TP: Bt 35.00

# Rajthanee Hospital Pcl. (RJH TB)

# **Back to basics**

We upgrade RJH to BUY from Hold after its share price has fallen by 30% from this year's peak to trade at a reasonable valuation of 20.0x 2023F PE with continued growth from its non-COVID operations and solid ROE of 20.9% in 2023F.



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# **Upgrade to BUY**

We upgrade RJH to BUY (from Hold), despite trimming our earnings forecasts by 3/4/5% in 2022-24F and 2023F DCF-based TP to Bt35.0 (from Bt40.0) to reflect the rising cost environment. See Exhibit 1 for our new earnings forecast assumptions. *First*, we believe RJH has de-rated sufficiently with a 30% share price decline from its peak this year to reflect an outlook for falling COVID windfalls. The stock is now trading on what we see as a reasonable 2023F PE of 20.0x when compared to its non-COVID EPS growth of 6/20/7% in 2022-24F. *Second*, RJH's profitability remains decent with a 20.9% ROE in 2023F despite being a small healthcare company with only a 353-bed capacity. *Lastly*, we continue to like RJH's dominant position in Ayutthaya, which is a large province with a 0.82m population and a trading hub with a large base of basic manufacturing businesses.

# No new loss contribution until 2Q24

RJH also has expansion plans but we do not expect new loss contributions until 2Q24F. RJH has a 353-bed capacity and it plans to add an additional 268 beds from two hospitals. One is the 138-bed Rajthanee Nongkae Hospital in Saraburi province and another is a 130-bed hospital in Bowin, Chonburi province. The Nongkae project is under construction and RJH expects it to open in 2Q24. The Bowin project is currently at the design stage and is scheduled to open in early 2025. Both hospitals will provide services to cash and Social Security Scheme (SSS) patients.

# **Improving non-COVID operations**

Please see Exhibit 2 for earnings bases that include and exclude COVID income. Excluding COVID, RJH's 3Q22 earnings surpassed the pre-COVID level by 8% and we expect 2023F to surpass 2019 earnings by 17%. We forecast RJH's non-COVID earnings growth at 6/20/7% in 2022-24F. Key earnings drivers are rising non-COVID cash patients, rising SSS patients and increasing revenue intensity. We estimate RJH's non-COVID cash-patient growth of 7/7/5% in 2022-24F. We expect RJH to continue to gain SSS market share in Ayutthaya. We estimate SSS patient growth of 6/5/10% in 2022-24F.

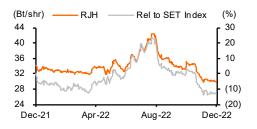
# **Inexpensive**

RJH is trading at 20.0x 2023F PE which looks inexpensive to us. It is the cheapest name in the small cap space and also the cheapest in the sector, at an average 34.5x 2023F PE. RJH also looks inexpensive compared to its historical 25.3x PE in pre-COVID years since listing in 2016. Its ROE of 20.9% in 2023F is also the highest among small cap plays of 12.3% on average, mid-caps at 12.2% on average and 16.0% for big-caps on average.

# **COMPANY VALUATION**

| 2021A | 2022F  | 2023F   | 2024F   |
|-------|--|---|---|
| 3,118 | 3,348  | 2,135   | 2,450   |
| 1,012 | 1,094  | 445   | 477   |
| _     | 1,105  | 454   | 466   |
| _     | (1.1)  | (2.0)   | 2.3   |
| 1,012 | 1,094  | 445   | 477   |
| _     | 1,129  | 464   | 503   |
| _     | (3.1)  | (4.2)   | (5.2)   |
| 3.4   | 3.6  | 1.5   | 1.6   |
| 172.6 | 8.1  | (59.3)  | 7.1   |
| 8.8   | 8.2  | 20.0  | 18.7  |
| 6.7   | 6.4  | 14.2  | 13.4  |
| 4.6   | 4.0  | 4.4   | 4.1   |
| 9.1   | 9.8  | 3.7   | 4.0   |
| 58.6  | 52.6   | 20.9  | 22.6  |
| 29.3  | 33.1   | 50.4  | 46.2  |
|       | 3,118 1,012 1,012 3.4 172.6 8.8 6.7 4.6 9.1 58.6 | 3,118 3,348 1,012 1,094 - 1,105 - (1.1) 1,012 1,094 - 1,129 - (3.1) 3.4 3.6 172.6 8.1 8.8 8.2 6.7 6.4 4.6 4.0 9.1 9.8 58.6 52.6 | 3,118     3,348     2,135       1,012     1,094     445       —     1,105     454       —     (1.1)     (2.0)       1,012     1,094     445       —     1,129     464       —     (3.1)     (4.2)       3.4     3.6     1.5       172.6     8.1     (59.3)       8.8     8.2     20.0       6.7     6.4     14.2       4.6     4.0     4.4       9.1     9.8     3.7       58.6     52.6     20.9 |

