

**BUY** (Unchanged)  
Change in Numbers

**TP: Bt 30.00**  
Upside : 13.2%

(Unchanged)  
**18 OCTOBER 2022**

Small Cap Research

# Sabina Pcl. (SABINA TB)

## Still a growth stock

We foresee only a limited impact from the weak baht on SABINA as it has already cut overseas product outsourcing and changed its import currency to the CNY. Despite us trimming our earnings estimates due to the flooding impact, we see SABINA remaining as a growth stock with a 25% three-year EPS CAGR. Reaffirm BUY.



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### Weak baht impact

We believe the market has some concerns over the weak baht's impact on SABINA as 48% of its sales in 2021 were from product outsourcing from China. However, we expect only a limited hit from the depreciating baht this year as the company has changed to outsourcing at around 30% domestically while outsourcing from China is conducted more in yuan (CNY), which hasn't strengthened much against the baht. SABINA has also done some forex hedging. Without any of the adjustments mentioned above, we estimate that every 10% weakness in the baht against the US dollar would reduce SABINA's gross margin by 2.5pp.

### Slight hit from flooding

SABINA's earnings turnaround story started in 4Q21 and earnings grew by 50% y-y in 1H22, when sales rose in most distribution channels (offline, online, and OEM exports). The sales mix of offline, online, and exports was at 65/25/10% in 1H22 vs. 79/10/11% in 2019. 1H22 online and export sales already surpassed the pre-COVID level but offline sales were still at 79%. The current domestic flooding situation is having a small impact on SABINA's sales and we continue to estimate sales growth of 20/14/12% in 2022-24F vs. a 9% drop in 2021.

### 2H22F outlook

We estimate SABINA's 3Q22F earnings to grow by 81% y-y from the low-base lockdown effect in 3Q21 but decline by 9% q-q to Bt100m as a result of the flooding hit in September. The strong y-y growth is also because of a lower SG&A-to-sales ratio of 30.6% in 3Q22F (from 38.4% in 3Q21) from the operating leverage effect of higher sales. Looking ahead to 4Q22F, we expect SABINA's earnings to grow by 7% y-y and 5% q-q. Key drivers are top-line and operating-margin expansion.

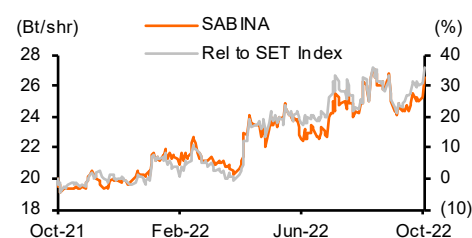
### 25% three-year EPS CAGR

We reaffirm our BUY rating on shares of SABINA as we see it as a growth stock with our earnings forecasts of 41/20/16% in 2022-24F, though we trim down our estimates by 1-2% in 2022-24F to reflect the flooding impact. Key drivers are rising sales from all of its distribution channels and growing sales helping to improve its margin via the operating leverage effect and economies of scale. Margin is also rising along with an increased sales mix of higher-margin online sales, where we estimate the proportion to rise to 24% of total sales in 2024F vs. 10% in 2019. We also see SABINA as a decent yield play with 4.5-5.4% yields in 2022-23F. Our DCF-based 12-month TP, using a 2023F base year, of Bt30.0/share, is also kept unchanged.

### COMPANY VALUATION

| Y/E Dec (Bt m)    | 2021A | 2022F | 2023F | 2024F |
|-------------------|-------|-------|-------|-------|
| Sales             | 2,631 | 3,166 | 3,609 | 4,023 |
| Net profit        | 294   | 415   | 498   | 579   |
| Consensus NP      | —     | 419   | 493   | 551   |
| Diff frm cons (%) | —     | (1.0) | 0.9   | 5.2   |
| Norm profit       | 294   | 415   | 498   | 579   |
| Prev. Norm profit | —     | 422   | 505   | 586   |
| Chg frm prev (%)  | —     | (1.6) | (1.3) | (1.2) |
| Norm EPS (Bt)     | 0.8   | 1.2   | 1.4   | 1.7   |
| Norm EPS grw (%)  | 6.3   | 41.1  | 20.0  | 16.3  |
| Norm PE (x)       | 31.3  | 22.2  | 18.5  | 15.9  |
| EV/EBITDA (x)     | 21.5  | 17.3  | 14.8  | 13.0  |
| P/BV (x)          | 5.0   | 4.9   | 4.8   | 4.7   |
| Div yield (%)     | 3.2   | 4.5   | 5.4   | 6.3   |
| ROE (%)           | 16.2  | 22.3  | 26.1  | 29.7  |
| Net D/E (%)       | 2.2   | 22.9  | 28.6  | 31.8  |

### PRICE PERFORMANCE



### COMPANY INFORMATION

|                             |                             |
|-----------------------------|-----------------------------|
| Price as of 18-Oct-22 (Bt)  | 26.50                       |
| Market Cap (US\$ m)         | 241.8                       |
| Listed Shares (m shares)    | 347.5                       |
| Free Float (%)              | 47.4                        |
| Avg Daily Turnover (US\$ m) | 1.0                         |
| 12M Price H/L (Bt)          | 27.00/19.10                 |
| Sector                      | Fashion                     |
| Major Shareholder           | Thanalongkorn Family 52.42% |

