

BUY (Unchanged)
Change in Numbers

TP: Bt 29.00
Upside : 14.9%

(From: Bt27.00)
20 NOVEMBER 2024

Small Cap Research

Praram 9 Hospital Pcl. (PR9 TB)

Middle East beats

We raise our earnings estimates for PR9 by 6-7% p.a. in 2024-26F to reflect a better-than-expected margin from Middle Eastern patients. As most earnings drivers continue to work well, we reaffirm our BUY call on PR9 with a higher TP of Bt29.0.



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Earnings upgrades; BUY

PR9 reported a very strong 3Q24 profit of Bt208m, up 49% y-y and 50% q-q. The key beats were high gross margin and low SG&A expenses due to the high revenue intensity of Middle Eastern patients and scale benefits. We raise our earnings by 6-7% in 2024-26F and our DCF-based 12-month TP (2025F base year) to Bt29.0 from Bt27.0. We reaffirm our BUY call on PR9. Most of PR9's key earnings drivers are working well. Patient flows are growing healthily. PR9 has successfully added a new source of foreign patients from the Middle East. Margins are on the rise from more foreign patients, more excellence centers, and a higher utilization rate. On valuation, PR9 looks inexpensive to us on a 24.1x 2025F PE vs. 29/15/10% EPS growth in 2024-26F.

Middle East success

PR9 has, since the middle of this year, successfully added the Middle East as its fourth foreign patient region after China, Myanmar, and Cambodia. Foreign patient revenue grew 42% y-y in 3Q24 from 24% y-y in 1H24. The revenue mix from foreign patients jumped to 17.6% in 3Q24 from 15.1% in 1H24, despite Thai patient revenue also growing by 11% y-y in 3Q24. We expect the robust patient flows to continue and estimate revenue from foreign and Thai patients to grow 30/19/13% and 7/7/7% in 2024-26F. PR9's greater penetration of the Middle East, more excellence centers, and rising brand recognition and sales promotions are the key drivers for PR9's patient flows.

Higher margins from Middle East patients

Middle Eastern patients boost PR9's revenue and margins. Their billing size is almost double Thai patients', and PR9's gross margin in 3Q24 jumped by 3.3 ppts y-y and 4.0 ppts q-q. With a greater mix of foreign patients, primarily from the Middle East, increased revenue intensity, more specialized centers of excellence, and rising utilization, we project gross margin to increase from 32.9% in 2023 to 35.7% in 2026F and its EBIT margin to rise from 14.5% in 2023 to 18.6% in 2026F.

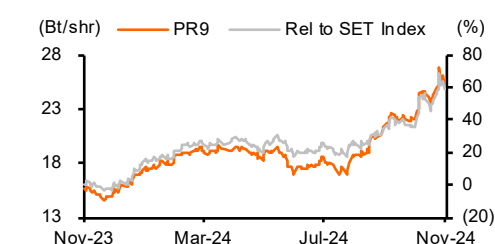
4Q24F, the peak quarter of the year

We estimate record-high 4Q24F earnings of Bt214m, up 14% y-y and 3% q-q. Besides 4Q typically being the highest season for PR9 due to strong health check-up demand from Thais, 4Q24 should also see more Middle Eastern patient flows. On projected revenue growth of 7% y-y and 3% q-q to Bt1.3bn in 4Q24F with a higher mix of Middle Eastern patients, we estimate gross margin to rise to 36.3% in 4Q24F from 35.2% in 4Q23 and come in flat q-q due to a rising mix of lower-margin health check-ups.

COMPANY VALUATION

Y/E Dec (Bt m)	2023A	2024F	2025F	2026F
Sales	4,202	4,638	5,070	5,495
Net profit	558	720	824	908
Consensus NP	—	705	816	884
Diff frm cons (%)	—	2.2	1.0	2.7
Norm profit	558	720	824	908
Prev. Norm profit	—	682	773	853
Chg frm prev (%)	—	5.6	6.6	6.4
Norm EPS (Bt)	0.7	0.9	1.0	1.2
Norm EPS grw (%)	(1.7)	29.0	14.5	10.1
Norm PE (x)	35.6	27.6	24.1	21.9
EV/EBITDA (x)	19.8	15.8	13.8	12.3
P/BV (x)	3.9	3.6	3.3	3.1
Div yield (%)	1.2	1.8	2.3	2.7
ROE (%)	11.4	13.5	14.2	14.5
Net D/E (%)	(37.4)	(43.4)	(46.8)	(51.5)

PRICE PERFORMANCE



COMPANY INFORMATION

Price as of 20-Nov-24 (Bt)	25.25
Market Cap (US\$ m)	572.1
Listed Shares (m shares)	786.3
Free Float (%)	58.7
Avg Daily Turnover (US\$ m)	1.6
12M Price H/L (Bt)	26.75/14.60
Sector	Health Care
Major Shareholder	Damapong family 37.14%

Sources: Bloomberg, Company data, Thanachart estimates

Earnings upgrades; BUY

We boost our earnings by 6-7% in 2024-26F

Praram 9 Hospital Pcl (PR9) reported a very strong 3Q24 profit of Bt208m, up 49% y-y and 50% q-q. The key beats were high gross margin and low SG&A expenses because of Middle Eastern patients' high revenue intensity level and scale benefits. Therefore, we raise our gross margin assumptions and lower our SG&A to sales assumptions. Our 2024-26F earnings estimates are lifted by 6-7%. Our DCF-based 12-month TP (2025F base year) is also revised up to Bt29.0 from Bt27.0.

