

**BUY** (Unchanged)  
Change in Numbers

**TP: Bt 110.00**  
Upside : 13.4%

(From: Bt 120.00)

**29 MARCH 2022**

# Energy Absolute Pcl (EA TB)

## More solid foundations

EA is expanding down the commercial-EV value chain to public transport. It is profitable and helps secure E-bus demand for EA. This bolsters our assumption of 2.0/2.5/3.0k E-bus sales for EA over 2022-24F. However, after factoring in the new business, we trim our TP to Bt110 on the hit from higher rare-metal prices on its battery margin.



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### Expanding downstream

EA is going downstream in the commercial-EV (CEV) supply chain by acquiring Smart Bus (SMB), an operator of 37 public bus routes in Bangkok. EA targets to convert SMB's operating fleet from NGVs (gas) to 800 E-buses this year, with the potential to expand to 1,250 units when travel demand fully recovers post COVID. Even though we estimate only Bt240m in annual profit from this new business starting in 2023F and Bt0.8/share addition to EA's value, expanding downstream to public transport should help secure demand for EA's new S-curve businesses in CEV supply chain, CEV manufacturing plant (AAB) and battery plant (Amita). We reaffirm our BUY call on EA for its solid foundation in the Li-ion battery and CEV business, but we trim our DCF-derived SOTP-based 12-month TP to Bt110 (from Bt120) as we assume higher rare-metal prices hit its Li-ion battery margin.

### E-bus sales driving growth

We assume EA delivers 2,000 E-buses in 2022F, rising to 3,000 in 2024F. On top of captive demand from its own public transport business, we also expect external demand to be strong on pent-up demand from 2 years of under-investment in the Thai transport service industry (Ex 6). In 2H22, EA aims to launch E-trucks as its new CEV product, and we assume 2022F sales of 500 units to the logistics and delivery service industries. Nex Point Pcl (NEX TB, Bt18.80, BUY) is another beneficiary of the CEV demand boom as it owns a 45% stake in AAB and gains a distribution margin on EA's CEV products (see *Jewel in the crown*).

### Ramping up battery production capacity

EA is expanding its battery plant capacity to 2GWh this year (from 1GWh now). We maintain our projection that capacity will grow to 4GWh in 2023F, and 30GWh in 2030F. However, we cut the potential value from this Li-ion battery business down by 15% to Bt56/share since we take the view that the rise in lithium and nickel prices (two major materials in Li-ion batteries) will be structural, and thus assume lower margins for EA's battery sales. We expect EA to continue producing NMC-532 Li-ion batteries in its first 4GWh facility, despite it already having NMC-622 and solid-state designs ready for potential technology changes.

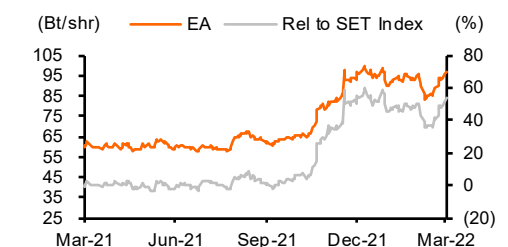
### Windfall from tariff hikes

Increasing national electricity tariff prices over 2022-23 are positive for EA's renewable plants (278MW of solar and 386MW of wind farms) since their selling prices are partially linked to the Ft (fuel-costs adjustment value). Based on our assumption of a Bt0.55/kWh Ft hike in 2022F, we forecast 3% and 5% higher ASP for its solar and wind farms to directly lift EA's earnings by 5% this year as they don't have to bear the burden of higher fuel costs.

### COMPANY VALUATION

| Y/E Dec (Bt m)    | 2021A  | 2022F  | 2023F  | 2024F  |
|-------------------|--------|--------|--------|--------|
| Sales             | 20,174 | 35,398 | 48,310 | 61,493 |
| Net profit        | 6,100  | 8,726  | 10,527 | 11,803 |
| Consensus NP      | —      | 8,622  | 10,036 | 12,848 |
| Diff frm cons (%) | —      | 1.2    | 4.9    | (8.1)  |
| Norm profit       | 6,021  | 8,726  | 10,527 | 11,803 |
| Prev. Norm profit | —      | 9,483  | 11,060 | 12,492 |
| Chg frm prev (%)  | —      | (8.0)  | (4.8)  | (5.5)  |
| Norm EPS (Bt)     | 1.6    | 2.3    | 2.8    | 3.2    |
| Norm EPS grw (%)  | 17.4   | 44.9   | 20.6   | 12.1   |
| Norm PE (x)       | 60.1   | 41.5   | 34.4   | 30.7   |
| EV/EBITDA (x)     | 41.3   | 29.1   | 24.8   | 21.8   |
| P/BV (x)          | 11.1   | 9.2    | 7.7    | 6.6    |
| Div yield (%)     | 0.3    | 0.7    | 0.9    | 1.3    |
| ROE (%)           | 20.0   | 24.3   | 24.4   | 23.2   |
| Net D/E (%)       | 114.8  | 82.4   | 63.0   | 52.6   |

### PRICE PERFORMANCE



### COMPANY INFORMATION

|                             |                      |
|-----------------------------|----------------------|
| Price as of 29-Mar-22 (Bt)  | 97.00                |
| Market Cap (US\$ m)         | 10,754.7             |
| Listed Shares (m shares)    | 3,730.0              |
| Free Float (%)              | 40.4                 |
| Avg Daily Turnover (US\$ m) | 48.9                 |
| 12M Price H/L (Bt)          | 99.25/57.50          |
| Sector                      | Utilities            |
| Major Shareholder           | Ahunai family 43.49% |

Sources: Bloomberg, Company data, Thanachart estimates

## Expanding downstream

*Bt8.0bn investment to expand downstream into the bus service business*

Energy Absolute Pcl (EA) is expanding down the commercial-EV (CEV) value chain to the public transport service business. It has spent Bt3.3bn to acquire a 100% stake in Smart Bus Co., Ltd. (SMB), which holds licenses to operate 37 public bus service routes in Bangkok. EA plans to dispense SMB's existing fleet of 350 NGV (natural gas fueled) buses and expand it to 800 units of electric buses (E-buses) produced by its own manufacturing plant (55%-owned Absolute Assembly, AAB) this year. The company foresees the potential to expand the fleet further to 1,250 E-buses when travel demand in Bangkok recovers from the COVID situation. The acquisition cost is funded by its internal cash flow, but we believe upcoming investment costs of Bt4.5bn for the E-buses will use some of the proceeds from its upcoming issuance of up to 900m Euro convertible bonds.