# PRICE PERFORMANCE



# **COMPANY INFORMATION**

| Price as of 19-Dec-22 (Bt) | 29.75                     |
|----------------------------|---------------------------|
| Market Cap (US\$ m)        | 256.2                     |
| Listed Shares (m shares)   | 300.0                     |
| Free Float (%)             | 57.6                      |
| Avg Daily Turnover (US\$ m | 0.8                       |
| 12M Price H/L (Bt)         | 42.25/29.75               |
| Sector                     | Health Care               |
| Major Shareholder          | Prasithirun family 22.95% |

Sources: Bloomberg, Company data, Thanachart estimates

ESG Summary Report ...... P6

Ex 1: Change In Our Key Assumptions And Earnings Revisions

|                          | 2020 | 2021  | 2022F | 2023F | 2024F |
|--------------------------|------|-------|-------|-------|-------|
| Gross margin (%)         |      |       |       |       |       |
| - New                    | 32.0 | 46.0  | 46.0  | 33.4  | 31.0  |
| - Old                    |      |       | 48.8  | 34.2  | 31.0  |
| - Change (pp)            |      |       | (2.7) | (0.8) | (0.0) |
| SG&A to sales (%)        |      |       |       |       |       |
| - New                    | 8.8  | 5.9   | 5.7   | 8.7   | 8.5   |
| - Old                    |      |       | 6.0   | 8.2   | 8.1   |
| - Change (pp)            |      |       | (0.3) | 0.5   | 0.4   |
| Normalized profit (Bt m) |      |       |       |       |       |
| - New                    | 371  | 1,012 | 1,094 | 445   | 477   |
| - Old                    |      |       | 1,129 | 464   | 503   |
| - Change (%)             |      |       | (3.1) | (4.2) | (5.2) |

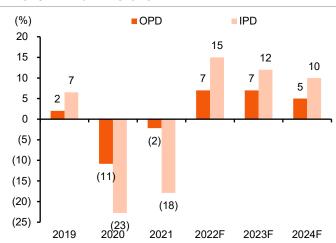
Sources: Company data, Thanachart estimates

Ex 2: RJH's Earnings Base



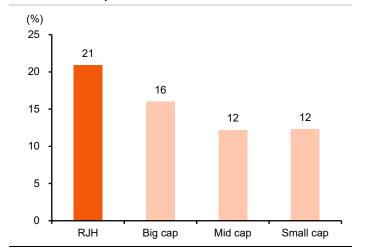
Sources: Company data, Thanachart estimates

Ex 3: OPD And IPD Growth



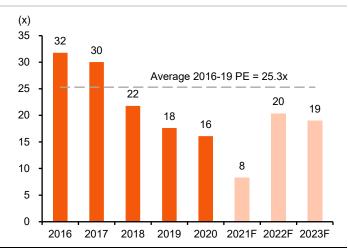
Sources: Company data, Thanachart estimates