Ex 1: Change In Our Key Assumptions And Earnings Revisions

	2022	2023	2024F	2025F	2026F
Gross margin (%)					
- New	33.7	32.9	34.7	35.4	35.7
- Old			34.1	34.4	34.6
- Change (ppt.)			0.6	1.0	1.1
SG&A to sales (%)					
- New	17.9	18.4	17.6	17.3	17.1
- Old			18.2	18.0	17.9
- Change (ppt.)			(0.6)	(0.7)	(0.7)
Normalized profit (Bt m)					
- New	568	558	720	824	908
- Old			682	773	853
- Change (%)			5.6	6.6	6.4

Sources: Company data, Thanachart estimates

We reaffirm our BUY rating on PR9. Most of PR9's key earnings drivers are working well. Patient flows are growing healthily. PR9 has successfully added a new source of foreign patients from the Middle East. Margins are rising from more foreign patients, additional excellence centers, and a higher utilization rate. On valuation, PR9 looks inexpensive to us, trading on a 24.1x 2025F PE multiple vs. 29/15/10% EPS growth in 2024-26F.

Middle East success

More patient flows from the Middle East starting from the middle of this year

PR9 successfully added the Middle East to its foreign patient base after a new agent team joined the hospital in the middle of this year. This is the fourth major source of patients for PR9 after strong Chinese, Myanmar, and Cambodian patients. The foreign patient revenue growth rate rose to 42% y-y in 3Q24 from 24% y-y in 1H24. The revenue mix from foreign patients jumped to 17.6% in 3Q24 from 15.1% in 1H24, despite Thai patient revenue also growing by 11% y-y in 3Q24. The key driver of the rising foreign patient revenues was an increasing revenue mix of Middle Eastern patients. Flows from Middle Eastern patients have come from Qatar, the UAE, Oman, Saudi Arabia (Insurance), and Kuwait (self-pay).

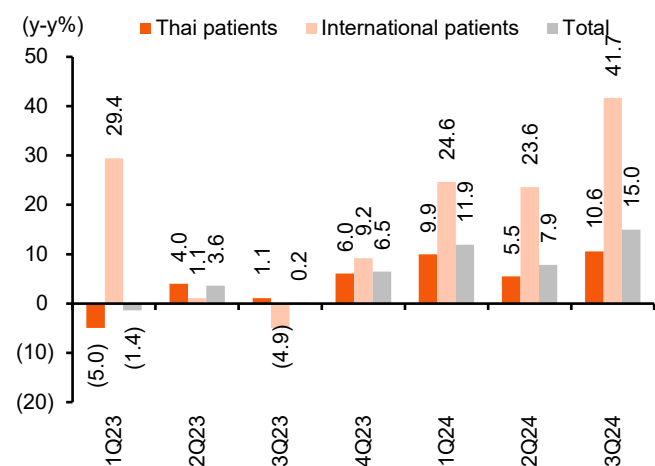
PR9 had planned to launch an international center in 3Q24, but this has been delayed slightly to open early next year because the renovation of the surrounding area on the first floor of building A still needs to be finished. We expect the center to help PR9 boost efficiency and quality in providing services to foreign patients.

PR9 plans to focus more on Thai insurance patients

For Thai patients, they also grew strongly in 3Q24 by 11% y-y. PR9 plans to focus more on insurance-paid patients and has cooperated with other hospitals upcountry to have kidney patients referred to it. The company targets the revenue mix from insurance-paid patients to increase from 26.7% in 9M24 to 30% over the next two to three years.

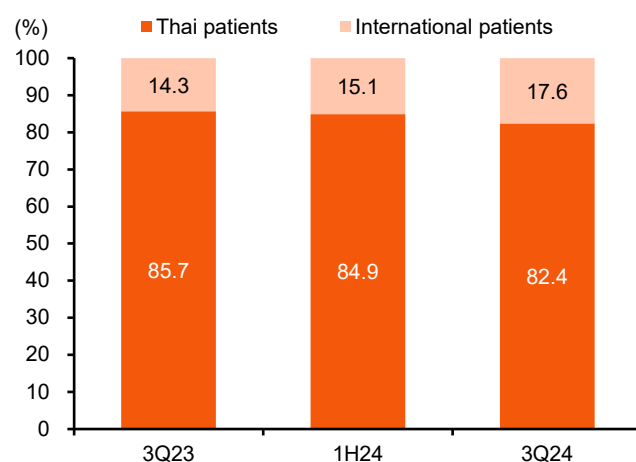
We expect the strong patient flows to continue and estimate revenue from foreign and Thai patients to grow 30/19/13% and 7/7/7% and in 2024-26F. PR9's greater penetration of the Middle East market, more excellence centers, rising brand recognition by promoting the PR9 brand among Thai and international patients, and organizing more sales promotions by launching more healthcare packages are key drivers for PR9's patient flows.