*We project it to generate Bt350m of profit in 2025F*

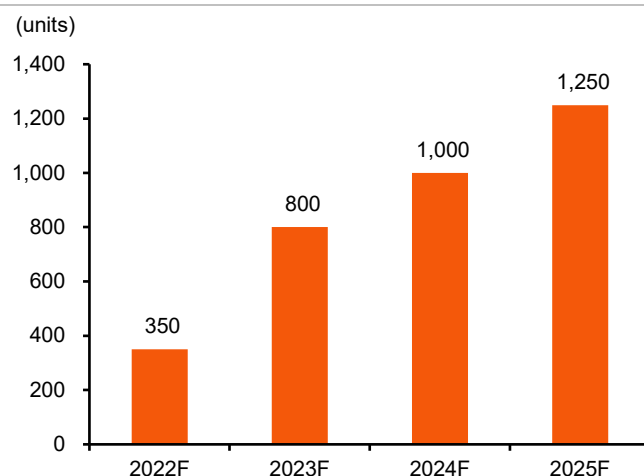
We estimate annual profit from the public service at Bt0.3m per bus, based on historical operating data from the Bangkok Mass Transit Authority (BMTA), plus cost-saving benefits from 60% lower fuel costs and 50% lower maintenance costs for E-buses (compared to diesel and NGV buses). Assuming EA operates 800 units in the first phase, we project Bt240m in profit from the bus service business in 2023F, ramping up to Bt350m when EA expands its fleet to 1,250 units in 2025F.

### Ex 1: Projected Performance From Bus Service Business

| (Bt m)                | 2023F        | 2024F        | 2025F        |
|-----------------------|--------------|--------------|--------------|
| <b>Fare revenue</b>   | <b>1,382</b> | <b>1,718</b> | <b>2,140</b> |
| Fuel costs            | 268          | 335          | 419          |
| Staff costs           | 288          | 360          | 450          |
| Maintenance costs     | 229          | 286          | 358          |
| Depreciation          | 360          | 450          | 563          |
| <b>Total expenses</b> | <b>1,145</b> | <b>1,431</b> | <b>1,789</b> |
| <b>Profit</b>         | <b>237</b>   | <b>287</b>   | <b>351</b>   |
| EBITDA                | 597          | 737          | 913          |

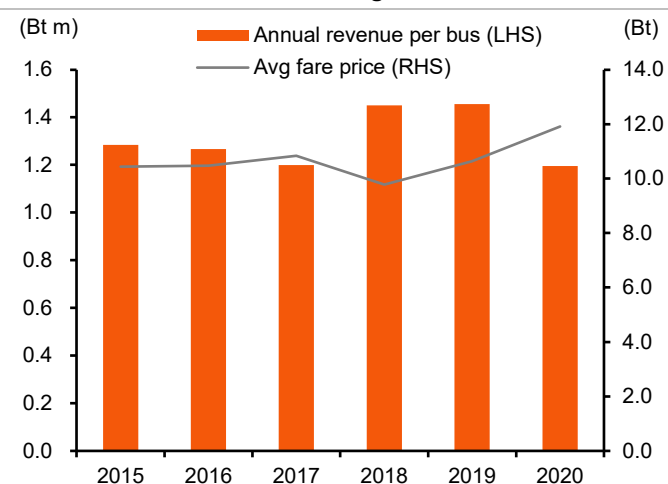
Source: Thanachart estimates

### Ex 2: Fleet Expansion Assumptions



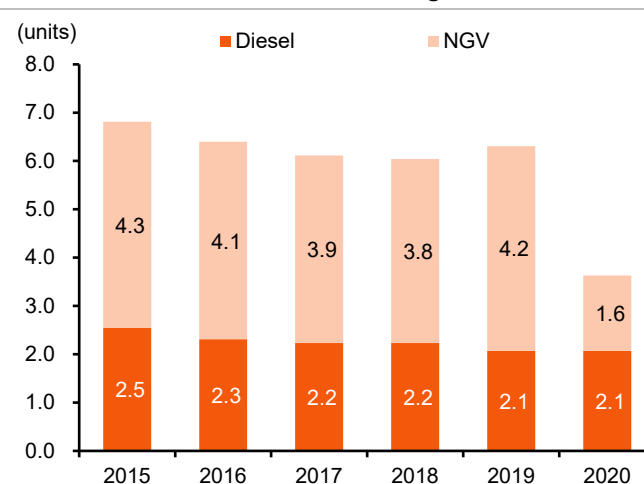
Source: Thanachart estimates

### Ex 3: Public Bus Service In Bangkok



Sources: Bangkok Mass Transit Authority (BMTA)

### Ex 4: Number Of Public Buses In Bangkok



Sources: Department of Land Transport

## E-bus sales driving growth

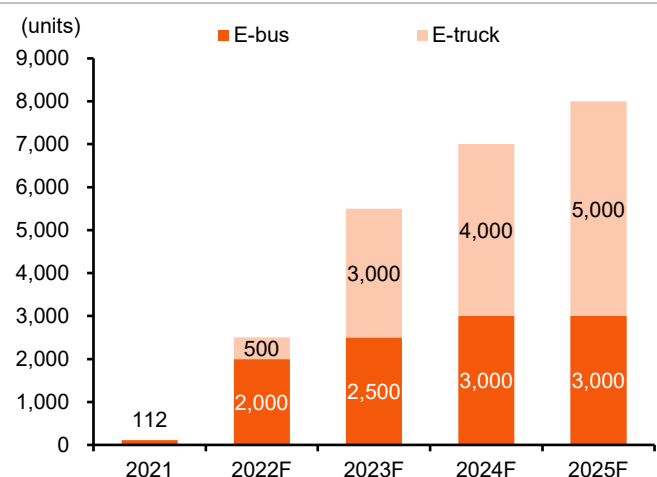
*E-bus sales drive earnings growth in 2022F ...*

We expect the beginning of E-bus sales to be the key earnings growth driver for EA in 2022F. We assume EA delivers 2,000 E-buses this year, 2,500 in 2023F, and 3,000 units in 2024F. We recap that EA recognizes profit from the E-bus business in three portions: 1) production margin from its Li-ion battery factory (71%-owned Amita Technology Thailand, AMITA), 2) manufacturing margin from its CEV assembly plant (55%-owned Absolute Assembly, AAB), and 3) distribution margin and profits from after-sales services (from its 40%-owned Nex Point Pcl [NEX TB, Bt18.80, BUY]).