Ex 4: ROE Comparison



Source: Thanachart estimates

Ex 5: RJH's PE



Sources: Company data, Bloomberg, Thanachart estimates

Ex 6: 12-month DCF-based TP Calculation, Using A Base Year Of 2023F

| (D4 m)                             |          | 20225 | 20245 | 20255 | 20205 | 20275 | 20205 | 20205 | 20205 | 20245 | 20225 |       | Terminal |
|------------------------------------|----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------|
| (Bt m)                             |          | 2023F | 2024F | 2025F | 2026F | 2027F | 2028F | 2029F | 2030F | 2031F | 2032F | 2033F | Value    |
| EBITDA excl. depre from righ       | t of use | 703   | 743   | 770   | 864   | 936   | 1,007 | 1,085 | 1,164 | 1,247 | 1,341 | 1,454 | _        |
| Free cash flow                     |          | 391   | 402   | 597   | 694   | 755   | 808   | 871   | 936   | 1,005 | 1,079 | 770   | 13,778   |
| PV of free cash flow               |          | 390   | 360   | 487   | 529   | 538   | 538   | 542   | 544   | 515   | 514   | 340   | 6,088    |
| D: 1.6 (A)                         | 0.5      |       |       |       |       |       |       |       |       |       |       |       |          |
| Risk-free rate (%)                 | 2.5      |       |       |       |       |       |       |       |       |       |       |       |          |
| Market risk premium (%)            | 8.0      |       |       |       |       |       |       |       |       |       |       |       |          |
| Beta                               | 0.6      |       |       |       |       |       |       |       |       |       |       |       |          |
| WACC (%)                           | 5.8      |       |       |       |       |       |       |       |       |       |       |       |          |
| Terminal growth (%)                | 2.0      |       |       |       |       |       |       |       |       |       |       |       |          |
| Enterprise value - add investments | 11,385   |       |       |       |       |       |       |       |       |       |       |       |          |
| Net debt (end-2022F)               | 736      |       |       |       |       |       |       |       |       |       |       |       |          |
| Minority interest                  | 14       |       |       |       |       |       |       |       |       |       |       |       |          |
| Equity value                       | 10,635   |       |       |       |       |       |       |       |       |       |       |       |          |
|                                    |          |       |       |       |       |       |       |       |       |       |       |       |          |
| # of shares (m)                    | 300      |       |       |       |       |       |       |       |       |       |       |       |          |
| Equity value / share (Bt)          | 35.00    |       |       |       |       |       |       |       |       |       |       |       |          |

Sources: Company data, Thanachart estimates

# **Valuation Comparison**

| Ex 7: Valuation | Comparison V | Vith Regional Peers |
|-----------------|--------------|---------------------|
|-----------------|--------------|---------------------|

|                             |          |             | Market   | EPS g  | rowth  | —— РЕ |      | — P/B | v —  | EV/EB | ITDA | — Div yi | ield — |
|-----------------------------|----------|-------------|----------|--------|--------|-------|------|-------|------|-------|------|----------|--------|
| Name                        | BBG code | Country     | Сар      | 22F    | 23F    | 22F   | 23F  | 22F   | 23F  | 22F   | 23F  | 22F      | 23F    |
|                             |          |             | (US\$ m) | (%)    | (%)    | (x)   | (x)  | (x)   | (x)  | (x)   | (x)  | (%)      | (%)    |
| Ramsay Healthcare           | RHC AU   | Australia   | 10,084   | 19.3   | 31.5   | 47.3  | 35.9 | 3.7   | 3.6  | 13.6  | 12.4 | 1.6      | 1.8    |
| Guangzhou Pharmaceutical    | 874 HK   | Hong Kong   | 6,932    | 2.3    | 4.7    | 9.7   | 9.3  | 1.1   | 1.0  | 8.2   | 8.1  | 3.0      | 2.9    |
| Lijun Int'l Pharmaceutical  | 2005 HK  | Hong Kong   | 1,579    | 49.3   | 16.0   | 10.6  | 9.2  | 1.8   | 1.6  | 7.4   | 6.6  | 4.1      | 4.0    |
| Apollo Hospitals Enterprise | APHS IN  | India       | 8,012    | (12.5) | 6.1    | 71.7  | 67.7 | 11.7  | 10.3 | 30.3  | 30.5 | 0.2      | 0.2    |
| Fortis Healthcare India     | FORH IN  | India       | 2,570    | (33.1) | 40.9   | 57.3  | 40.7 | 3.2   | 3.1  | 20.8  | 20.0 | 0.0      | 0.0    |
| KPJ Healthcare              | KPJ MK   | Malaysia    | 971      | 168.9  | 21.9   | 30.9  | 25.4 | 2.0   | 1.9  | 12.2  | 11.3 | 1.7      | 2.1    |
| IHH Healthcare Bhd          | IHH MK   | Malaysia    | 11,733   | (14.9) | 18.0   | 34.3  | 29.1 | 2.1   | 2.0  | 15.1  | 14.0 | 1.0      | 1.1    |
| Ryman                       | RYM NZ   | New Zealand | 1,873    | na     | 24.5   | 12.7  | 10.2 | 0.9   | 0.8  | 16.1  | 12.9 | 3.4      | 3.6    |
| Raffles Medical Group       | RFMD SP  | Singapore   | 1,860    | 28.6   | (8.6)  | 23.4  | 25.7 | 2.5   | 2.4  | 12.4  | 13.5 | 2.1      | 2.1    |
| Bangkok Chain Hospital *    | всн тв   | Thailand    | 1,417    | (39.0) | (59.1) | 11.8  | 28.9 | 3.5   | 3.4  | 7.8   | 14.5 | 3.3      | 1.7    |
| Bangkok Dusit Medical *     | BDMS TB  | Thailand    | 12,886   | 43.0   | 5.7    | 39.6  | 37.4 | 5.1   | 4.9  | 24.5  | 23.1 | 1.9      | 1.6    |
| Bumrungrad Hospital *       | BH TB    | Thailand    | 4,837    | 265.1  | 21.4   | 36.2  | 29.8 | 8.6   | 7.6  | 24.2  | 20.0 | 1.4      | 2.0    |
| Chularat Hospital *         | CHG TB   | Thailand    | 1,118    | (30.4) | (51.3) | 13.3  | 27.4 | 4.7   | 4.9  | 9.7   | 18.4 | 6.0      | 3.1    |
| Ladprao General Hospital *  | LPH TB   | Thailand    | 116      | (27.2) | (44.1) | 11.9  | 21.3 | 2.2   | 2.2  | 7.8   | 11.2 | 6.3      | 3.5    |
| Praram 9 Hospital *         | PR9 TB   | Thailand    | 381      | 101.6  | 2.2    | 26.5  | 25.9 | 2.9   | 2.7  | 13.1  | 12.5 | 1.7      | 1.7    |
| Rajthanee Hospital *        | RJH TB   | Thailand    | 256      | 8.1    | (59.3) | 8.2   | 20.0 | 4.0   | 4.4  | 6.4   | 14.2 | 9.8      | 3.7    |
| Ratchaphruek Hospital *     | RPH TB   | Thailand    | 94       | (26.2) | (52.4) | 11.0  | 23.1 | 1.8   | 1.8  | 6.6   | 11.0 | 5.4      | 3.2    |
| Thonburi Healthcare Group*  | THG TB   | Thailand    | 1,569    | 2.4    | (44.7) | 39.0  | 70.5 | 5.6   | 5.6  | 22.4  | 30.7 | 1.6      | 0.9    |
| Average                     |          |             |          | 29.7   | (7.0)  | 27.5  | 29.9 | 3.8   | 3.6  | 14.4  | 15.8 | 3.0      | 2.2    |