Sources: Bloomberg, Company data, Thanachart estimates

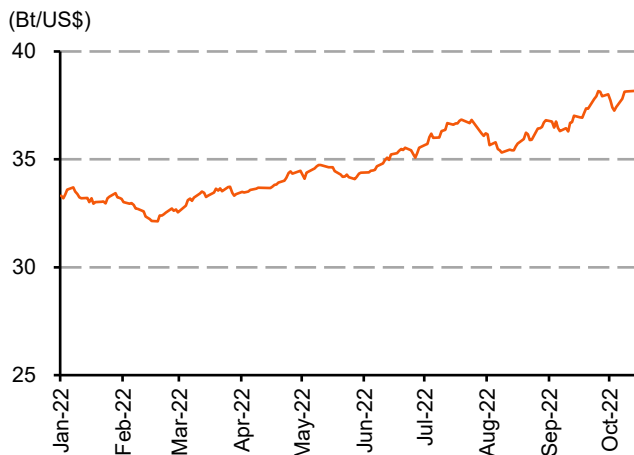
ESG Summary Report ..... P8

## Strategies to mitigate against the weak baht

*Market appears concerned over the weak baht's impact on SABINA*

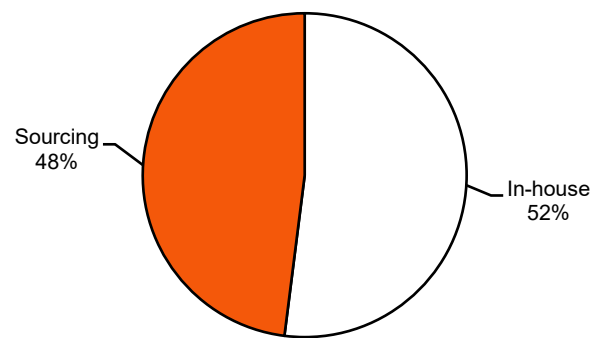
The Thai baht dollar has weakened against the US dollar by 14.4% YTD to Bt38.18/USD. We believe the market harbors some concerns over the effects of the depreciating baht on SABINA since 48% of sales in 2021 came from product outsourcing from China.

**Ex 1: Thai Baht Against US Dollar**



Source: Bank of Thailand

**Ex 2: Sales Mix Breakdown By Source Of Products In 2021**



Source: Company data

*We see SABINA only facing a limited hit from the weak baht*

However, we expect only a limited impact from the weak baht on SABINA this year because of the following reasons:

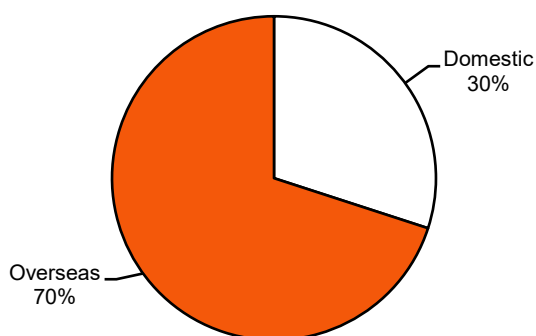
**First**, SABINA has changed to outsource around 30% of its products domestically.

**Second**, the outsourcing of products from China is conducted more in the Chinese yuan, which hasn't strengthened much against the Thai baht. So far this year, the baht has weakened only slightly against the yuan by 1.4% YTD.

**Third**, SABINA has also done some forex hedging.

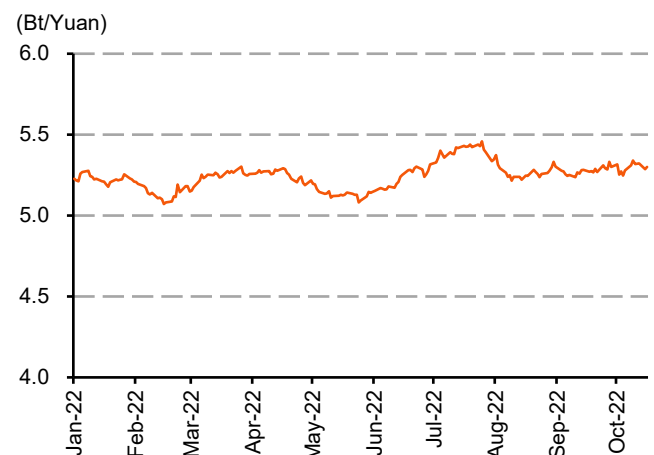
Without any of the adjustments mentioned above, we estimate that every 10% weakening of the baht against the US dollar would reduce SABINA's gross margin by 2.5pp.

**Ex 3: Sourcing Breakdown In 1H22**



Source: Company data

**Ex 4: Thai Baht Against Chinese Yuan**

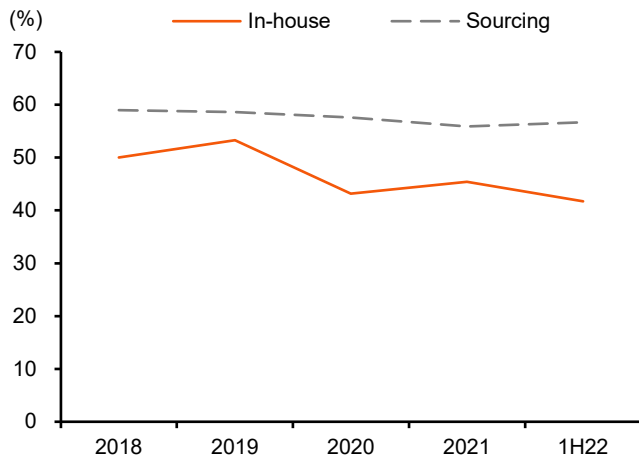


Source: Bloomberg

**We see limited downside risk to our gross margin assumptions**

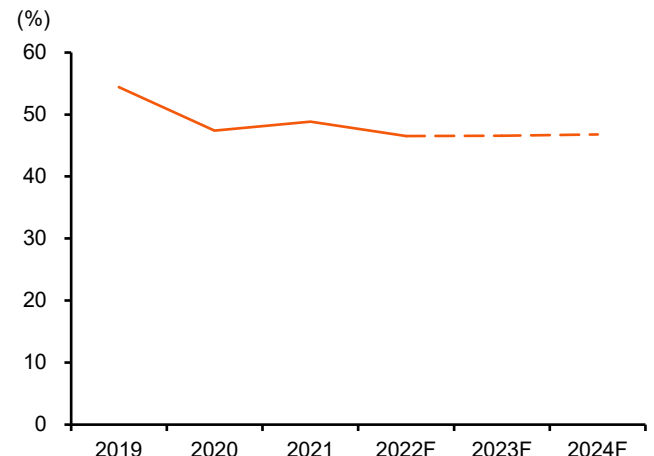
We also see limited downside risk to our gross margin projections as we believe the assumptions in our model are already conservative at 46.5/46.6/46.8% in 2022-24F vs. 47.4/48.9% in 2020-21.