*... driven mainly by two years of pent-up demand*

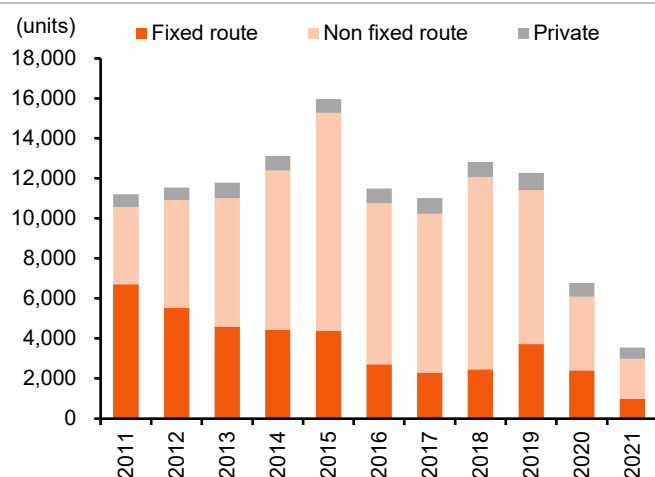
Our sales assumptions are supported by our expectation for strong pent-up demand for buses from the transport service sector after two years of under-investment during the COVID-19 pandemic in 2020-21, because of weak travel demand from locals and the muted tourism industry. As the Thai government is planning to fully reopen the country to tourists in 2H22F and locals are going back to work, we believe bus operators will start to revamp or upgrade their fleets to be ready for the resumption of those activities. EA looks set to strongly benefit from the recovery in new bus sales as the only E-bus manufacturer in Thailand, given that E-buses have been proven to offer 30-50% lower operating costs than diesel and NGV (natural gas-fueled) buses currently used in the market.

**Ex 5: Our Forecasts For EA's Commercial EV Sales**



Sources: Company data, Thanachart estimates

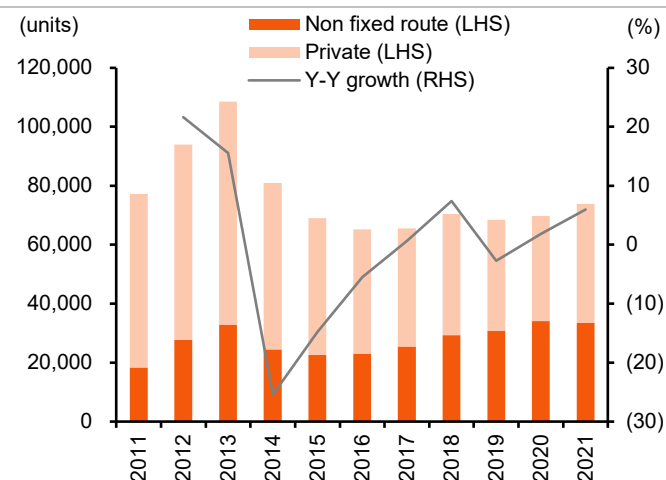
**Ex 6: Weak New Bus Sales During COVID Years**



Sources: Department of Land Transport

*E-trucks to drive growth further beyond 2023F*

EA targets to launch E-trucks as its second CEV product in 2H22, and we expect them to be EA's growth driver in 2023F. EA has successfully developed and produced E-truck prototypes, which are now being sent out for tests among its potential clients. The truck market in Thailand is much larger with annual registrations of 70-80k units, compared to 10-12k for buses. We thus assume higher sales volume for EA's E-trucks at 2.0k units in 2023F, ramping to 5.0k in 2025F, from just 500 units in this first year of production. Having said that, due to its lower unit value and the more competitive landscape in the market (vs. buses), we project lower profit/unit at Bt0.4m per E-truck sold, vs. Bt1.2m per E-bus.

**Ex 7: Growing Truck Demand In Thailand**

Sources: Department of Land Transport

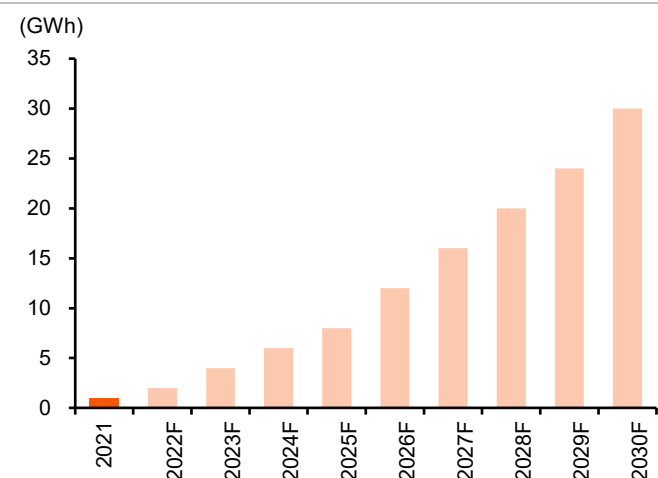
**Ex 8: EA's E-Truck Product**

Sources: Company data

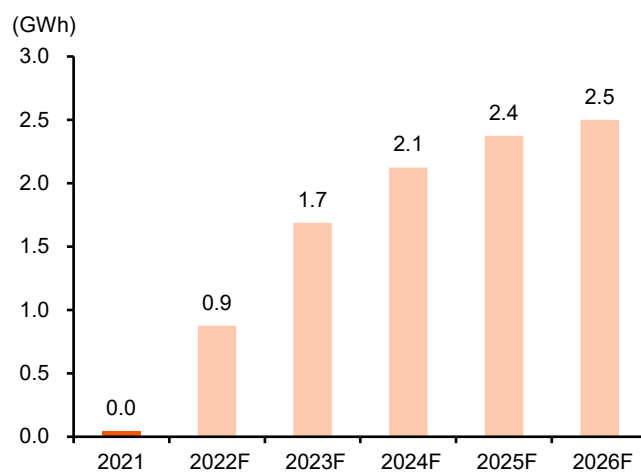
## Ramping up battery production capacity