Source: Bloomberg

Note: \* Thanachart estimates, using Thanachart normalized EPS

Based on 19 Dec 2022 closing prices

# **COMPANY DESCRIPTION**

Rajthanee Hospital Pcl (RJH) operates a private hospital with 353 active beds under the "Rajthanee" brand in Thailand's Ayutthaya province. The company was established in 1992. It also acquired a 52% stake in Rajthanee Rojana Hospital (RRH) in 2014. Presently, RJH provides medical treatment to cash patients and Social Security Scheme patients. RJH has expertise in emergency care, children's care and orthopaedics. The company has increased its stake in RRH to 98% presently.

Source: Thanachart

# THANACHART'S SWOT ANALYSIS

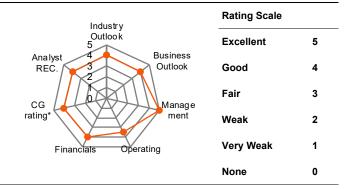
# S — Strength

- The largest private hospital in Ayutthaya province with considerable experience and a reputable brand in managedcare scheme services.
- Hospitals in RJH's portfolio are in prime locations (communities, factories and industrial estates).

# Opportunity

- Limited public healthcare supply in Thailand.
- Capacity expansion to support rising healthcare demand in the future.
- Rising patient flows from neighbouring countries.
- COVID-19 pandemic.

# **COMPANY RATING**



Source: Thanachart; \* CG Rating

# W — Weakness

 Limited patient-base diversification as RJH still mainly focuses on the low- to mid-tier and managed-care markets.

# T — Threat

- Growing importance of franchise names and big players such as Bangkok Dusit Medical Services (BDMS TB, Bt28.25, BUY), which have entered the mid-market segment.
- Rising competition from new non-listed rivals in Ayutthaya province.
- Regulatory risk.
- COVID-19 pandemic.

# **CONSENSUS COMPARISON**

|                       | Consensus | Thanachart | Diff    |
|-----------------------|-----------|------------|---------|
| Target price (Bt)     | 35.07     | 35.00      | 0%      |
| Net profit 22F (Bt m) | 1,105     | 1,094      | -1%     |
| Net profit 23F (Bt m) | 454       | 445        | -2%     |
| Consensus REC         | BUY: 1    | HOLD: 4    | SELL: 0 |

# **HOW ARE WE DIFFERENT FROM THE STREET?**

Our earnings and TP is in line with the street's forecast.