**Ex 5: Gross Margin Breakdown By Source Of Products**



Source: Company data

**Ex 6: Our Gross Margin Assumptions**



Sources: Company data, Thanachart estimates

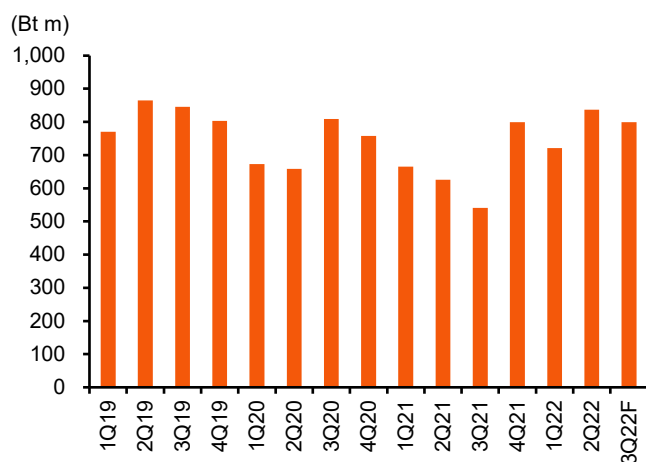
## Still a growth stock

**Slight softening of earnings in 3Q22F and 4Q22F but still strong**

We estimate SABINA's 3Q22F earnings to grow by 81% y-y but fall 9% q-q to Bt100m. The high y-y earnings growth is due to the low base in 3Q21 when the country was in lockdown mode and SABINA's offline sales were hit significantly. A turnaround in sales should also bring down SG&A-to-sales ratio to 30.6% in 3Q22F from 38.4% in 3Q21. Our estimate of a slight q-q earnings drop is also a result of the flooding impact in September this year.

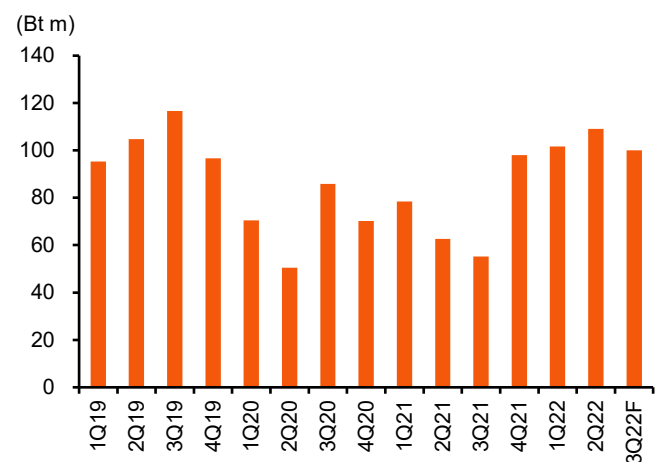
Looking ahead to 4Q22F, we expect SABINA's earnings to grow by 7% y-y and 5% q-q, despite 4Q21 earnings already returning to its normal level and there being some flood impact in October. Key earnings drivers are top-line and operating-margin expansion.

**Ex 7: Quarterly Top Line**



Sources: Company data, Thanachart estimates

**Ex 8: Quarterly Earnings**



Sources: Company data, Thanachart estimates

*We trim our earnings due to the flooding impact ...*

We trim our earnings estimates by 2/1/1% in 2022-24F to reflect the flooding hit to SABINA's sales. Details of our new assumptions are shown in Exhibit 9 below.

#### Ex 9: Changes In Our Key Assumptions And Earnings Revisions

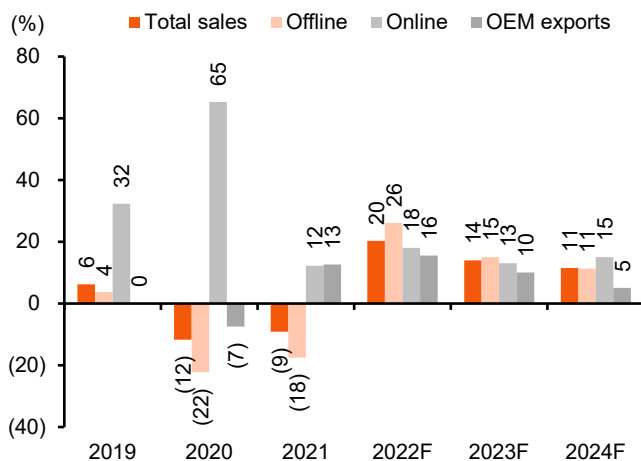
|                                 | 2019 | 2020   | 2021   | 2022F | 2023F | 2024F |
|---------------------------------|------|--------|--------|-------|-------|-------|
| <b>Offline sales growth (%)</b> |      |        |        |       |       |       |
| - New                           | 3.7  | (22.3) | (17.5) | 26.1  | 15.0  | 11.3  |
| - Old                           |      |        |        | 27.8  | 15.0  | 11.3  |
| - Change (pp)                   |      |        |        | (1.7) | 0.0   | (0.0) |
| <b>Normalized profit (Bt m)</b> |      |        |        |       |       |       |
| - New                           | 413  | 277    | 294    | 415   | 498   | 579   |
| - Old                           |      |        |        | 422   | 505   | 586   |
| - Change (%)                    |      |        |        | (1.6) | (1.3) | (1.2) |