Ex 2: Changes In Thai And International Patient Revenues



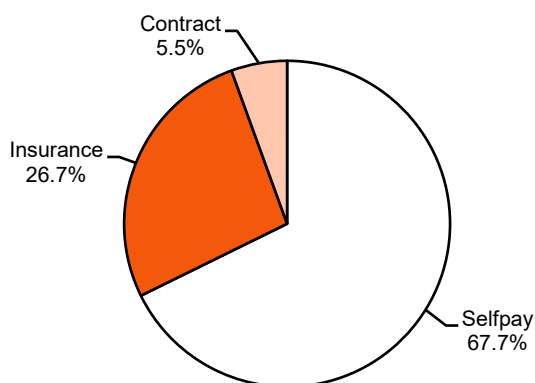
Source: Company data

Ex 3: Revenue Mix



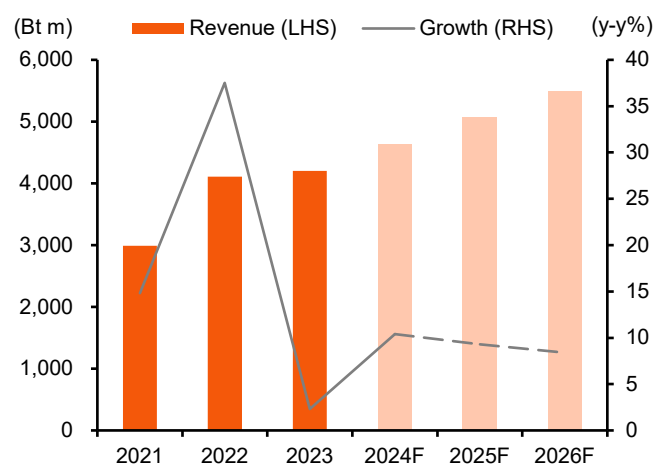
Source: Company data

Ex 4: Revenue Breakdown By Type Of Payor In 9M24



Source: Company data

Ex 5: Total Revenue And Growth



Sources: Company data, Thanachart estimates

Higher margins from Middle East patients

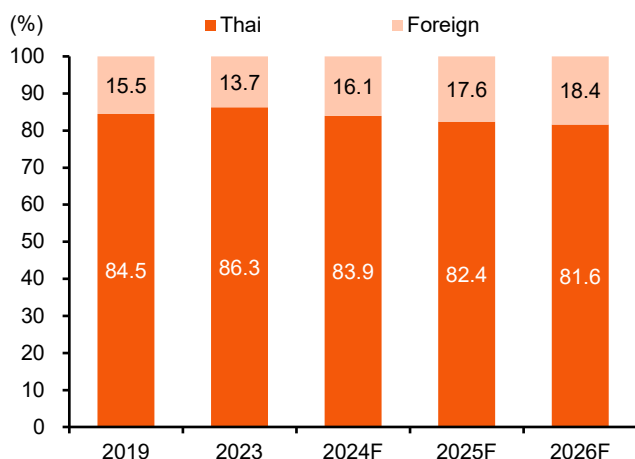
Middle Eastern patients boost PR9's revenue and its margins

Middle Eastern patients boost PR9's revenue and margins. Their billing size is almost double Thai patients', and PR9's gross margin in 3Q24 jumped by 3.3 ppts y-y and 4.0 ppts q-q.

We project PR9's gross margin to widen from 32.9% in 2023 to 35.7% in 2026F and its EBIT margin to rise from 14.5% in 2023 to 18.6% in 2026F. Its key margin drivers are a greater mix of foreign patients, primarily from the Middle East, increased revenue intensity, more specialized centers of excellence, and rising utilization. We estimate the revenue mix from international patients to increase from 13.7% in 2023 to 16.1/17.6/18.4% in 2024-26F. Thanks to the rising OPD room and IPD bed capacity from its new building B, which opened in 2021, PR9 has kept opening new excellence centers and expanding the service space of existing excellence centers such as its Kidney Disease and Transplant Institute, Check-up Center, Gastrointestinal and Liver Disease Center, etc. PR9 has opened two new excellence centers this year: a Traditional Chinese Medicine Center and an Erectile Dysfunction Therapy Center. At present, PR9 has 33 excellence centers at its hospitals.

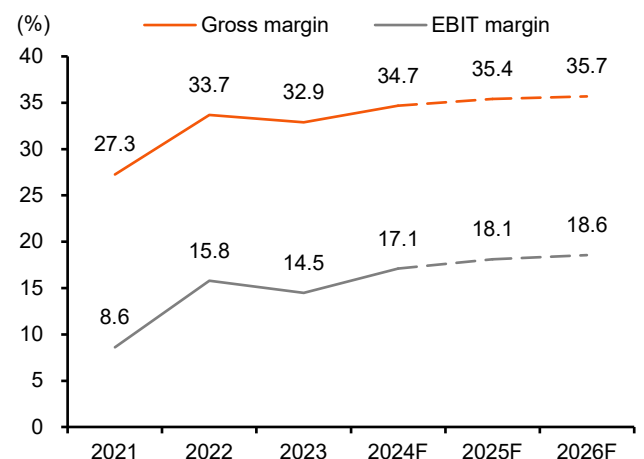
Strong Thai and foreign patient flows are helping to push up PR9's IPD bed utilization. PR9 boosted its active bed capacity by 23% to 204 beds in 2021 via its new Building B. Overall bed utilization was 59.8% in 2023 and 60% in 9M24. We estimate the rate to go up to 62.5% on average this year and 69.6% in 2026F. PR9's two existing buildings (A and B) should be able to serve the rising patient numbers over the next five years without the need for significant new investments. PR9 also expects to spend only around Bt300m-400m p.a. on capex for a nurse dormitory, its IT system, room renovation, and medical equipment. With rising margins and yield on assets, we see PR9's profitability improving significantly. We expect ROE to increase from 5.9% in 2021 to 13.5/14.2/14.5% in 2024-26F. ROA will also likely increase from 5.0% in 2021 to 11.6/12.1/12.4% in those years.