# **RISKS TO OUR INVESTMENT CASE**

- If RJH's strategy of boosting revenue from the cash-patient business does not work out, this would present the key downside risk to our call.
- Given RJH's capacity expansion plans, its new hospitals may turn profitable slower than we currently expect if there is more competition from existing or new private healthcare operators, representing the secondary downside risk to our call.
- If the adjusted relative weight (RW) under the SSS were to fall, there could be downside risk to our earnings projections.

Sources: Bloomberg consensus, Thanachart estimates

Source: Thanachart

Sector: Services | Healthcare

# ESG & Sustainability Report

RJH is a small healthcare company with a portfolio of two hospitals and combined capacity of 353 beds. Its main campus is, however, the biggest private hospital in Ayutthaya province. Our ESG score on RJH is only 2.3 as the company has yet to set out clear targets and plans for the issues.



|     |                  |               |               |                   | Arabesque        |                      | S&P               |                    |                    |
|-----|------------------|---------------|---------------|-------------------|------------------|----------------------|-------------------|--------------------|--------------------|
|     | SETTHSI<br>Index | THSI<br>Index | DJSI<br>Index | MSCI<br>(CCC-AAA) | S-Ray<br>(0-100) | Refinitiv<br>(0-100) | Global<br>(0-100) | Moody's<br>(0-100) | CG Rating<br>(0-5) |
| RJH | -                | -             | -             | -                 | -                | -                    | -                 | -                  | 4.0                |

Sources: SETTRADE, SETTHSI Index, Thailand Sustainability Investment (THSI), The Dow Jones Industrial Average (DJSI), MSCI ESG Research LLC, Arabesque S-Ray®, Refinitiv ESG Information, S&P Global Market Intelligence, Moody's ESG Solutions, Thai IOD (CG rating)
Note: Please see third party on "terms of use" on the following back page.

| Factors | Our Comments |
|---------|--------------|
|---------|--------------|

# **ENVIRONMENT**

- Environmental Policies & Guidelines
- Energy Management
- Carbon Management
- Water Management
- Waste Management
- RJH runs a hospital business and doesn't generate much greenhouse gas (GHG) emissions. We believe this is the reason why RJH has yet to set key targets and plans for ESG issues. That is despite it having environmental care guidelines on preventing pollution and on saving natural resources.
- RJH uses two wastewater treatment systems. The systems have a combined capacity to treat 360 cubic meters of wastewater per day, which matches the hospitals' current capacity. Tests indicate that the quality of the hospitals' wastewater meets required standards.
- RJH's hazardous materials and waste are mostly syringes, sharps, chemical waste and
  infectious materials. RJH has standards for waste sorting, measures for wearing personal
  protective equipment, procedures for spills of hazardous materials as well as route maps
  and schedules for waste transportation.

# SOCIAL

- Human Rights
- Staff Management
- Health & Safety
- Product Safety & Quality
- Social Responsibility
- RJH attaches great importance to its medical personnel and has policies to encourage them to work for the company in the long term. Its justified and competitive rates of remuneration and fringe benefits, has created a favorable organizational culture and a pleasant work atmosphere, and built up a good relationship with its employees.
- RJH pays attention to safety measures to minimize risks to both patients and its staff. RJH has certified occupational safety staff to monitor and advice on safety measures. RJH conducts EVN Rounds (site visit of hospital environment and safety development committee) on a regular basis to proactively determine risks, find their causes and prepare preliminary solutions.
- RJH emphasizes the quality and standard of products while taking care of and being responsible for customers.

# **GOVERNANCE & SUSTAINABILITY**

- Board
- Ethics & Transparency
- Business Sustainability
- Risk Management
- Innovation

- RJH's 10-member board of directors (BOD) has four independent directors. There are six males and four females on the board.
- Executives and employees at all levels have a responsibility to be aware of risks that may
  occur in their work and organizational areas and to attach sufficient and appropriate
  importance to risk management. The BOD determines important risk achievements of the
  organization's objectives.
- RJH provides various surgical services with innovation, including surgery that does not require a long incision in the abdomen of a patient. Technology, such as the use of cameras, is used to help to diagnose and treat diseases.