**Expanding battery capacity to 2GWh and 4GWh in 2022F and 2023F**

EA has started installing more machinery to lift battery production capacity to 2GWh by the end of this year. This is more like a de-bottlenecking process in its current production line, and thus capex requirements are low. EA targets to build its second production line to expand total capacity to 4GWh next year (2023F). We project that output from this 4GWh capacity to be captively used in its CEV manufacturing business of E-buses and E-trucks (see Exhibit 10). We assume EA gradually raises its plant capacity to 30GWh in 2030F to serve demand from foreign EV makers setting up EV production hubs in Thailand. We don't think our projection is too aggressive since 1) 25GWh battery output can serve 300k units of annual EV production, which is only 15% of Thailand's total car production currently, 2) EA will have the strongest scale benefits and better track record over newcomers as the first battery producer in Thailand to secure partnerships with those foreign makers, and 3) there is also potential upside from battery demand for energy storage systems (ESS) either in renewable power plants or national/localized electricity grid applications.

**Ex 9: Expanding Battery Plant For Growing EV Demand**

Sources: Thanachart estimates

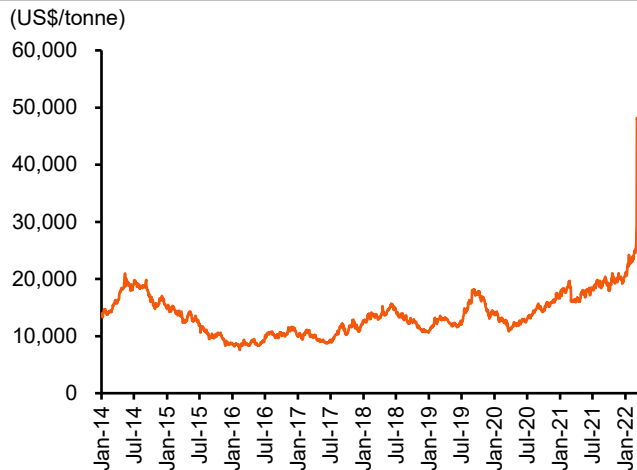
**Ex 10: Captive Battery Demand From CEV Business**

Sources: Thanachart estimates

*We cut the value from the battery production segment 15% on higher metal prices*

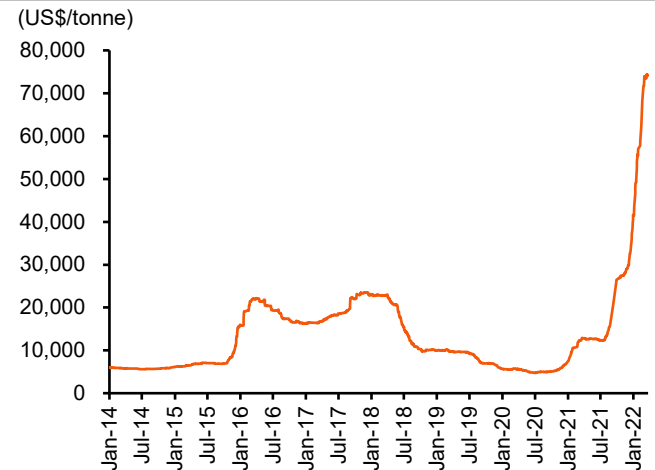
Having said that, we cut the contribution from the Li-ion battery business in our valuation for EA by 15% to Bt56/share (from Bt65), since we assume higher lithium and nickel prices in our projections given that the tight supply situation looks set to be prolonged, therefore making it a structurally increasing price trend in our view. We expect its impact on EA's earnings to be minimal during the next few years, since we believe EA can pass on higher material costs for its batteries to buyers of its CEV products via the bundling of charging stations, maintenance services, and offering a production guarantee with its vehicle sales. The impact may be greater over the long term when EA has to provide OEM services to external carmakers, thereby making it more difficult to pass on higher material costs.

**Ex 11: LME Nickel Price**



Sources: Bloomberg

**Ex 12: China 99% Lithium Carbonate Price Index**



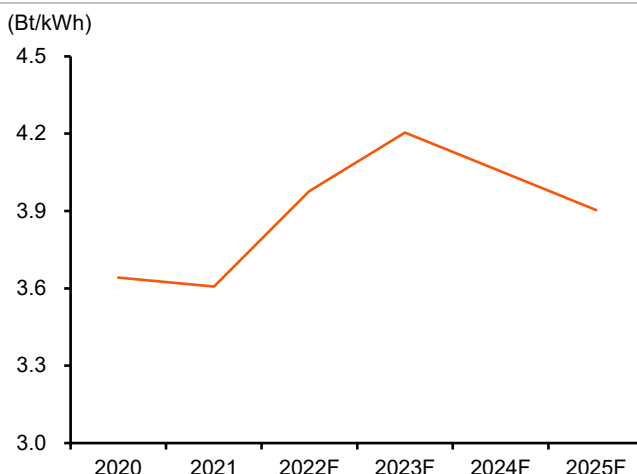
Sources: Bloomberg

## Windfall from tariff hikes

*Higher ASP at renewable plants from tariff hikes*

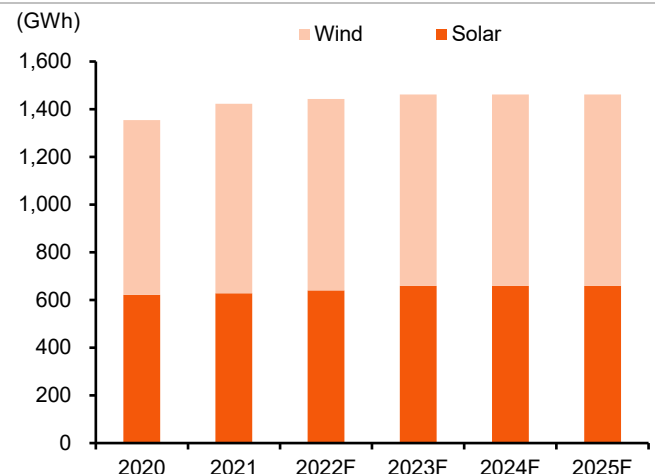
EA's renewable power plants are benefiting from the increasing trend in national electricity prices. EA operates 278MW of solar farms and 386MW of wind farms in Thailand, and their contracted selling prices are partially linked to the Ft (fuel-costs adjustment value). The government has already announced two rounds of Ft hikes this year, Bt0.17/kWh in January and Bt0.23 more in May, and we expect another Bt0.15 rise in September. Based on the increasing national electricity tariff, we project selling prices for EA's renewable plants to rise by 3-5%, or provide a 5% earnings boost, in 2022F.

