Thanachart Securities

Slower growth but high yield

TP: Bt 12.00

Upside: 20.0%

MC is slowing down its Mc Outlet store openings from this year onward. However, we still estimate its EPS CAGR to be 10% over FY25-27F, driven by rising online sales. Together with a 10.1x FY25F PE multiple and a 9.9% dividend yield, we remain a BUYer of MC.



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A high-yield play; BUY

MC is slowing down its store openings, and we cut our earnings estimates by 6/8/11% for FY25-27F and by an average of 20% after that. Note that FY25 is the fiscal year ending in June 2025. Our DCF-based 12-month TP (FY26F base year) falls to Bt12.0 (from Bt15.0). However, we still rate MC as a BUY. *First,* despite its store expansion slowdown, we still project a 10% EPS CAGR in FY25-27F. *Second,* MC's sales from online channels are still growing and we expect the contribution to total sales to rise to 19.2% in 2027F from 10.4% in 2024F. *Third,* we see MC as inexpensive trading on 10.1x PE and a 9.9% dividend yield on FY25F numbers. MC is a net cash company with a free cash flow yield of 14.8% in FY25F, which should support the high dividend.

Mc Outlet expansion slows down

After the launch of its first Mc Outlet store in a PTT gas station in October 2021, it converted all 54 mcmc shops in PTT gas stations into Mc Outlets, along with rapidly opening branches to reach 142 stores by the end of FY24. Since it covers most of the prime gas stations on the main highways and store numbers are approaching its 200-store target, we now assume Mc Outlet store expansion slows down to 5/10/10 (25/20/15 previously) net new branches in 2025-27F. Note that it opened a new Mc Outlet store in 1HFY25 but closed down five stores. Some were too small in size (not able to support the expansion of product SKUs), and some had their rental contracts terminated.

New sales driver from TikTok

MC launched its mcjeans online shop on the TikTok platform two years ago. Its e-commerce sales grew by 9/28% in FY23-24 and contributed 9.0/10.4% of total sales. As TikTok has gained popularity while MC has raised the proportion of non-denim products to 65% of sales, we project e-commerce sales growth of 46% y-y in 1HFY25F (July-December 2024F) to 15% of sales and 50/30/15% growth for FY25-27F, contributing 14.7/17.8/19.2% of total sales.

A 10% three-year EPS CAGR

We estimate MC to deliver a 10% three-year EPS CAGR over FY25-27F. We expect drivers to be 6/8/7% sales growth, boosted by online sales and new stores, and gross margin expansion of 30/20/20bp to 64.5/64.7/64.9% in FY25-27F from a higher mix of high-quality products (targets to raise product value by 10%/piece) and offering lower sales discount campaigns. For 2QFY25F (October-December 2024F), we estimate net profit of Bt301m, up 6% y-y and 127% q-q on 3% y-y sales growth and gross margin widening by 90bp y-y to 64.9%.

COMPANY VALUATION

| Y/E Jun (Bt m) | 2024A | 2025F | 2026F | 2027F |
|-------------------|--------|--------|--------|--------|
| Sales | 4,054 | 4,292 | 4,621 | 4,929 |
| Net profit | 713 | 788 | 877 | 960 |
| Consensus NP | _ | 760 | 814 | 858 |
| Diff frm cons (%) | _ | 3.6 | 7.8 | 11.8 |
| Norm profit | 720 | 788 | 877 | 960 |
| Prev. Norm profit | _ | 837 | 951 | 1,077 |
| Chg frm prev (%) | _ | (5.9) | (7.8) | (10.9) |
| Norm EPS (Bt) | 0.9 | 1.0 | 1.1 | 1.2 |
| Norm EPS grw (%) | 11.9 | 9.3 | 11.4 | 9.4 |
| Norm PE (x) | 11.0 | 10.1 | 9.0 | 8.3 |
| EV/EBITDA (x) | 4.9 | 4.6 | 4.2 | 3.9 |
| P/BV (x) | 2.1 | 2.1 | 2.1 | 2.0 |
| Div yield (%) | 9.0 | 9.9 | 11.1 | 12.1 |
| ROE (%) | 19.3 | 21.0 | 23.1 | 25.0 |
| Net D/E (%) | (46.3) | (44.8) | (46.3) | (48.1) |