Ex 6: Patient Revenue Mix



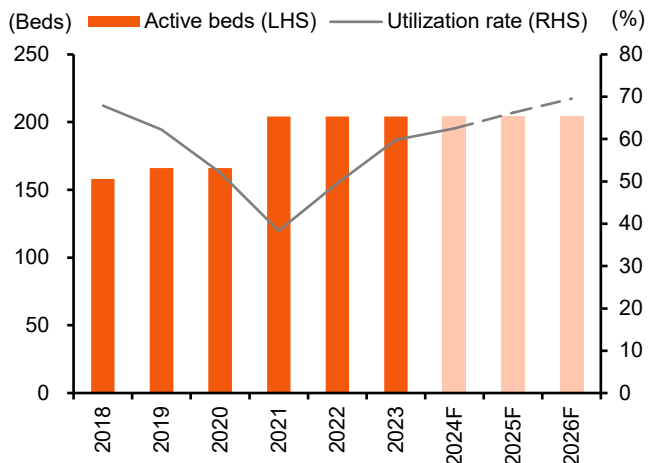
Sources: Company data, Thanachart estimates

Ex 7: Gross Margin And EBIT Margin



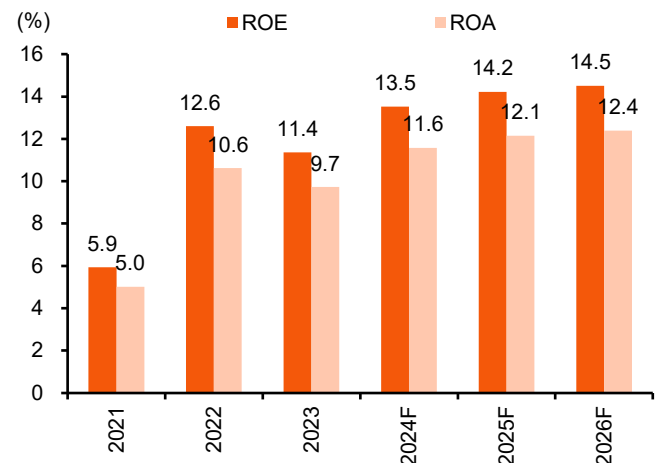
Sources: Company data, Thanachart estimates

Ex 8: IPD Utilization Rate



Sources: Company data, Thanachart estimates

Ex 9: Rising Profitability



Sources: Company data, Thanachart estimates

4Q24F, the peak quarter of the year

We estimate record 4Q24F earnings of Bt214m, up 14% y-y and 3% q-q.

We estimate PR9 to report record-high 4Q24F earnings of Bt214m, up 14% y-y and 3% q-q. Besides 4Q typically being the highest season for PR9 due to strong health check-up demand from Thai patients, 4Q24 will also likely see more Middle Eastern patient flows. On projected revenue growth of 7% y-y and 3% q-q to Bt1.3bn in 4Q24F with a higher mix of Middle Eastern patients, we estimate gross margin to rise to 36.3% in 4Q24F from 35.2% in 4Q23 and come in flat q-q. We expect the flat margin q-q to be due to a rising mix of lower-margin health check-ups and lower revenue contribution from Middle Eastern patients compared to 3Q24 due to 3Q being normally the highest season for these patients.

Ex 10: 4Q24F Earnings Preview

Income Statement						(consolidated)	
Yr-end Dec (Bt m)	4Q23	1Q24	2Q24	3Q24	4Q24F	q-q%	y-y%
Revenue	1,175	1,071	1,084	1,226	1,257	3	7
Gross profit	414	356	350	445	456	3	10
SG&A	209	182	204	212	217	3	4
Operating profit	205	175	146	233	239	2	17
EBITDA	280	249	222	311	316	2	13
Other income	28	22	26	25	28	10	(2)
Other expenses	0	0	0	0	0	na.	na.
Interest expenses	0	0	0	0	0	na.	na.
Profit before tax	233	197	173	258	266	3	14
Income tax	45	38	34	50	52	3	15
Equity & invest. income	0	0	0	0	0	na.	na.
Minority interest	0	0	0	0	0	na.	na.
Extraordinary items	0	0	0	0	0	na.	na.
Net profit	188	159	139	208	214	3	14
Normalized profit	188	159	139	208	214	3	14

Sources: Company data, Thanachart estimates

Ex 11: 12-month DCF-based TP Calculation Using A Base Year Of 2025F

(Bt m)	2025F	2026F	2027F	2028F	2029F	2030F	2031F	2032F	2033F	2034F	2035F	Terminal value
EBITDA excl. depre from right of use	1,233	1,343	1,441	1,527	1,609	1,693	1,777	1,866	1,958	2,056	2,160	—
Free cash flow	724	919	1,003	1,075	1,144	1,211	1,278	1,353	1,430	1,512	1,499	27,035
PV of free cash flow	722	800	815	815	809	800	763	750	736	723	666	12,008
Risk-free rate (%)	3.0											
Market risk premium (%)	8.0											
Beta	0.6											
WACC (%)	7.2											
Terminal growth (%)	2.0											
Enterprise value - add investments	20,407											
Net debt (end 2024F)	(2,412)											
Minority interest	0											
Equity value	22,819											
# of shares (m)	786											
Equity value / share (Bt)	29.0											