**Ex 13: Higher National Electricity Tariff In Next Few Years**



Sources: Energy Regulatory Commission (ERC), Thanachart estimates

**Ex 14: Electricity Output From EA's Renewable Plants**



Sources: Company data, Thanachart estimates

**Ex 15: Sum-Of-The-Parts Valuation**

|                                      | Value (Bt/Share) |
|--------------------------------------|------------------|
| <b>Renewables &amp; Green energy</b> |                  |
| Biodiesel                            | 8.0              |
| Solar farms                          | 7.0              |
| Wind farms                           | 4.6              |
| <b>Subtotal</b>                      | <b>19.6</b>      |
| <b>E-Vehicle Solutions</b>           |                  |
| EA Anywhere                          | 3.5              |
| AAB                                  | 6.2              |
| NEX                                  | 4.6              |
| E-transport                          | 0.8              |
| <b>Subtotal</b>                      | <b>15.2</b>      |
| <b>Battery and Energy Storage</b>    |                  |
| Battery plant business               | 55.8             |
| Energy storage system (ESS) business | 17.9             |
| <b>Subtotal</b>                      | <b>73.7</b>      |
| <b>Potential projects</b>            |                  |
| 3,000MW hydropower                   | 1.6              |
| <b>Subtotal</b>                      | <b>1.6</b>       |
| <b>+ Cash and parent company</b>     | <b>(0.1)</b>     |
| <b>Grand total</b>                   | <b>110.0</b>     |

Source: Thanachart estimates

## Valuation Comparison

### Ex 16: Comparison With Regional Peers

| Name                       | BBG code  | Country   | EPS growth  |             | PE          |             | P/BV       |            | EV/EBITDA   |             | Div yield  |            |
|----------------------------|-----------|-----------|-------------|-------------|-------------|-------------|------------|------------|-------------|-------------|------------|------------|
|                            |           |           | 22F<br>(%)  | 23F<br>(%)  | 22F<br>(x)  | 23F<br>(x)  | 22F<br>(x) | 23F<br>(x) | 22F<br>(x)  | 23F<br>(x)  | 22F<br>(%) | 23F<br>(%) |
| Sungrow                    | 300274 CH | China     | 51.5        | 34.0        | 40.3        | 30.1        | 9.3        | 7.3        | 33.2        | 24.9        | 0.2        | 0.3        |
| China Longyuan             | 916 HK    | Hong Kong | 18.3        | 17.9        | 18.9        | 16.0        | 2.0        | 1.8        | 11.5        | 9.8         | 0.9        | 1.1        |
| China Suntien Green energy | 956 HK    | Hong Kong | 0.0         | 11.1        | 7.9         | 7.1         | 0.9        | 0.8        | 10.7        | 9.2         | 4.5        | 4.2        |
| China Resources Power      | 836 HK    | Hong Kong | 87.8        | 21.6        | 6.2         | 5.1         | 0.7        | 0.7        | 5.6         | 4.8         | 3.6        | 6.3        |
| CATL                       | 300750 CH | China     | 72.5        | 42.8        | 49.2        | 34.5        | 11.1       | 8.4        | 28.9        | 20.5        | 0.1        | 0.2        |
| GEM - A                    | 002340 CH | China     | 68.8        | 34.4        | 22.2        | 16.5        | 2.5        | 2.3        | 13.3        | 10.7        | 0.4        | 0.7        |
| Gotion High-Tech - A       | 002074 CH | China     | 137.8       | 38.5        | 64.4        | 46.5        | 3.1        | 2.9        | 36.7        | 23.1        | 0.0        | 0.1        |
| BYD                        | 1211 HK   | Hong Kong | 72.5        | 48.6        | 79.9        | 53.8        | 7.1        | 6.2        | 22.7        | 18.4        | 0.1        | 0.1        |
| LG Chem                    | 051910 KS | S. Korea  | (33.6)      | 29.1        | 15.3        | 11.9        | 1.5        | 1.4        | 6.8         | 5.6         | 2.1        | 2.1        |
| SK Innovation              | 096770 KS | S. Korea  | 82.4        | 11.3        | 15.0        | 13.5        | 1.0        | 1.0        | 7.8         | 6.9         | 0.9        | 1.5        |
| Panasonic                  | 6752 JP   | Japan     | 54.7        | 4.7         | 11.6        | 11.1        | 1.0        | 1.0        | 5.9         | 5.4         | 1.9        | 2.5        |
| Tesla                      | TSLA US   | USA       | 62.5        | 30.6        | 102.8       | 78.7        | 27.6       | 19.7       | 58.3        | 42.7        | 0.0        | 0.0        |
| BCPG Pcl *                 | BCPG TB   | Thailand  | 16.6        | (19.7)      | 13.9        | 17.3        | 1.3        | 1.3        | 10.9        | 13.7        | 2.6        | 2.6        |
| CK Power Pcl *             | CKP TB    | Thailand  | 10.7        | (0.1)       | 18.3        | 18.3        | 1.5        | 1.5        | 17.6        | 17.5        | 2.7        | 3.3        |
| Energy Absolute Pcl *      | EA TB     | Thailand  | 44.9        | 20.6        | 41.5        | 34.4        | 9.2        | 7.7        | 29.1        | 24.8        | 0.7        | 0.9        |
| Electricity Generating *   | EGCO TB   | Thailand  | 3.9         | 1.7         | 8.4         | 8.3         | 0.7        | 0.7        | 19.0        | 18.1        | 3.8        | 4.1        |
| Global Power Synergy *     | GPSC TB   | Thailand  | (4.1)       | 18.6        | 30.5        | 25.7        | 1.8        | 1.7        | 17.6        | 16.7        | 1.8        | 2.1        |
| Gulf Energy Dev. Pcl *     | GULF TB   | Thailand  | 22.2        | 37.4        | 54.2        | 39.5        | 4.6        | 3.7        | 39.6        | 31.3        | 1.1        | 1.5        |
| Gunkul Engineering *       | GUNKUL TB | Thailand  | 46.3        | 34.1        | 18.2        | 13.5        | 3.7        | 3.2        | 18.7        | 13.0        | 3.3        | 4.4        |
| RATCH Group Pcl *          | RATCH TB  | Thailand  | 49.7        | (19.9)      | 6.9         | 8.6         | 0.9        | 0.9        | 20.2        | 19.7        | 8.0        | 4.4        |
| <b>Average</b>             |           |           | <b>43.3</b> | <b>19.9</b> | <b>31.3</b> | <b>24.5</b> | <b>4.6</b> | <b>3.7</b> | <b>20.7</b> | <b>16.8</b> | <b>1.9</b> | <b>2.1</b> |

