 3.8    | 4.5    | 4.6    |
| NOPAT (Bt m)                     | 5,504  | 3,016  | 2,561  | 2,852  | 2,869  |
| invested capital (Bt m)          | 72,381 | 66,717 | 63,912 | 61,731 | 61,496 |

Sources: Company data, Thanachart estimates

ROE to stay low for years, dragged by hospital losses and a weak property biz

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### Thanachart Securities Pcl.

Research Team

19 Floor, MBK Tower

444 Phayathai Road, Pathumwan Road, Bangkok 10330

Tel: 662 - 779-9119

Email: [thanachart.res@thanachartsec.co.th](mailto:thanachart.res@thanachartsec.co.th)

#### Pimpaka Nichgaroon, CFA

Head of Research

Tel: 662-779-9199

[pimpaka.nic@thanachartsec.co.th](mailto:pimpaka.nic@thanachartsec.co.th)

#### Pattarawan Wangmingmat

Senior Technical Analyst

Tel: 662-779-9105

[pattarawan.wan@thanachartsec.co.th](mailto:pattarawan.wan@thanachartsec.co.th)

#### Phannarai Tiypittayarut

Property, Retail

Tel: 662-779-9109

[phannarai.von@thanachartsec.co.th](mailto:phannarai.von@thanachartsec.co.th)

#### Sarachada Sornsong

Bank, Finance, Insurance

Tel: 662-779-9106

[sarachada.sor@thanachartsec.co.th](mailto:sarachada.sor@thanachartsec.co.th)

#### Sittichet Rungrassameephat

Analyst, Quantitative

Tel: 662-483-8303

[sittichet.run@thanachartsec.co.th](mailto:sittichet.run@thanachartsec.co.th)

#### Adisak Phupiphathirungul, CFA

Retail Market Strategy

Tel: 662-779-9120

[adisak.phu@thanachartsec.co.th](mailto:adisak.phu@thanachartsec.co.th)

#### Nuttapop Prasitsuksant

Telecom, Utilities

Tel: 662-483-8296

[nuttapop.pra@thanachartsec.co.th](mailto:nuttapop.pra@thanachartsec.co.th)

#### Rata Limsuthiwanpoom

Auto, Industrial Estate, Media, Prop. Fund

Tel: 662-483-8297

[rata.lim@thanachartsec.co.th](mailto:rata.lim@thanachartsec.co.th)

#### Siriporn Arunothai

Small Cap, Healthcare, Hotel

Tel: 662-779-9113

[siriporn.aru@thanachartsec.co.th](mailto:siriporn.aru@thanachartsec.co.th)

#### Thaloengsak Kucharoenpaisan

Analyst, Retail Market

Tel: 662-483-8304

[thaloengsak.kuc@thanachartsec.co.th](mailto:thaloengsak.kuc@thanachartsec.co.th)

#### Chak Reungsinpinya

Energy, Petrochemical, Paper

Tel: 662-779-9104

[chak.reu@thanachartsec.co.th](mailto:chak.reu@thanachartsec.co.th)

#### Pattadol Bunnak

Electronics, Food & Beverage, Shipping

Tel: 662-483-8298

[pattadol.bun@thanachartsec.co.th](mailto:pattadol.bun@thanachartsec.co.th)

#### Saksid Phadthananarak

Construction, Transportation

Tel: 662-779-9112

[saksid.pha@thanachartsec.co.th](mailto:saksid.pha@thanachartsec.co.th)

#### Witchanan Tambamroong

Technical Analyst

Tel: 662-779-9123

[witchanan.tam@thanachartsec.co.th](mailto:witchanan.tam@thanachartsec.co.th)