Sources: Company data, Thanachart estimates

Valuation Comparison

Ex 12: Valuation Comparison With Regional Peers

Name	BBG code	Country	EPS growth		— PE —		— P/BV —		EV/EBITDA		— Div yield —	
			24F	25F	24F	25F	24F	25F	24F	25F	24F	25F
			(%)	(%)	(x)	(x)	(x)	(x)	(x)	(x)	(%)	(%)
Ramsay Healthcare	RHC AU	Australia	na	6.4	30.6	28.8	1.8	1.7	9.2	8.9	2.2	2.3
Guangzhou Pharmaceutical	874 HK	Hong Kong	(9.6)	0.9	8.0	8.0	0.8	0.7	8.7	8.4	3.7	3.9
Lijun Int'l Pharmaceutical	2005 HK	Hong Kong	(4.3)	14.8	9.2	8.0	1.5	1.3	7.5	6.6	4.6	5.2
Apollo Hospitals Enterprise	APHS IN	India	3.2	56.5	103.7	66.3	13.8	11.8	42.1	32.5	0.2	0.2
Fortis Healthcare India	FORH IN	India	(1.2)	36.2	84.0	61.7	6.2	5.9	41.2	32.0	0.1	0.2
KPJ Healthcare	KPJ MK	Malaysia	9.3	13.6	33.9	29.9	3.8	3.7	15.4	14.2	1.6	1.7
IHH Healthcare Bhd	IHH MK	Malaysia	(35.9)	7.4	33.8	31.4	2.1	2.0	14.5	13.5	1.2	1.3
Ryman	RYM NZ	New Zealand	na	(12.5)	12.1	13.9	0.7	0.7	16.5	19.6	na	0.0
Raffles Medical Group	RFMD SP	Singapore	(23.7)	5.4	23.6	22.4	1.5	1.5	11.4	10.6	2.6	2.7
Bangkok Chain Hospital *	BCH TB	Thailand	11.6	15.1	25.1	21.8	3.0	2.8	12.7	11.2	2.6	3.0
Bangkok Dusit Medical *	BDMS TB	Thailand	11.1	10.9	26.4	23.8	4.2	4.1	20.0	18.1	3.0	3.4
Bumrungrad Hospital *	BH TB	Thailand	9.7	6.7	21.5	20.2	6.0	5.4	15.3	14.4	2.8	3.2
Chularat Hospital *	CHG TB	Thailand	10.8	15.1	25.1	21.8	3.6	3.3	16.1	14.0	2.0	2.3
Praram 9 Hospital *	PR9 TB	Thailand	29.0	14.5	27.6	24.1	3.6	3.3	15.8	13.8	1.8	2.3
Thonburi Healthcare Group*	THG TB	Thailand	(20.4)	29.4	25.3	19.6	1.3	1.3	10.8	9.8	2.0	2.8
Average			(0.8)	14.7	32.7	26.8	3.6	3.3	17.1	15.2	2.2	2.3

Source: Bloomberg

Note: * Thanachart estimates, using Thanachart normalized EPS

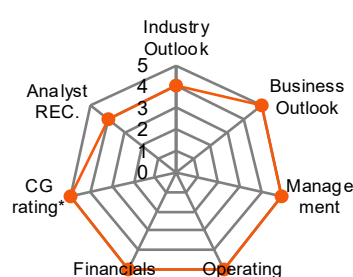
Based on 20 November 2024 closing prices

COMPANY DESCRIPTION

Praram 9 Hospital Pcl (PR9) was established in 1992 on Rama IX Road, a new business district in Bangkok. As of the end of 3Q24, PR9 had 204 active IPD beds. The hospital provides a comprehensive range of tertiary-care services, including health promotion, preventive healthcare, diagnosis, treatment, and rehabilitation. Medical services cover both general care and complicated diseases.

Source: Thanachart

COMPANY RATING



Rating Scale

Excellent	5
Good	4
Fair	3
Weak	2
Very Weak	1
None	0

Source: Thanachart; * CG Rating

THANACHART'S SWOT ANALYSIS

S — Strength

- Strong "Praram 9 Hospital" brand in Bangkok.
- The hospital's executives have strong relationships with doctors and professors from top medical schools.
- PR9 is in a prime location on Rama IX Road, another key business district in Bangkok.
- PR9 is very well-known for kidney transplants and cardiovascular treatment.

O — Opportunity

- Limited public healthcare supply in Thailand.
- New building should help to unlock its capacity constraints.
- Rising patient flows from neighbouring countries.
- Ageing society megatrend.
- COVID-19 outbreaks.

W — Weakness

- Mainly focuses on mid- to high-tier cash patients.

T — Threat

- New rivals in the market.
- Regulatory risk.
- COVID-19 outbreaks.