Sources: Company data, Thanachart estimates

*... but SABINA remains a growth stock, in our view; reaffirm BUY*

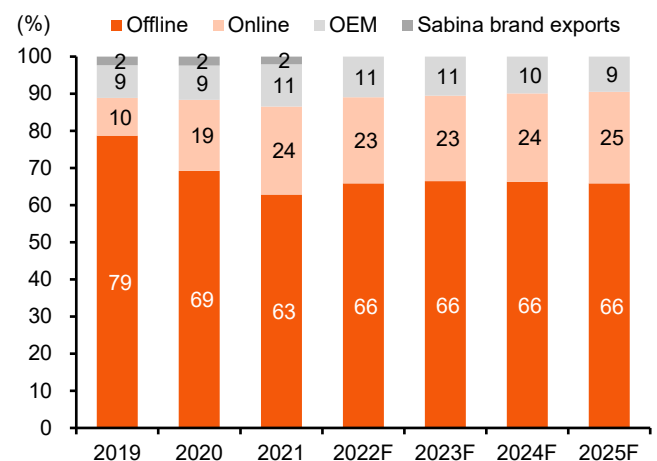
Although we fine-tune down our earnings, we reaffirm our BUY rating on shares of SABINA as we still see it as a growth stock with our earnings estimates of 41/20/16% in 2022-24F. Key drivers are rising sales via all distribution channels and the growing sales helping to improve margin from the operating leverage effect and better economies of scale. Margin is also rising along with the increase in its sales mix of higher-margin online sales, where we expect the proportion to rise to 24% of total sales in 2024F vs. 10% in 2019. We also see SABINA as a decent yield play with 4.5-5.4% yields in 2022-23F. Our DCF-based 12-month TP (2023F base year) of Bt30.0/share is also kept unchanged.

#### Ex 10: Sales Growth By Distribution Channel

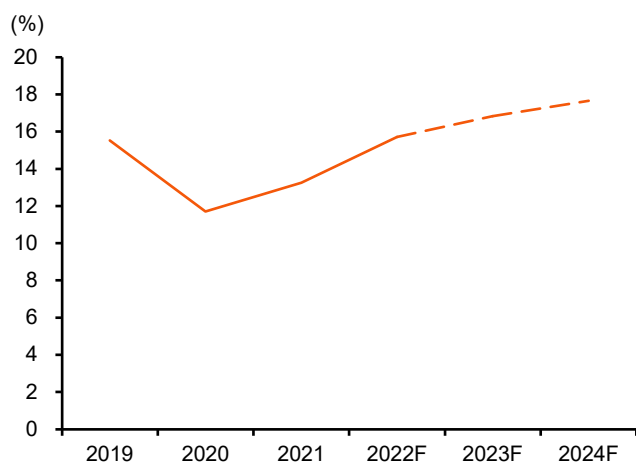


Sources: Company data, Thanachart estimates

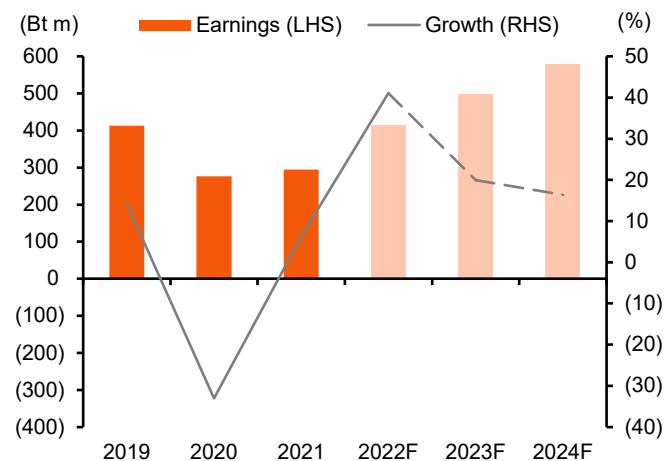
#### Ex 11: Sales Mix



Sources: Company data, Thanachart estimates

**Ex 12: Operating Margin Is On The Rise**

Sources: Company data, Thanachart estimates

**Ex 13: Earnings Are On A Recovery Path**

Sources: Company data, Bloomberg, Thanachart estimates

**Ex 14: 12-month DCF-based TP Calculation Using A Base Year Of 2023F**

| (Bt m)                               | 2023F  | 2024F | 2025F | 2026F | 2027F | 2028F | 2029F | 2030F | 2031F | 2032F | 2033F | Terminal value |
|--------------------------------------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------------|
| EBITDA excl. depre from right of use | 647    | 749   | 840   | 908   | 958   | 987   | 1,010 | 1,033 | 1,057 | 1,082 | 1,107 | —              |
| Free cash flow                       | 378    | 508   | 653   | 631   | 705   | 759   | 790   | 808   | 828   | 848   | 868   | 14,260         |
| PV of free cash flow                 | 377    | 442   | 522   | 468   | 485   | 485   | 469   | 445   | 407   | 385   | 364   | 5,984          |
| Risk-free rate (%)                   | 2.5    |       |       |       |       |       |       |       |       |       |       |                |
| Market risk premium (%)              | 8.0    |       |       |       |       |       |       |       |       |       |       |                |
| Beta                                 | 0.9    |       |       |       |       |       |       |       |       |       |       |                |
| WACC (%)                             | 7.3    |       |       |       |       |       |       |       |       |       |       |                |
| Terminal growth (%)                  | 2.0    |       |       |       |       |       |       |       |       |       |       |                |
| Enterprise value - add investments   | 10,834 |       |       |       |       |       |       |       |       |       |       |                |
| Net debt (end 2022F)                 | 432    |       |       |       |       |       |       |       |       |       |       |                |
| Minority interest                    | 0      |       |       |       |       |       |       |       |       |       |       |                |
| Equity value                         | 10,401 |       |       |       |       |       |       |       |       |       |       |                |
| # of shares (m)                      | 347    |       |       |       |       |       |       |       |       |       |       |                |
| Equity value / share (Bt)            | 30.00  |       |       |       |       |       |       |       |       |       |       |                |