Source: Thanachart, Company

# Core operation set to reach a new, higher base

### **INCOME STATEMENT** FY ending Dec (Bt m) 2024F 2020A 2021A 2022F 2023F Sales 1,855 3,118 3,348 2,135 2,450 Cost of sales 1,262 1,684 1,806 1,423 1,691 **Gross profit** 594 1,434 1,541 712 759 % gross margin 32.0% 46.0% 46.0% 33.4% 31.0% Selling & administration expenses 163 183 191 186 208 551 Operating profit 431 1,250 1,350 527 % operating margin 40.1% 40.3% 24.7% 22.5% 23.2% Depreciation & amortization 109 163 170 176 192 **EBITDA** 539 1,413 1,520 703 743 % EBITDA margin 29.1% 45.3% 45.4% 32.9% 30.3% 27 47 Non-operating income 23 44 49 Non-operating expenses 0 0 0 0 0 Interest expense (0) (6)(23)(11)(23)Pre-tax profit 453 1,271 1,372 563 577 Income tax 81 255 273 113 104 After-tax profit 372 1,016 1,099 450 473 20.1% 32.6% 32.8% 21.1% 19.3% % net margin 0 0 Shares in affiliates' Earnings 0 0 0 Minority interests (1) (4) (5) (5) 3 Extraordinary items 41 0 0 0 0 **NET PROFIT** 412 1,012 1,094 445 477 Normalized profit 371 1,012 1,094 445 477 EPS (Bt) 3.6 1.4 3.4 1.5 1.6 Normalized EPS (Bt) 1.2 3.4 3.6 1.5 1.6

Two new hospitals to be added in 2024-25

| Normalized EFS (Bt)        | 1.2   | 3.4   | 3.0   | 1.5   | 1.0   |
|----------------------------|-------|-------|-------|-------|-------|
| BALANCE SHEET              |       |       |       |       |       |
| FY ending Dec (Bt m)       | 2020A | 2021A | 2022F | 2023F | 2024F |
| ASSETS:                    |       |       |       |       |       |
| Current assets:            | 441   | 1,203 | 1,018 | 557   | 499   |
| Cash & cash equivalent     | 58    | 175   | 50    | 50    | 50    |
| Account receivables        | 343   | 965   | 917   | 468   | 403   |
| Inventories                | 36    | 60    | 45    | 35    | 42    |
| Others                     | 4     | 4     | 6     | 4     | 4     |
| Investments & loans        | 0     | 566   | 566   | 566   | 566   |
| Net fixed assets           | 1,272 | 1,428 | 1,774 | 2,250 | 2,431 |
| Other assets               | 187   | 155   | 163   | 171   | 180   |
| Total assets               | 1,899 | 3,352 | 3,520 | 3,544 | 3,676 |
| LIABILITIES:               |       |       |       |       |       |
| Current liabilities:       | 340   | 1,298 | 1,200 | 1,419 | 1,414 |
| Account payables           | 241   | 378   | 297   | 234   | 255   |
| Bank overdraft & ST loans  | 70    | 750   | 786   | 1,090 | 1,062 |
| Current LT debt            | 0     | 0     | 0     | 0     | 0     |
| Others current liabilities | 29    | 169   | 117   | 95    | 97    |
| Total LT debt              | 0     | 0     | 0     | 0     | 0     |
| Others LT liabilities      | 57    | 89    | 99    | 63    | 72    |
| Total liabilities          | 398   | 1,387 | 1,299 | 1,482 | 1,486 |
| Minority interest          | 5     | 9     | 14    | 14    | 11    |
| Preferreds shares          | 0     | 0     | 0     | 0     | 0     |
| Paid-up capital            | 300   | 300   | 300   | 300   | 300   |
| Share premium              | 1,093 | 1,093 | 1,093 | 1,093 | 1,093 |
| Warrants                   | 0     | 0     | 0     | 0     | 0     |
| Surplus                    | (354) | (240) | (240) | (240) | (240) |
| Retained earnings          | 457   | 802   | 1,053 | 894   | 1,025 |
| Shareholders' equity       | 1,496 | 1,955 | 2,207 | 2,047 | 2,178 |
| Liabilities & equity       | 1,899 | 3,352 | 3,520 | 3,544 | 3,676 |