CONSENSUS COMPARISON

	Consensus	Thanachart	Diff
Target price (Bt)	27.42	29.00	6%
Net profit 24F (Bt m)	705	720	2%
Net profit 25F (Bt m)	816	824	1%
Consensus REC	BUY: 7	HOLD: 1	SELL: 0

HOW ARE WE DIFFERENT FROM THE STREET?

- Our earnings and TP are above the Bloomberg consensus numbers, which we attribute to us having a more bullish view on PR9's international patient flows and margins and the rollover of our TP base year to 2025F

RISKS TO OUR INVESTMENT CASE

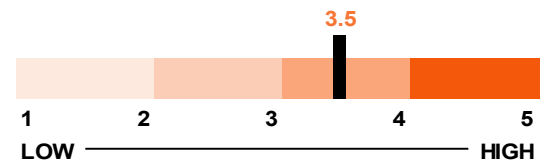
- If patient numbers are lower than we currently anticipate, this would be the key downside risk to our earnings forecasts.
- If PR9 raises its billing sizes less than we presently expect, our gross margin and profit forecasts would be subject to downside risk.
- If PR9's ability to control costs turns out to be weaker than we currently expect, this would represent a secondary downside risk to our numbers.
- If there is more competition from existing private healthcare operators and/or newcomers to the healthcare market in Thailand, this would represent a fourth downside risk.

Sources: Bloomberg consensus, Thanachart estimates

Source: Thanachart

PR9 is a mid-to-high-end single-campus private hospital with a capacity of 204 beds. By business nature, the company doesn't generate much greenhouse gas. Our ESG score for PR9 is 3.5, and we expect the score to improve in the future with more medical innovations.

Thanachart ESG Rating



	SET ESG Index	SET ESG (BBB-AAA)	DJSI Index	MSCI (CCC-AAA)	ESG Book (0-100)	Refinitiv (0-100)	S&P Global (0-100)	Moody's (0-100)	CG Rating (0-5)
PR9	YES	AAA	-	-	-	65.4	-	-	5.0

Sources: SETTRADE, SET ESG Index, SET ESG Rating, The Dow Jones Industrial Average (DJSI), MSCI ESG Research LLC, ESG Book, Refinitiv ESG Information, S&P Global Market Intelligence, Moody's ESG Solutions, Thai IOD (CG rating)

Note: Please see third party on "terms of use" toward the back of this report.

Factors

Our Comments

ENVIRONMENT

- Environmental Policies & Guidelines
- Energy Management
- Carbon Management
- Water Management
- Waste Management

- PR9's business nature doesn't generate much greenhouse gas (GHG). PR9 targets to reduce net GHG emissions in Scope 1, 2, and 3 by more than 0.5% compared to the previous year and cut them by more than 5% by 2028 compared to 2022.
- PR9 targets to cut energy consumption by more than 0.5% compared to the previous year and reduce it by more than 0.5% by 2028 compared to 2022.
- PR9 targets to cut water consumption by more than 0.5% compared to the previous year and reduce it by more than 0.5% by 2028 compared to 2022.
- PR9 targets to reduce waste by more than 0.5% compared to the previous year and lower it by more than 2% by 2028 compared to 2022.
- PR9 implements a circular economy in its business and promotes the 3Rs (reduce, reuse, and recycle) strategy to tackle the overall environmental areas of energy, water, and waste management.

SOCIAL

- Human Rights
- Staff Management
- Health & Safety
- Product Safety & Quality
- Social Responsibility

- PR9 promotes respect for human rights with the goal of zero human rights violations. It has a program to extend hiring to retired and disabled persons.
- PR9 offers human resource development training of at least 20 hours per person per year. It focuses on a zero-accident rate, a zero occupational morbidity rate, an employee engagement rate of no less than 80%, and a turnover rate of less than 10%.
- PR9 targets to build OPD and IPD patients' satisfaction to at least 95%.
- PR9 uses modern technology for complicated and critical disease treatments with patient-centric services. It has received quality certifications such as ISO 9001, ISO 9002, Hospital Accreditation (HA), Joint Commission International (JCI), etc.
- PR9 targets to increase community and social activities by 20% by 2025 when compared to the base year of 2020.

GOVERNANCE &
SUSTAINABILITY

- Board
- Ethics & Transparency
- Business Sustainability
- Risk Management
- Innovation

- PR9 has nine directors on its board (two women and seven men). The board comprises directors with diverse backgrounds, including gender, skills, experience, and abilities.
- PR9 has a three-year risk management plan with regular reviews. It adjusts its risk management framework annually and clearly identifies the responsible persons. The plan focuses on business sustainability, opportunity, performance, and ERM certification. PR9 clearly sets criteria for risk assessment to cover all risks that are not medical treatment-related.
- PR9 aims to transform into a digital hospital and a leader in adopting modern technology in diagnosis, treatment, and healthcare, enhancing work effectiveness and meeting consumer needs.