Sources: Company data, Thanachart estimates

## Valuation Comparison

### Ex 15: Valuation Comparison With Regional Peers

| Name                  | BBG code  | Country  | EPS growth   |               | — PE —      |             | — P/BV —   |            | EV/EBITDA   |             | — Div yield — |            |
|-----------------------|-----------|----------|--------------|---------------|-------------|-------------|------------|------------|-------------|-------------|---------------|------------|
|                       |           |          | 22F<br>(%)   | 23F<br>(%)    | 22F<br>(x)  | 23F<br>(x)  | 22F<br>(x) | 23F<br>(x) | 22F<br>(x)  | 23F<br>(x)  | 22F<br>(%)    | 23F<br>(%) |
| Dollar Industries Ltd | DOLLAR IN | India    | (3.8)        | 8.7           | 20.1        | 18.5        | 4.2        | 3.6        | 14.2        | 13.1        | 0.3           | 0.8        |
| Page Industries Ltd   | PAG IN    | India    | na           | na            | na          | 78.1        | na         | 41.4       | na          | 54.0        | na            | 0.8        |
| Wacoal Holdings Corp  | 3591 JP   | Japan    | na           | na            | na          | 25.0        | 0.7        | 0.7        | 10.7        | 11.4        | 2.1           | 3.4        |
| PVH Corp              | PVH US    | US       | (30.3)       | (15.0)        | 5.3         | 6.2         | 0.7        | 0.6        | 3.9         | 4.4         | 0.1           | 0.2        |
| Triumph Group Inc     | TGI US    | US       | na           | (58.0)        | 10.7        | 25.4        | na         | na         | 11.2        | 11.8        | 0.0           | 0.0        |
| Hanesbrands Inc       | HBI US    | US       | 425.0        | 14.2          | 6.7         | 5.9         | 3.4        | 2.8        | 8.2         | 7.2         | 7.8           | 7.8        |
| L Brands Inc          | LB US     | US       | na           | (36.2)        | na          | na          | na         | na         | na          | na          | na            | na         |
| Sabina Pcl *          | SABINA TB | Thailand | 41.1         | 20.0          | 22.2        | 18.5        | 4.9        | 4.8        | 17.3        | 14.8        | 4.5           | 5.4        |
| <b>Average</b>        |           |          | <b>108.0</b> | <b>(11.0)</b> | <b>13.0</b> | <b>25.4</b> | <b>2.8</b> | <b>9.0</b> | <b>10.9</b> | <b>16.7</b> | <b>2.5</b>    | <b>2.6</b> |

Source: Bloomberg

Note: \* Thanachart estimates, using Thanachart normalized EPS

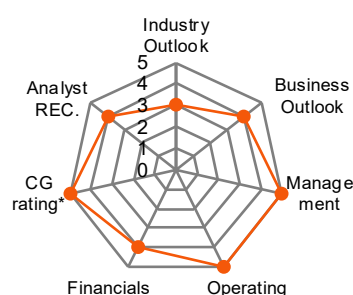
Based on 18 Oct 2022 closing prices

## COMPANY DESCRIPTION

Sabina Pcl (SABINA) is the second-largest manufacturer and distributor in the ladies' underwear market in Thailand. The company transformed from OEM to owned-brand products under the name "Sabina" in 2006. Products cover four customer target groups consisting of children, teens, adults and other products. In 2017, SABINA expanded its distribution channels from store retailing, OEM sales, and Sabina brand exports to e-commerce sales.

Source: Thanachart

## COMPANY RATING



## Rating Scale

|           |   |
|-----------|---|
| Excellent | 5 |
| Good      | 4 |
| Fair      | 3 |
| Weak      | 2 |
| Very Weak | 1 |
| None      | 0 |

Source: Thanachart; \* CG Rating

## THANACHART'S SWOT ANALYSIS

## S — Strength

- Second-largest manufacturer and distributor in the ladies' underwear market in Thailand.
- Has the strong "Sabina" brand in Thailand.
- Owners and company executives have many years of experience in the ladies' underwear industry.

## O — Opportunity

- Thailand's rising consumption and economic expansion.
- Economic expansion in CLMV markets.
- China-US trade war.

## W — Weakness

- Small exposure to markets abroad.

## T — Threat

- Thailand and global economic slowdowns.
- Regulatory risk.
- COVID-19 outbreaks.

## CONSENSUS COMPARISON

|                       | Consensus | Thanachart | Diff    |
|-----------------------|-----------|------------|---------|
| Target price (Bt)     | 29.68     | 30.00      | 1%      |
| Net profit 22F (Bt m) | 419       | 415        | -1%     |
| Net profit 23F (Bt m) | 493       | 498        | 1%      |
| Consensus REC         | BUY: 6    | HOLD: 0    | SELL: 0 |

## HOW ARE WE DIFFERENT FROM THE STREET?

- Our earnings forecasts and DCF-based TP are in line with the Bloomberg consensus numbers.

## RISKS TO OUR INVESTMENT CASE

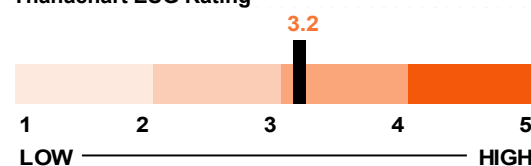
- If domestic or global consumption recovers more slowly than our current expectation, this would be the key downside risk to our earnings forecasts.
- If competition in Thailand's underwear industry is higher than our current expectation, this would cause downside risk to our earnings forecasts.
- If raw material prices or labour costs increase by more than we currently expect, this would also result in downside risk to our earnings forecasts.