PRICE PERFORMANCE



COMPANY INFORMATION

| Price as of 3-Feb-25 (I | Bt) 10.00 |
|-------------------------|----------------------------|
| Market Cap (US\$ m) | 232.9 |
| Listed Shares (m share | es) 792.0 |
| Free Float (%) | 51.7 |
| Avg Daily Turnover (US | S\$ m) 0.6 |
| 12M Price H/L (Bt) | 14.70/9.70 |
| Sector | Commerce |
| Major Shareholder | Miss Sunee Seripanu 46.04% |

Sources: Bloomberg, Company data, Thanachart estimates

ESG Summary Report P9

A high-yield play; BUY

We cut our TP by 20% to Bt12.0 as store expansion is slowing down As MC Group Pcl (MC) is slowing down store openings from this year onward while the weak economy is hurting its offline stores' sales, we have lowered our new stores and same-store sales (SSS) growth assumptions. Our earnings projections are cut by 6/8/11% over FY25-27F and by an average of 20% p.a. during FY28-36F. Our DCF-based 12-month TP (FY26F base year) has been brought down by 20% to Bt12.0/share from Bt15.0 earlier.

Ex 1: Key Assumption Changes

| | FY23 | FY24 | FY25F | FY26F | FY27F | FY28F | FY29F | FY30F | FY31F | FY32F | FY33F | FY34F | FY35F | FY36F |
|--------------------|------|------|-------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| SSSG (%) | | | | | | | | | | | | | | |
| - New | 27 | 4 | (2) | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| - Old | | | 0 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| New stores | | | | | | | | | | | | | | |
| - New | (92) | 27 | 2 | 10 | 10 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 0 | 0 |
| - Old | | | 25 | 20 | 15 | 10 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Total stores (YE) | 555 | 582 | 584 | 594 | 604 | 609 | 614 | 619 | 624 | 629 | 633 | 637 | 637 | 637 |
| - MC Outlets | 112 | 142 | 147 | 157 | 167 | 172 | 177 | 182 | 187 | 192 | 196 | 200 | 200 | 200 |
| - Other stores | 443 | 440 | 437 | 437 | 437 | 437 | 437 | 437 | 437 | 437 | 437 | 437 | 437 | 437 |
| SG&A/sales (%) | | | | | | | | | | | | | | |
| - New | 43.2 | 42.5 | 42.3 | 41.7 | 41.2 | 41.1 | 41.0 | 40.8 | 40.3 | 40.0 | 39.6 | 39.3 | 39.3 | 39.6 |
| - Old | | | 41.2 | 40.3 | 39.2 | 38.1 | 37.4 | 37.2 | 37.1 | 36.9 | 36.7 | 36.7 | 36.9 | 37.0 |
| Norm profit (Bt m) | | | | | | | | | | | | | | |
| - New | 644 | 720 | 788 | 877 | 960 | 1,022 | 1,075 | 1,091 | 1,151 | 1,203 | 1,266 | 1,321 | 1,350 | 1,339 |
| - Old | | | 837 | 951 | 1,077 | 1,199 | 1,306 | 1,335 | 1,414 | 1,500 | 1,592 | 1,680 | 1,763 | 1,854 |
| Change (%) | | | (5.9) | (7.8) | (10.9) | (14.8) | (17.7) | (18.3) | (18.6) | (19.8) | (20.5) | (21.4) | (23.4) | (27.8) |

Sources: Company data, Thanachart estimates

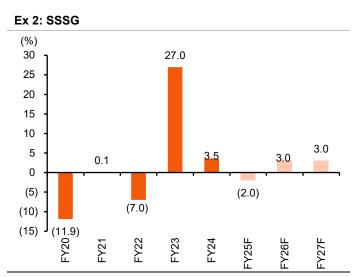
Note: Number of modern trade stores was adjusted in FY23, leading to a net store closure in FY23

We reaffirm our BUY rating on MC for the following reasons:

Still delivering a 10% threeyear EPS CAGR

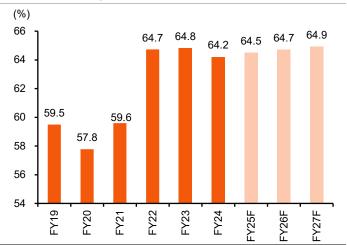
First, despite EPS growth slowing down from a 17% CAGR in FY22-24F from the post-COVID turnaround and its new store format called Mc Outlet, we estimate a 10% EPS CAGR in FY25-27F.