Sources: Bloomberg, \* Thanachart estimates

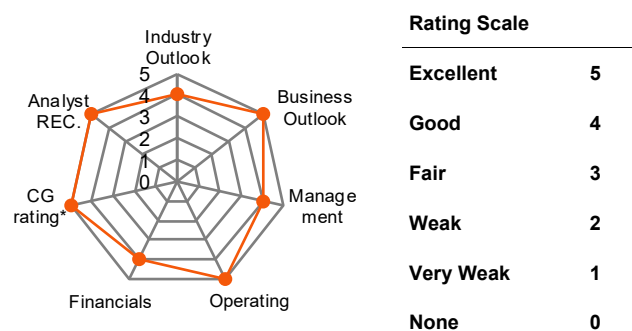
Based on 29 March 2022 closing prices

## COMPANY DESCRIPTION

Established in 2006 as a biodiesel business operator, Energy Absolute Pcl (EA) has become one among Thailand's major renewable plant operators with 784MW installed capacity of solar and wind farms fully operated since 2019. EA started investing in li-ion battery production business by acquiring stakes in Taiwan-based Amita Technologies during 2016-18 with plans to build a 50GWh li-ion battery factory in Thailand to serve the electric vehicle (EV) and energy storage system (ESS) markets.

Source: Thanachart

## COMPANY RATING



Source: Thanachart; \* CG Rating

## THANACHART'S SWOT ANALYSIS

### S — Strength

- Management has a strong financial background with what we regard as well-thought-out plans for expansion.

### O — Opportunity

- Electricity industry gearing towards renewable energy.
- Huge potential capacity expansion planned.
- Energy storage (ES) could be part of the requirements for the government grid and private off-grid systems.

### W — Weakness

- In a heavy capex cycle due to scheduled new capacity expansion but gearing is still below its threshold.

### T — Threat

- New capacity tendered through power purchase contracts by the government will likely see lower returns.
- Regulations from both domestic and overseas power markets on both electricity generation and EV businesses.

## CONSENSUS COMPARISON

|                       | Consensus | Thanachart | Diff    |
|-----------------------|-----------|------------|---------|
| Target price (Bt)     | 96.07     | 110.00     | 14%     |
| Net profit 22F (Bt m) | 8,622     | 8,726      | 1%      |
| Net profit 23F (Bt m) | 10,036    | 10,527     | 5%      |
| Consensus REC         | BUY: 6    | HOLD: 2    | SELL: 1 |

## HOW ARE WE DIFFERENT FROM THE STREET?

- Our earnings estimates for 2022-23F are relatively in line with the Bloomberg consensus figures.
- However, our SOTP-based TP is 14% higher, likely because we foresee stronger growth potential for its battery plant and related businesses.

## RISKS TO OUR INVESTMENT CASE

- If investment costs required for its new S-curve businesses are higher than we presently anticipate, this would represent the key downside risk to our valuation.
- If EA cannot secure enough orders, for either battery or e-vehicle sales, to match our expectations, that would present another major downside risk to our numbers.
- Unfavourable weather conditions for its wind and solar power plants would represent a secondary downside risk to our earnings projections.
- Swift changes in Li-ion battery or e-vehicle technologies are also a risk to our earnings growth projections for EA.

Sources: Bloomberg consensus, Thanachart estimates

Source: Thanachart

## INCOME STATEMENT

| FY ending Dec (Bt m)              | 2020A        | 2021A        | 2022F         | 2023F         | 2024F         |
|-----------------------------------|--------------|--------------|---------------|---------------|---------------|
| Sales                             | 17,080       | 20,174       | 35,398        | 48,310        | 61,493        |
| Cost of sales                     | 9,271        | 11,893       | 22,998        | 33,436        | 44,508        |
| <b>Gross profit</b>               | <b>7,808</b> | <b>8,280</b> | <b>12,400</b> | <b>14,874</b> | <b>16,985</b> |
| % gross margin                    | 45.7%        | 41.0%        | 35.0%         | 30.8%         | 27.6%         |
| Selling & administration expenses | 1,278        | 1,437        | 2,091         | 2,639         | 2,970         |
| <b>Operating profit</b>           | <b>6,530</b> | <b>6,843</b> | <b>10,308</b> | <b>12,235</b> | <b>14,016</b> |
| % operating margin                | 38.2%        | 33.9%        | 29.1%         | 25.3%         | 22.8%         |
| Depreciation & amortization       | 2,844        | 2,896        | 3,351         | 3,669         | 4,087         |
| <b>EBITDA</b>                     | <b>9,373</b> | <b>9,739</b> | <b>13,659</b> | <b>15,904</b> | <b>18,103</b> |
| % EBITDA margin                   | 54.9%        | 48.3%        | 38.6%         | 32.9%         | 29.4%         |
| Non-operating income              | 120          | 384          | 177           | 242           | 307           |
| Non-operating expenses            | 0            | 0            | 0             | 0             | 0             |
| Interest expense                  | (1,637)      | (1,388)      | (1,342)       | (1,250)       | (1,236)       |
| <b>Pre-tax profit</b>             | <b>5,013</b> | <b>5,840</b> | <b>9,143</b>  | <b>11,227</b> | <b>13,087</b> |
| Income tax                        | (18)         | 3            | 46            | 56            | 65            |
| <b>After-tax profit</b>           | <b>5,031</b> | <b>5,837</b> | <b>9,098</b>  | <b>11,170</b> | <b>13,022</b> |
| % net margin                      | 29.5%        | 28.9%        | 25.7%         | 23.1%         | 21.2%         |
| Shares in affiliates' Earnings    | (61)         | 14           | 654           | 969           | 1,220         |
| Minority interests                | 157          | 171          | (1,025)       | (1,612)       | (2,439)       |
| Extraordinary items               | 78           | 79           | 0             | 0             | 0             |
| <b>NET PROFIT</b>                 | <b>5,205</b> | <b>6,100</b> | <b>8,726</b>  | <b>10,527</b> | <b>11,803</b> |
| <b>Normalized profit</b>          | <b>5,127</b> | <b>6,021</b> | <b>8,726</b>  | <b>10,527</b> | <b>11,803</b> |
| EPS (Bt)                          | 1.4          | 1.6          | 2.3           | 2.8           | 3.2           |
| Normalized EPS (Bt)               | 1.4          | 1.6          | 2.3           | 2.8           | 3.2           |