Sources: Bloomberg consensus, Thanachart estimates

Source: Thanachart

SABINA is among the top three lingerie manufacturers and brand owners in Thailand. It has its own production lines and also outsources. While it doesn't create significant amounts of greenhouse gas, it employs over 3,000 people (around 20% of operating costs). We assign a decent ESG score of 3.2 for SABINA given its clear plans and targets for ESG issues.

Thanachart ESG Rating



|        | SETTHSI<br>Index | THSI<br>Index | DJSI<br>Index | MSCI<br>(CCC-AAA) | Arabesque<br>S-Ray<br>(0-100) | Refinitiv<br>(0-100) | S&P<br>Global<br>(0-100) | Moody's<br>(0-100) | CG Rating<br>(0-5) |
|--------|------------------|---------------|---------------|-------------------|-------------------------------|----------------------|--------------------------|--------------------|--------------------|
| SABINA | YES              | YES           | -             | -                 | -                             | 45.42                | -                        | -                  | 5.0                |

Sources: SETTRADE, SETTHSI Index, Thailand Sustainability Investment (THSI), The Dow Jones Industrial Average (DJSI), MSCI ESG Research LLC, Arabesque S-Ray®, Refinitiv ESG Information, S&P Global Market Intelligence, Moody's ESG Solutions, Thai IOD (CG rating)

Note: Please see third party on "terms of use" toward the back of this report.

## Factors

## Our Comments

### ENVIRONMENT

- Environmental Policies & Guidelines
- Energy Management
- Carbon Management
- Water Management
- Waste Management

- SABINA operates five factories. The company doesn't report greenhouse gas (GHG) emissions but we don't believe they are significant given the scale of its business with Bt3bn p.a. in revenue. However, we still see SABINA as having a decent focus on environmental issues.
- SABINA has plans to use alternative energy while it uses good-quality equipment and tools to boost factory efficiency and it encourages employees to think about energy savings.
- SABINA targets to reduce water usage by 15% by the end of 2023.
- SABINA has a "Zero Waste" project where waste water and air released from operations are treated at international standards. Waste was reduced by 14% vs. its 10% target in 2021 and thus CO2 emissions were reduced by 20,346kg from 2020.
- SABINA has its "New Life BRA-CYCLE" project where unwanted lingerie is destroyed in a closed incineration system without causing pollution. The incinerated lingerie is then used as an alternative fuel in cement manufacturing.

### SOCIAL

- Human Rights
- Staff Management
- Health & Safety
- Product Safety & Quality
- Social Responsibility

- SABINA has over 3,000 employees. It has policies for internal staff transfers and hiring retirees. It provides a wide range of welfare and assistance to employees without discriminating against origin, race, religion, sex or marital status.
- SABINA targets staff training of at least 70% of total employees each year with at least 15 hours/person/year. It conducts surveys on job satisfaction and company-staff relationships.
- SABINA provides a safe and hygienic working environment with checks on light, color, sound, dust, and smoke in the workplace.
- SABINA builds factories in communities to promote job opportunities and well-being. It has established the Village Development Bank in Nang Rong to help locals. SABINA has nursery and education centers for children of construction workers.

### GOVERNANCE & SUSTAINABILITY

- Board
- Ethics & Transparency
- Business Sustainability
- Risk Management
- Innovation

- SABINA has an 11-member board of directors (BOD) with five females. Board members have diverse skills and experience.
- SABINA has an anti-corruption policy and has signed the declaration of intent in the Private Sector Collective Action Coalition against Corruption Project.
- SABINA is aware of the rights of all stakeholders and has a policy to ensure the importance of those rights via the appropriate prioritization of all stakeholders.
- SABINA has operational policies for sustainability for all working units to apply and integrate operational plans to align for the maximum benefit of stakeholders.
- SABINA targets to not only produce products that match customers' current demand but also to innovate to create better products for customers.

Source: Thanachart



## INCOME STATEMENT

*We expect offline growth  
to turn to the black in  
2022-24F*

| FY ending Dec (Bt m)              | 2020A        | 2021A        | 2022F        | 2023F        | 2024F        |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|
| Sales                             | 2,898        | 2,631        | 3,166        | 3,609        | 4,023        |
| Cost of sales                     | 1,525        | 1,346        | 1,693        | 1,928        | 2,141        |
| <b>Gross profit</b>               | <b>1,373</b> | <b>1,286</b> | <b>1,473</b> | <b>1,682</b> | <b>1,883</b> |
| % gross margin                    | 47.4%        | 48.9%        | 46.5%        | 46.6%        | 46.8%        |
| Selling & administration expenses | 1,034        | 937          | 976          | 1,074        | 1,172        |
| <b>Operating profit</b>           | <b>339</b>   | <b>349</b>   | <b>497</b>   | <b>608</b>   | <b>711</b>   |
| % operating margin                | 11.7%        | 13.3%        | 15.7%        | 16.8%        | 17.7%        |
| Depreciation & amortization       | 103          | 82           | 58           | 50           | 44           |
| <b>EBITDA</b>                     | <b>442</b>   | <b>430</b>   | <b>556</b>   | <b>658</b>   | <b>755</b>   |
| % EBITDA margin                   | 15.3%        | 16.3%        | 17.5%        | 18.2%        | 18.8%        |
| Non-operating income              | 16           | 24           | 23           | 25           | 28           |
| Non-operating expenses            | 0            | 0            | 0            | 0            | 0            |
| Interest expense                  | (9)          | (5)          | (5)          | (11)         | (14)         |
| <b>Pre-tax profit</b>             | <b>346</b>   | <b>368</b>   | <b>515</b>   | <b>622</b>   | <b>724</b>   |
| Income tax                        | 69           | 74           | 100          | 124          | 145          |
| <b>After-tax profit</b>           | <b>277</b>   | <b>294</b>   | <b>415</b>   | <b>498</b>   | <b>579</b>   |
| % net margin                      | 9.6%         | 11.2%        | 13.1%        | 13.8%        | 14.4%        |
| Shares in affiliates' Earnings    | 0            | 0            | 0            | 0            | 0            |
| Minority interests                | 0            | 0            | 0            | 0            | 0            |
| Extraordinary items               | 0            | 0            | 0            | 0            | 0            |
| <b>NET PROFIT</b>                 | <b>277</b>   | <b>294</b>   | <b>415</b>   | <b>498</b>   | <b>579</b>   |
| <b>Normalized profit</b>          | <b>277</b>   | <b>294</b>   | <b>415</b>   | <b>498</b>   | <b>579</b>   |
| EPS (Bt)                          | 0.8          | 0.8          | 1.2          | 1.4          | 1.7          |
| Normalized EPS (Bt)               | 0.8          | 0.8          | 1.2          | 1.4          | 1.7          |