Sources: Company data, Thanachart estimates

# Strong cash inflow stream, in our view

# **CASH FLOW STATEMENT**

| FY ending Dec (Bt m)              | 2020A | 2021A | 2022F | 2023F | 2024F |
|-----------------------------------|-------|-------|-------|-------|-------|
| Earnings before tax               | 453   | 1,271 | 1,372 | 563   | 577   |
| Tax paid                          | (80)  | (114) | (325) | (134) | (102) |
| Depreciation & amortization       | 109   | 163   | 170   | 176   | 192   |
| Chg In working capital            | 9     | (509) | (18)  | 396   | 80    |
| Chg In other CA & CL / minorities | 5     | (1)   | (8)   | (29)  | (24)  |
| Cash flow from operations         | 496   | 810   | 1,190 | 971   | 723   |
| Capex                             | (411) | (315) | (513) | (650) | (370) |
| Right of use                      | (1)   | 0     | 0     | 0     | 0     |
| ST loans & investments            | 0     | 0     | 0     | 0     | 0     |
| LT loans & investments            | 10    | (566) | 0     | 0     | 0     |
| Adj for asset revaluation         | 0     | 0     | 0     | 0     | 0     |
| Chg In other assets & liabilities | (16)  | 59    | 4     | (21)  | 21    |
| Cash flow from investments        | (419) | (821) | (508) | (671) | (349) |
| Debt financing                    | 70    | 680   | 36    | 304   | (28)  |
| Capital increase                  | 0     | 0     | (0)   | 0     | 0     |
| Dividends paid                    | (315) | (643) | (842) | (604) | (346) |
| Warrants & other surplus          | 3     | 91    | 0     | 0     | 0     |
| Cash flow from financing          | (243) | 127   | (807) | (300) | (374) |
| Free cash flow                    | 85    | 495   | 677   | 321   | 353   |

# **VALUATION**

| FY ending Dec                       | 2020A | 2021A | 2022F | 2023F | 2024F |
|-------------------------------------|-------|-------|-------|-------|-------|
| Normalized PE(x)                    | 24.0  | 8.8   | 8.2   | 20.0  | 18.7  |
| Normalized PE - at target price (x) | 28.3  | 10.4  | 9.6   | 23.6  | 22.0  |
| PE(x)                               | 21.6  | 8.8   | 8.2   | 20.0  | 18.7  |
| PE - at target price (x)            | 25.5  | 10.4  | 9.6   | 23.6  | 22.0  |
| EV/EBITDA (x)                       | 16.6  | 6.7   | 6.4   | 14.2  | 13.4  |
| EV/EBITDA - at target price (x)     | 19.5  | 7.8   | 7.4   | 16.4  | 15.5  |
| P/BV (x)                            | 6.0   | 4.6   | 4.0   | 4.4   | 4.1   |
| P/BV - at target price (x)          | 7.0   | 5.4   | 4.8   | 5.1   | 4.8   |
| P/CFO (x)                           | 18.0  | 11.0  | 7.5   | 9.2   | 12.3  |
| Price/sales (x)                     | 4.8   | 2.9   | 2.7   | 4.2   | 3.6   |
| Dividend yield (%)                  | 3.4   | 9.1   | 9.8   | 3.7   | 4.0   |
| FCF Yield (%)                       | 1.0   | 5.6   | 7.6   | 3.6   | 4.0   |
| (Bt)                                |       |       |       |       |       |
| Normalized EPS                      | 1.2   | 3.4   | 3.6   | 1.5   | 1.6   |
| EPS                                 | 1.4   | 3.4   | 3.6   | 1.5   | 1.6   |
| DPS                                 | 1.0   | 2.7   | 2.9   | 1.1   | 1.2   |
| BV/share                            | 5.0   | 6.5   | 7.4   | 6.8   | 7.3   |
| CFO/share                           | 1.7   | 2.7   | 4.0   | 3.2   | 2.4   |
| FCF/share                           | 0.3   | 1.7   | 2.3   | 1.1   | 1.2   |