Emerging CEV business  
likely the key earnings  
driver over 2022-24F

## BALANCE SHEET

| FY ending Dec (Bt m)            | 2020A         | 2021A         | 2022F         | 2023F          | 2024F          |
|---------------------------------|---------------|---------------|---------------|----------------|----------------|
| <b>ASSETS:</b>                  |               |               |               |                |                |
| Current assets:                 | 7,389         | 11,650        | 17,554        | 23,081         | 28,770         |
| Cash & cash equivalent          | 2,962         | 2,944         | 3,017         | 3,017          | 3,017          |
| Account receivables             | 2,750         | 3,690         | 5,819         | 7,941          | 10,109         |
| Inventories                     | 833           | 1,483         | 2,520         | 3,664          | 4,878          |
| Others                          | 843           | 3,532         | 6,198         | 8,459          | 10,767         |
| Investments & loans             | 0             | 0             | 0             | 0              | 0              |
| Net fixed assets                | 55,857        | 58,421        | 59,320        | 63,340         | 69,519         |
| Other assets                    | 15,238        | 15,406        | 14,649        | 14,834         | 15,023         |
| <b>Total assets</b>             | <b>78,484</b> | <b>85,476</b> | <b>91,523</b> | <b>101,255</b> | <b>113,313</b> |
| <b>LIABILITIES:</b>             |               |               |               |                |                |
| Current liabilities:            | 13,564        | 12,676        | 13,828        | 15,875         | 17,320         |
| Account payables                | 373           | 358           | 945           | 1,374          | 1,829          |
| Bank overdraft & ST loans       | 2,674         | 1,877         | 1,922         | 1,797          | 1,796          |
| Current LT debt                 | 9,342         | 7,580         | 7,302         | 6,828          | 6,825          |
| Others current liabilities      | 1,176         | 2,860         | 3,659         | 5,876          | 6,870          |
| <b>Total LT debt</b>            | <b>31,090</b> | <b>33,777</b> | <b>29,209</b> | <b>27,312</b>  | <b>27,299</b>  |
| Others LT liabilities           | 4,203         | 3,921         | 5,502         | 5,833          | 6,155          |
| <b>Total liabilities</b>        | <b>48,857</b> | <b>50,375</b> | <b>48,538</b> | <b>49,019</b>  | <b>50,775</b>  |
| Minority interest               | 1,815         | 2,601         | 3,626         | 5,238          | 7,676          |
| Preferreds shares               | 0             | 0             | 0             | 0              | 0              |
| Paid-up capital                 | 373           | 373           | 373           | 373            | 373            |
| Share premium                   | 3,681         | 3,681         | 3,681         | 3,681          | 3,681          |
| Warrants                        | 0             | 0             | 0             | 0              | 0              |
| Surplus                         | (428)         | (720)         | (720)         | (720)          | (720)          |
| <b>Retained earnings</b>        | <b>24,186</b> | <b>29,167</b> | <b>36,025</b> | <b>43,664</b>  | <b>51,528</b>  |
| Shareholders' equity            | 27,812        | 32,501        | 39,359        | 46,998         | 54,861         |
| <b>Liabilities &amp; equity</b> | <b>78,484</b> | <b>85,476</b> | <b>91,523</b> | <b>101,255</b> | <b>113,313</b> |

Sources: Company data, Thanachart estimates

## CASH FLOW STATEMENT

| FY ending Dec (Bt m)              | 2020A           | 2021A          | 2022F          | 2023F          | 2024F           |
|-----------------------------------|-----------------|----------------|----------------|----------------|-----------------|
| Earnings before tax               | 5,013           | 5,840          | 9,143          | 11,227         | 13,087          |
| Tax paid                          | 18              | (3)            | (46)           | (56)           | (65)            |
| Depreciation & amortization       | 2,844           | 2,896          | 3,351          | 3,669          | 4,087           |
| Chg In working capital            | (73)            | (1,604)        | (2,579)        | (2,837)        | (2,926)         |
| Chg In other CA & CL / minorities | 449             | (326)          | (1,214)        | 925            | (94)            |
| <b>Cash flow from operations</b>  | <b>8,251</b>    | <b>6,802</b>   | <b>8,656</b>   | <b>12,927</b>  | <b>14,090</b>   |
| Capex                             | (7,216)         | (5,332)        | (4,157)        | (7,594)        | (10,172)        |
| Right of use                      | (1,892)         | (83)           | (20)           | (20)           | (20)            |
| ST loans & investments            | (4)             | 7              | 0              | 0              | 0               |
| LT loans & investments            | 0               | 0              | 0              | 0              | 0               |
| Adj for asset revaluation         | 0               | 0              | 0              | 0              | 0               |
| Chg In other assets & liabilities | (6,631)         | (196)          | 2,264          | 71             | 57              |
| <b>Cash flow from investments</b> | <b>(15,743)</b> | <b>(5,604)</b> | <b>(1,912)</b> | <b>(7,543)</b> | <b>(10,134)</b> |
| Debt financing                    | 1,171           | 194            | (4,802)        | (2,496)        | (16)            |
| Capital increase                  | 0               | 0              | 0              | 0              | 0               |
| Dividends paid                    | (1,119)         | (1,119)        | (1,868)        | (2,888)        | (3,940)         |
| Warrants & other surplus          | 361             | (292)          | 0              | 0              | 0               |
| <b>Cash flow from financing</b>   | <b>414</b>      | <b>(1,216)</b> | <b>(6,670)</b> | <b>(5,384)</b> | <b>(3,956)</b>  |
| <b>Free cash flow</b>             | <b>1,035</b>    | <b>1,470</b>   | <b>4,499</b>   | <b>5,333</b>   | <b>3,918</b>    |