Sources: Thanachart, Company data

INCOME STATEMENT

Thai and international patients to drive revenue growth in 2024-26F

FY ending Dec (Bt m)	2022A	2023A	2024F	2025F	2026F
Sales	4,107	4,202	4,638	5,070	5,495
Cost of sales	2,724	2,820	3,030	3,274	3,535
Gross profit	1,384	1,382	1,608	1,796	1,960
% gross margin	33.7%	32.9%	34.7%	35.4%	35.7%
Selling & administration expenses	735	774	815	878	941
Operating profit	649	608	793	918	1,019
% operating margin	15.8%	14.5%	17.1%	18.1%	18.6%
Depreciation & amortization	299	299	309	319	327
EBITDA	948	907	1,103	1,236	1,346
% EBITDA margin	23.1%	21.6%	23.8%	24.4%	24.5%
Non-operating income	52	81	101	110	116
Non-operating expenses	0	0	0	0	0
Interest expense	(0)	(1)	(1)	(1)	(1)
Pre-tax profit	700	689	893	1,027	1,135
Income tax	132	131	173	202	227
After-tax profit	568	558	720	824	908
% net margin	13.8%	13.3%	15.5%	16.3%	16.5%
Shares in affiliates' Earnings	0	0	0	0	0
Minority interests	0	0	0	0	0
Extraordinary items	0	0	0	0	0
NET PROFIT	568	558	720	824	908
Normalized profit	568	558	720	824	908
EPS (Bt)	0.7	0.7	0.9	1.0	1.2
Normalized EPS (Bt)	0.7	0.7	0.9	1.0	1.2

BALANCE SHEET

No new significant investments planned in 2024-26

FY ending Dec (Bt m)	2022A	2023A	2024F	2025F	2026F
ASSETS:					
Current assets:	2,023	2,251	2,864	3,315	3,875
Cash & cash equivalent	1,717	1,901	2,420	2,830	3,350
Account receivables	243	290	381	417	452
Inventories	51	48	50	54	58
Others	12	12	13	14	15
Investments & loans	0	0	0	0	0
Net fixed assets	3,218	3,243	3,238	3,323	3,300
Other assets	316	415	417	420	423
Total assets	5,558	5,910	6,519	7,057	7,597
LIABILITIES:					
Current liabilities:	610	632	715	768	834
Account payables	499	522	581	628	678
Bank overdraft & ST loans	0	0	8	8	15
Current LT debt	0	0	0	0	0
Others current liabilities	110	110	126	132	141
Total LT debt	0	0	0	0	0
Others LT liabilities	213	198	241	261	281
Total liabilities	822	830	956	1,029	1,115
Minority interest	0	0	0	0	0
Preferreds shares	0	0	0	0	0
Paid-up capital	786	786	786	786	786
Share premium	1,934	1,934	1,934	1,934	1,934
Warrants	0	0	0	0	0
Surplus	0	0	0	0	0
Retained earnings	2,015	2,359	2,843	3,307	3,762
Shareholders' equity	4,735	5,080	5,564	6,028	6,482
Liabilities & equity	5,558	5,910	6,519	7,057	7,597

Sources: Company data, Thanachart estimates

CASH FLOW STATEMENT**Sustainable cash inflows**

FY ending Dec (Bt m)	2022A	2023A	2024F	2025F	2026F
Earnings before tax	700	689	893	1,027	1,135
Tax paid	(108)	(128)	(167)	(195)	(221)
Depreciation & amortization	299	299	309	319	327
Chg In working capital	(124)	(22)	(33)	7	11
Chg In other CA & CL / minorities	94	(2)	8	(1)	1
Cash flow from operations	862	836	1,010	1,156	1,253
Capex	(149)	(324)	(300)	(400)	(300)
Right of use	(1)	(0)	0	0	0
ST loans & investments	0	0	0	0	0
LT loans & investments	0	0	0	0	0
Adj for asset revaluation	0	0	0	0	0
Chg In other assets & liabilities	(129)	(113)	37	14	13
Cash flow from investments	(279)	(438)	(263)	(386)	(287)
Debt financing	0	0	8	0	7
Capital increase	0	0	0	0	0
Dividends paid	(110)	(234)	(236)	(360)	(453)
Warrants & other surplus	(0)	21	0	0	0
Cash flow from financing	(110)	(214)	(228)	(360)	(447)
Free cash flow	713	511	710	756	953

VALUATION**Inexpensive valuation, in our view**

FY ending Dec	2022A	2023A	2024F	2025F	2026F
Normalized PE (x)	35.0	35.6	27.6	24.1	21.9
Normalized PE - at target price (x)	40.2	40.9	31.7	27.7	25.1
PE (x)	35.0	35.6	27.6	24.1	21.9
PE - at target price (x)	40.2	40.9	31.7	27.7	25.1
EV/EBITDA (x)	19.1	19.8	15.8	13.8	12.3
EV/EBITDA - at target price (x)	22.2	23.0	18.5	16.2	14.5
P/BV (x)	4.2	3.9	3.6	3.3	3.1
P/BV - at target price (x)	4.8	4.5	4.1	3.8	3.5
P/CFO (x)	23.0	23.8	19.7	17.2	15.8
Price/sales (x)	4.8	4.7	4.3	3.9	3.6
Dividend yield (%)	1.1	1.2	1.8	2.3	2.7
FCF Yield (%)	3.6	2.6	3.6	3.8	4.8
(Bt)					
Normalized EPS	0.7	0.7	0.9	1.0	1.2
EPS	0.7	0.7	0.9	1.0	1.2
DPS	0.3	0.3	0.5	0.6	0.7
BV/share	6.0	6.5	7.1	7.7	8.2
CFO/share	1.1	1.1	1.3	1.5	1.6
FCF/share	0.9	0.7	0.9	1.0	1.2