Inexpensive valuation, in our view

Sources: Company data, Thanachart estimates

# FINANCIAL RATIOS

Strong financial status

| HNANCIAL RATIOS                  |       |       |       |        |       |  |
|----------------------------------|-------|-------|-------|--------|-------|--|
| FY ending Dec                    | 2020A | 2021A | 2022F | 2023F  | 2024F |  |
| Growth Rate                      |       |       |       |        |       |  |
| Sales (%)                        | 4.8   | 68.0  | 7.4   | (36.2) | 14.7  |  |
| Net profit (%)                   | 4.2   | 145.3 | 8.1   | (59.3) | 7.1   |  |
| EPS (%)                          | 4.2   | 145.3 | 8.1   | (59.3) | 7.1   |  |
| Normalized profit (%)            | 17.2  | 172.6 | 8.1   | (59.3) | 7.1   |  |
| Normalized EPS (%)               | 17.2  | 172.6 | 8.1   | (59.3) | 7.1   |  |
| Dividend payout ratio (%)        | 72.7  | 0.08  | 0.08  | 75.0   | 75.0  |  |
| Operating performance            |       |       |       |        |       |  |
| Gross margin (%)                 | 32.0  | 46.0  | 46.0  | 33.4   | 31.0  |  |
| Operating margin (%)             | 23.2  | 40.1  | 40.3  | 24.7   | 22.5  |  |
| EBITDA margin (%)                | 29.1  | 45.3  | 45.4  | 32.9   | 30.3  |  |
| Net margin (%)                   | 20.1  | 32.6  | 32.8  | 21.1   | 19.3  |  |
| D/E (incl. minor) (x)            | 0.0   | 0.4   | 0.4   | 0.5    | 0.5   |  |
| Net D/E (incl. minor) (x)        | 0.0   | 0.3   | 0.3   | 0.5    | 0.5   |  |
| Interest coverage - EBIT (x)     | na    | 211.3 | 59.4  | 46.2   | 23.8  |  |
| Interest coverage - EBITDA (x)   | na    | 238.8 | 66.9  | 61.7   | 32.1  |  |
| ROA - using norm profit (%)      | 20.7  | 38.5  | 31.8  | 12.6   | 13.2  |  |
| ROE - using norm profit (%)      | 25.7  | 58.6  | 52.6  | 20.9   | 22.6  |  |
| DuPont                           |       |       |       |        |       |  |
| ROE - using after tax profit (%) | 25.8  | 58.9  | 52.8  | 21.2   | 22.4  |  |
| - asset turnover (x)             | 1.0   | 1.2   | 1.0   | 0.6    | 0.7   |  |
| - operating margin (%)           | 24.4  | 41.0  | 41.7  | 26.9   | 24.5  |  |
| - leverage (x)                   | 1.2   | 1.5   | 1.7   | 1.7    | 1.7   |  |
| - interest burden (%)            | 99.9  | 99.5  | 98.4  | 98.0   | 96.1  |  |
| - tax burden (%)                 | 82.2  | 79.9  | 80.1  | 80.0   | 82.0  |  |
| WACC(%)                          | 5.8   | 5.8   | 5.8   | 5.8    | 5.8   |  |
| ROIC (%)                         | 30.2  | 66.3  | 42.7  | 14.3   | 14.6  |  |
| NOPAT (Bt m)                     | 354   | 999   | 1,082 | 421    | 452   |  |
| invested capital (Bt m)          | 1,508 | 2,531 | 2,943 | 3,087  | 3,190 |  |

Sources: Company data, Thanachart estimates

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ESG risk combines the concepts of management and exposure to arrive at an absolute assessment of ESG risk. We identify five categories of ESG risk severity that could impact a company's enterprise value

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**Note:** Our major shareholder TCAP (Thanachart Capital PcI) which holding 89.96% of Thanachart Securities and also TCAP holding 100% of Thanachart SPV1 Co. Ltd. TCAP and Thanachart SPV1 Co. Ltd has stake in THANI for 60% and being the major shareholder of THANI.

**Note:** Thanachart Capital Public Company Limited (TCAP), TMBThanachart Bank Public Company Limited (TTB), are related companies to Thanachart Securities Public Company Limited (TNS). Thanachart Securities Pcl is a subsidiary of Thanachart Capital Pcl (TCAP) which holds 24.33% of the shareholding in TMBThanachart Bank Pcl.

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Within the preceding 12 months, Thanachart Securities has lead-managed public offerings and/or secondary offerings (excluding straight bonds) of the securities of the following companies: The One Enterprise Pcl. (ONEE TB)

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Recommendations are based on absolute upside or downside, which is the difference between the target price and the current market price. If the upside is 10% or more, the recommendation is BUY. If the downside is 10% or more, the recommendation is SELL. For stocks where the upside or downside is less than 10%, the recommendation is HOLD. Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on the market price and the formal recommendation

For sectors, an "Overweight" sector weighting is used when we have BUYs on majority of the stocks under our coverage by market cap. "Underweight" is used when we have SELLs on majority of the stocks we cover by market cap. "Neutral" is used when there are relatively equal weightings of BUYs and SELLs.

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