## BALANCE SHEET

*No significant new  
investments planned in  
2022-24*

| FY ending Dec (Bt m)            | 2020A        | 2021A        | 2022F        | 2023F        | 2024F        |
|---------------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>ASSETS:</b>                  |              |              |              |              |              |
| Current assets:                 | 2,163        | 2,145        | 2,425        | 2,616        | 2,757        |
| Cash & cash equivalent          | 225          | 354          | 225          | 215          | 205          |
| Account receivables             | 436          | 445          | 520          | 593          | 661          |
| Inventories                     | 1,404        | 1,260        | 1,577        | 1,690        | 1,759        |
| Others                          | 98           | 86           | 103          | 117          | 131          |
| Investments & loans             | 5            | 5            | 5            | 5            | 5            |
| Net fixed assets                | 268          | 244          | 220          | 198          | 176          |
| Other assets                    | 369          | 310          | 366          | 415          | 461          |
| <b>Total assets</b>             | <b>2,804</b> | <b>2,703</b> | <b>3,016</b> | <b>3,233</b> | <b>3,398</b> |
| <b>LIABILITIES:</b>             |              |              |              |              |              |
| Current liabilities:            | 853          | 711          | 940          | 1,089        | 1,189        |
| Account payables                | 213          | 252          | 209          | 238          | 264          |
| Bank overdraft & ST loans       | 559          | 395          | 657          | 767          | 833          |
| Current LT debt                 | 0            | 0            | 0            | 0            | 0            |
| Others current liabilities      | 81           | 65           | 74           | 85           | 93           |
| <b>Total LT debt</b>            | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |
| Others LT liabilities           | 156          | 163          | 187          | 212          | 236          |
| <b>Total liabilities</b>        | <b>1,009</b> | <b>874</b>   | <b>1,127</b> | <b>1,302</b> | <b>1,425</b> |
| Minority interest               | 0            | 0            | 0            | 0            | 0            |
| Preferreds shares               | 0            | 0            | 0            | 0            | 0            |
| Paid-up capital                 | 348          | 348          | 347          | 347          | 347          |
| Share premium                   | 275          | 275          | 275          | 275          | 275          |
| Warrants                        | 0            | 0            | 0            | 0            | 0            |
| Surplus                         | (65)         | (26)         | (26)         | (26)         | (26)         |
| <b>Retained earnings</b>        | <b>1,237</b> | <b>1,232</b> | <b>1,293</b> | <b>1,335</b> | <b>1,377</b> |
| Shareholders' equity            | 1,795        | 1,829        | 1,889        | 1,932        | 1,973        |
| <b>Liabilities &amp; equity</b> | <b>2,804</b> | <b>2,703</b> | <b>3,016</b> | <b>3,233</b> | <b>3,398</b> |

Sources: Company data, Thanachart estimates

## CASH FLOW STATEMENT

*Strong cash inflow  
streams*

| FY ending Dec (Bt m)              | 2020A        | 2021A        | 2022F       | 2023F        | 2024F        |
|-----------------------------------|--------------|--------------|-------------|--------------|--------------|
| Earnings before tax               | 346          | 368          | 515         | 622          | 724          |
| Tax paid                          | (140)        | (64)         | (102)       | (118)        | (144)        |
| Depreciation & amortization       | 103          | 82           | 58          | 50           | 44           |
| Chg In working capital            | 61           | 173          | (434)       | (157)        | (111)        |
| Chg In other CA & CL / minorities | 60           | (15)         | (6)         | (10)         | (6)          |
| <b>Cash flow from operations</b>  | <b>430</b>   | <b>545</b>   | <b>31</b>   | <b>387</b>   | <b>507</b>   |
| Capex                             | (29)         | (15)         | (15)        | (15)         | (15)         |
| Right of use                      | (113)        | (19)         | (20)        | (15)         | (10)         |
| ST loans & investments            | 0            | 0            | 0           | 0            | 0            |
| LT loans & investments            | 0            | 0            | 0           | 0            | 0            |
| Adj for asset revaluation         | 0            | 0            | 0           | 0            | 0            |
| Chg In other assets & liabilities | 42           | 43           | (32)        | (21)         | (20)         |
| <b>Cash flow from investments</b> | <b>(100)</b> | <b>9</b>     | <b>(67)</b> | <b>(51)</b>  | <b>(45)</b>  |
| Debt financing                    | (6)          | (164)        | 263         | 110          | 65           |
| Capital increase                  | 0            | 0            | (1)         | 0            | 0            |
| Dividends paid                    | (337)        | (299)        | (355)       | (456)        | (538)        |
| Warrants & other surplus          | (5)          | 39           | 0           | 0            | 0            |
| <b>Cash flow from financing</b>   | <b>(349)</b> | <b>(424)</b> | <b>(92)</b> | <b>(346)</b> | <b>(472)</b> |
| <b>Free cash flow</b>             | <b>401</b>   | <b>529</b>   | <b>16</b>   | <b>372</b>   | <b>492</b>   |