Sources: Company data, Thanachart estimates

FINANCIAL RATIOS

FY ending Dec	2022A	2023A	2024F	2025F	2026F
Growth Rate					
Sales (%)	37.5	2.3	10.4	9.3	8.4
Net profit (%)	127.8	(1.7)	29.0	14.5	10.1
EPS (%)	(27.8)	(1.7)	29.0	14.5	10.1
Normalized profit (%)	127.8	(1.7)	29.0	14.5	10.1
Normalized EPS (%)	127.8	(1.7)	29.0	14.5	10.1
Dividend payout ratio (%)	40.2	42.3	50.0	55.0	60.0
Operating performance					
Gross margin (%)	33.7	32.9	34.7	35.4	35.7
Operating margin (%)	15.8	14.5	17.1	18.1	18.6
EBITDA margin (%)	23.1	21.6	23.8	24.4	24.5
Net margin (%)	13.8	13.3	15.5	16.3	16.5
D/E (incl. minor) (x)	0.0	0.0	0.0	0.0	0.0
Net D/E (incl. minor) (x)	(0.4)	(0.4)	(0.4)	(0.5)	(0.5)
Interest coverage - EBIT (x)	na	na	na	na	na
Interest coverage - EBITDA (x)	na	na	na	na	na
ROA - using norm profit (%)	10.6	9.7	11.6	12.1	12.4
ROE - using norm profit (%)	12.6	11.4	13.5	14.2	14.5
DuPont					
ROE - using after tax profit (%)	12.6	11.4	13.5	14.2	14.5
- asset turnover (x)	0.8	0.7	0.7	0.7	0.7
- operating margin (%)	17.1	16.4	19.3	20.3	20.7
- leverage (x)	1.2	1.2	1.2	1.2	1.2
- interest burden (%)	99.9	99.9	99.9	99.9	99.9
- tax burden (%)	81.1	81.0	80.6	80.3	80.0
WACC (%)	6.7	6.7	6.7	7.2	7.2
ROIC (%)	17.3	16.3	20.1	23.4	25.4
NOPAT (Bt m)	526	493	639	737	815
invested capital (Bt m)	3,018	3,178	3,151	3,206	3,147

Sources: Company data, Thanachart estimates

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ESG risk combines the concepts of management and exposure to arrive at an absolute assessment of ESG risk. We identify five categories of ESG risk severity that could impact a company's enterprise value

Moody's ESG Solutions

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Note: Thanachart Capital Pcl (TCAP) holds an 89.96% of Thanachart Securities (TNS). TCAP holds a 100% of Thanachart SPV1 Co. Ltd. TCAP and Thanachart SPV1 combinedly hold a 60% stake in THANI.

Note: Thanachart Capital Public Company Limited (TCAP), TMBThanachart Bank Public Company Limited (TTB), are related companies to Thanachart Securities Public Company Limited (TNS). Thanachart Securities Pcl is a subsidiary of Thanachart Capital Pcl (TCAP) which holds 24.35% of the shareholding in TMBThanachart Bank Pcl.

Thanachart Capital Public Company Limited (TCAP), Ratchthani Leasing Public Company Limited (THANI), MBK PUBLIC COMPANY LIMITED (MBK) and PATUM RICE MILL AND GRANARY PUBLIC COMPANY LIMITED (PRG) are related companies to Thanachart Securities Public Company Limited (TNS) . Since TNS covers those securities in research report, consequently TNS incurs conflicts of interest.

Note: Thanachart Securities Public Company Limited (TNS) acts as an underwriter of “Debentures of Srisawad Corporation Public Company Limited (SAWAD) No. 4/2024 (B.E. 2567) tranche 1-3 which its maturity at 2027-29 (B.E. 2570-72), therefore investors need to be aware that there could be conflicts of interest in this research.

Note: Thanachart Securities Public Company Limited (TNS) acts as an underwriter of “Debentures of MUANGTHAI CAPITAL PUBLIC COMPANY LIMITED No. 7/2024 (B.E. 2567) tranche 1-3 which its maturity at 2026-28 (B.E. 2569-71)”, therefore investors need to be aware that there could be conflicts of interest in this research.

Note: Thanachart Securities Public Company Limited (TNS) acts as an underwriter of “Debentures of MUANGTHAI CAPITAL PUBLIC COMPANY LIMITED No. 8/2024 (B.E. 2567) tranche 1-3 which its maturity at 2026-28 (B.E. 2569-71)”, therefore investors need to be aware that there could be conflicts of interest in this research.

Disclosure of Interest of Thanachart Securities**Investment Banking Relationship**

Within the preceding 12 months, Thanachart Securities has lead-managed public offerings and/or secondary offerings (excluding straight bonds) of the securities of the following companies: Euroasia Total Logistics Pcl (ETL TB).

Recommendation Structure:

Recommendations are based on absolute upside or downside, which is the difference between the target price and the current market price. If the upside is 10% or more, the recommendation is BUY. If the downside is 10% or more, the recommendation is SELL. For stocks where the upside or downside is less than 10%, the recommendation is HOLD. Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on the market price and the formal recommendation.

For sectors, an "Overweight" sector weighting is used when we have BUYs on majority of the stocks under our coverage by market cap. "Underweight" is used when we have SELLs on majority of the stocks we cover by market cap. "Neutral" is used when there are relatively equal weightings of BUYs and SELLs.

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