Capex plan is supported  
mainly by hefty cash from  
renewable plants

## VALUATION

| FY ending Dec                       | 2020A | 2021A | 2022F | 2023F | 2024F |
|-------------------------------------|-------|-------|-------|-------|-------|
| Normalized PE (x)                   | 70.6  | 60.1  | 41.5  | 34.4  | 30.7  |
| Normalized PE - at target price (x) | 80.0  | 68.1  | 47.0  | 39.0  | 34.8  |
| PE (x)                              | 69.5  | 59.3  | 41.5  | 34.4  | 30.7  |
| PE - at target price (x)            | 78.8  | 67.3  | 47.0  | 39.0  | 34.8  |
| EV/EBITDA (x)                       | 42.9  | 41.3  | 29.1  | 24.8  | 21.8  |
| EV/EBITDA - at target price (x)     | 48.1  | 46.3  | 32.6  | 27.9  | 24.5  |
| P/BV (x)                            | 13.0  | 11.1  | 9.2   | 7.7   | 6.6   |
| P/BV - at target price (x)          | 14.8  | 12.6  | 10.4  | 8.7   | 7.5   |
| P/CFO (x)                           | 43.9  | 53.2  | 41.8  | 28.0  | 25.7  |
| Price/sales (x)                     | 21.2  | 17.9  | 10.2  | 7.5   | 5.9   |
| Dividend yield (%)                  | 0.3   | 0.3   | 0.7   | 0.9   | 1.3   |
| FCF Yield (%)                       | 0.3   | 0.4   | 1.2   | 1.5   | 1.1   |
| <b>(Bt)</b>                         |       |       |       |       |       |
| Normalized EPS                      | 1.4   | 1.6   | 2.3   | 2.8   | 3.2   |
| EPS                                 | 1.4   | 1.6   | 2.3   | 2.8   | 3.2   |
| DPS                                 | 0.3   | 0.3   | 0.7   | 0.8   | 1.3   |
| BV/share                            | 7.5   | 8.7   | 10.6  | 12.6  | 14.7  |
| CFO/share                           | 2.2   | 1.8   | 2.3   | 3.5   | 3.8   |
| FCF/share                           | 0.3   | 0.4   | 1.2   | 1.4   | 1.1   |

Sources: Company data, Thanachart estimates

## FINANCIAL RATIOS

| FY ending Dec                    | 2020A  | 2021A  | 2022F  | 2023F  | 2024F  |
|----------------------------------|--------|--------|--------|--------|--------|
| <b>Growth Rate</b>               |        |        |        |        |        |
| Sales (%)                        | 14.7   | 18.1   | 75.5   | 36.5   | 27.3   |
| Net profit (%)                   | (14.4) | 17.2   | 43.1   | 20.6   | 12.1   |
| EPS (%)                          | (14.4) | 17.2   | 43.1   | 20.6   | 12.1   |
| Normalized profit (%)            | (13.4) | 17.4   | 44.9   | 20.6   | 12.1   |
| Normalized EPS (%)               | (13.4) | 17.4   | 44.9   | 20.6   | 12.1   |
| Dividend payout ratio (%)        | 21.5   | 18.3   | 30.0   | 30.0   | 40.0   |
| <b>Operating performance</b>     |        |        |        |        |        |
| Gross margin (%)                 | 45.7   | 41.0   | 35.0   | 30.8   | 27.6   |
| Operating margin (%)             | 38.2   | 33.9   | 29.1   | 25.3   | 22.8   |
| EBITDA margin (%)                | 54.9   | 48.3   | 38.6   | 32.9   | 29.4   |
| Net margin (%)                   | 29.5   | 28.9   | 25.7   | 23.1   | 21.2   |
| D/E (incl. minor) (x)            | 1.5    | 1.2    | 0.9    | 0.7    | 0.6    |
| Net D/E (incl. minor) (x)        | 1.4    | 1.1    | 0.8    | 0.6    | 0.5    |
| Interest coverage - EBIT (x)     | na     | na     | na     | na     | na     |
| Interest coverage - EBITDA (x)   | na     | na     | na     | na     | na     |
| ROA - using norm profit (%)      | 6.9    | 7.3    | 9.9    | 10.9   | 11.0   |
| ROE - using norm profit (%)      | 20.0   | 20.0   | 24.3   | 24.4   | 23.2   |
| <b>DuPont</b>                    |        |        |        |        |        |
| ROE - using after tax profit (%) | 19.7   | 19.4   | 25.3   | 25.9   | 25.6   |
| - asset turnover (x)             | 0.2    | 0.2    | 0.4    | 0.5    | 0.6    |
| - operating margin (%)           | 38.9   | 35.8   | 29.6   | 25.8   | 23.3   |
| - leverage (x)                   | 2.9    | 2.7    | 2.5    | 2.2    | 2.1    |
| - interest burden (%)            | 75.4   | 80.8   | 87.2   | 90.0   | 91.4   |
| - tax burden (%)                 | 100.4  | 99.9   | 99.5   | 99.5   | 99.5   |
| WACC (%)                         | 5.0    | 5.0    | 5.0    | 5.0    | 5.0    |
| ROIC (%)                         | 11.9   | 10.1   | 14.1   | 16.3   | 17.5   |
| NOPAT (Bt m)                     | 6,553  | 6,839  | 10,257 | 12,173 | 13,946 |
| invested capital (Bt m)          | 67,955 | 72,792 | 74,774 | 79,917 | 87,765 |

*Profitability trending up as  
new businesses achieve  
scale*

Sources: Company data, Thanachart estimates

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