## VALUATION

*Inexpensive valuation, in  
our view*

| FY ending Dec                       | 2020A | 2021A | 2022F | 2023F | 2024F |
|-------------------------------------|-------|-------|-------|-------|-------|
| Normalized PE (x)                   | 33.2  | 31.3  | 22.2  | 18.5  | 15.9  |
| Normalized PE - at target price (x) | 37.6  | 35.4  | 25.1  | 20.9  | 18.0  |
| PE (x)                              | 33.2  | 31.3  | 22.2  | 18.5  | 15.9  |
| PE - at target price (x)            | 37.6  | 35.4  | 25.1  | 20.9  | 18.0  |
| EV/EBITDA (x)                       | 21.6  | 21.5  | 17.3  | 14.8  | 13.0  |
| EV/EBITDA - at target price (x)     | 24.3  | 24.3  | 19.5  | 16.7  | 14.6  |
| P/BV (x)                            | 5.1   | 5.0   | 4.9   | 4.8   | 4.7   |
| P/BV - at target price (x)          | 5.8   | 5.7   | 5.5   | 5.4   | 5.3   |
| P/CFO (x)                           | 21.4  | 16.9  | 299.5 | 23.8  | 18.1  |
| Price/sales (x)                     | 3.2   | 3.5   | 2.9   | 2.6   | 2.3   |
| Dividend yield (%)                  | 3.0   | 3.2   | 4.5   | 5.4   | 6.3   |
| FCF Yield (%)                       | 4.4   | 5.8   | 0.2   | 4.0   | 5.4   |
| <b>(Bt)</b>                         |       |       |       |       |       |
| Normalized EPS                      | 0.8   | 0.8   | 1.2   | 1.4   | 1.7   |
| EPS                                 | 0.8   | 0.8   | 1.2   | 1.4   | 1.7   |
| DPS                                 | 0.8   | 0.9   | 1.2   | 1.4   | 1.7   |
| BV/share                            | 5.2   | 5.3   | 5.4   | 5.6   | 5.7   |
| CFO/share                           | 1.2   | 1.6   | 0.1   | 1.1   | 1.5   |
| FCF/share                           | 1.2   | 1.5   | 0.0   | 1.1   | 1.4   |

Sources: Company data, Thanachart estimates

## FINANCIAL RATIOS

*Earnings turnaround in  
2022-24F*

| FY ending Dec                    | 2020A  | 2021A | 2022F | 2023F | 2024F |
|----------------------------------|--------|-------|-------|-------|-------|
| <b>Growth Rate</b>               |        |       |       |       |       |
| Sales (%)                        | (11.6) | (9.2) | 20.3  | 14.0  | 11.5  |
| Net profit (%)                   | (33.0) | 6.3   | 41.1  | 20.0  | 16.3  |
| EPS (%)                          | (33.0) | 6.3   | 41.1  | 20.0  | 16.3  |
| Normalized profit (%)            | (33.0) | 6.3   | 41.1  | 20.0  | 16.3  |
| Normalized EPS (%)               | (33.0) | 6.3   | 41.1  | 20.0  | 16.3  |
| Dividend payout ratio (%)        | 100.3  | 100.3 | 99.8  | 99.8  | 99.8  |
| <b>Operating performance</b>     |        |       |       |       |       |
| Gross margin (%)                 | 47.4   | 48.9  | 46.5  | 46.6  | 46.8  |
| Operating margin (%)             | 11.7   | 13.3  | 15.7  | 16.8  | 17.7  |
| EBITDA margin (%)                | 15.3   | 16.3  | 17.5  | 18.2  | 18.8  |
| Net margin (%)                   | 9.6    | 11.2  | 13.1  | 13.8  | 14.4  |
| D/E (incl. minor) (x)            | 0.3    | 0.2   | 0.3   | 0.4   | 0.4   |
| Net D/E (incl. minor) (x)        | 0.2    | 0.0   | 0.2   | 0.3   | 0.3   |
| Interest coverage - EBIT (x)     | 37.3   | 71.0  | 94.6  | 56.9  | 50.8  |
| Interest coverage - EBITDA (x)   | 48.6   | 87.6  | 105.6 | 61.6  | 53.9  |
| ROA - using norm profit (%)      | 9.5    | 10.7  | 14.5  | 15.9  | 17.5  |
| ROE - using norm profit (%)      | 15.1   | 16.2  | 22.3  | 26.1  | 29.7  |
| <b>DuPont</b>                    |        |       |       |       |       |
| ROE - using after tax profit (%) | 15.1   | 16.2  | 22.3  | 26.1  | 29.7  |
| - asset turnover (x)             | 1.0    | 1.0   | 1.1   | 1.2   | 1.2   |
| - operating margin (%)           | 12.2   | 14.2  | 16.4  | 17.5  | 18.3  |
| - leverage (x)                   | 1.6    | 1.5   | 1.5   | 1.6   | 1.7   |
| - interest burden (%)            | 97.4   | 98.7  | 99.0  | 98.3  | 98.1  |
| - tax burden (%)                 | 80.1   | 79.9  | 80.6  | 80.0  | 80.0  |
| WACC (%)                         | 7.3    | 7.3   | 7.3   | 7.3   | 7.3   |
| ROIC (%)                         | 12.4   | 13.1  | 21.4  | 20.9  | 22.9  |
| NOPAT (Bt m)                     | 271    | 279   | 401   | 486   | 568   |
| invested capital (Bt m)          | 2,129  | 1,870 | 2,321 | 2,484 | 2,601 |

Sources: Company data, Thanachart estimates

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ESG risk combines the concepts of management and exposure to arrive at an absolute assessment of ESG risk. We identify five categories of ESG risk severity that could impact a company's enterprise value

**Moody's ESG Solutions**

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