Though its strong earnings turnaround years post-COVID have passed, we expect the drivers going forward will be 6/8/7% sales growth in FY25-27F boosted by online sales and new stores, and gross margin expansion of 30/20/20bp to 64.5/64.7/64.9% in FY25-27F from a higher-mix of high-quality products (target to raise product value by 10%/piece), offering lower sales discount campaigns and cost control. For 2QFY25F (October-December 2024F), we estimate net profit of Bt301m, up 6% y-y and 127% q-q on 3% y-y sales growth and gross margin widening by 90bp y-y to 64.9%.



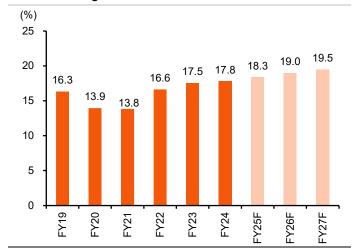
Sources: Company data, Thanachart estimates

Ex 3: Gross Margin



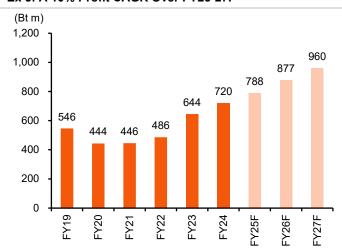
Sources: Company data, Thanachart estimates

Ex 4: Net Margin



Sources: Company data, Thanachart estimates

Ex 5: A 10% Profit CAGR Over FY25-27F



Sources: Company data, Thanachart estimates

A new sales driver of growing e-commerce sales

Second, there is the emerging sales driver of growing e-commerce sales from the TikTok channel. MC launched its mcjeans online shop on the TikTok platform in August 2022. Since then, its e-commerce sales grew 9/28% in FY23-24, contributing 9.0/10.4% of total sales. As TikTok has gained popularity while MC has raised the proportion of non-denim products to 65% of sales to capture more fast-fashion products and expand customer base to a younger generation, we project e-commerce sales growth of 46% y-y in 1H FY25F (July-December 2024F) to 15% of sales and 50/30/15% growth for FY25-27F, contributing 14.7/17.8/19.2% of total sales. E-commerce sales yield higher EBIT margin than offline sales around 5-10%, then we project EBIT margin rising from 21.7% in FY24F to 23.7% in FY27F.

Ex 6: Points Of Sale

| Points of sales | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25F | FY26F | FY27F |
|---------------------|------|------|------|------|------|------|-------|-------|-------|
| Free-standing shops | 312 | 334 | 334 | 350 | 403 | 434 | 438 | 448 | 458 |
| Modern trade | 306 | 305 | 287 | 282 | 137 | 133 | 131 | 131 | 131 |
| Mobile unit | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Total domestic | 624 | 645 | 627 | 638 | 546 | 573 | 575 | 585 | 595 |
| International | 14 | 12 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Total | 638 | 657 | 636 | 647 | 555 | 582 | 584 | 594 | 604 |

Sources: Company data, Thanachart estimates

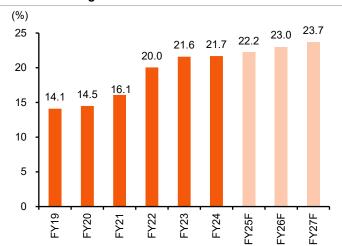
Note: Number of modern trade stores was adjusted in FY23

Ex 7: E-Commerce Sales Mix



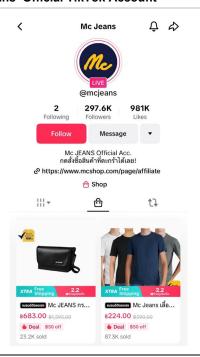
Sources: Company data, Thanachart estimates

Ex 8: EBIT Margin



Sources: Company data, Thanachart estimates

Ex 9: McJeans' Official TikTok Account



Source: Company data

Ex 10: Best-Selling Products On TikTok



Source: Company data

Ex 11: TikTok Live On A 2.2 Campaign



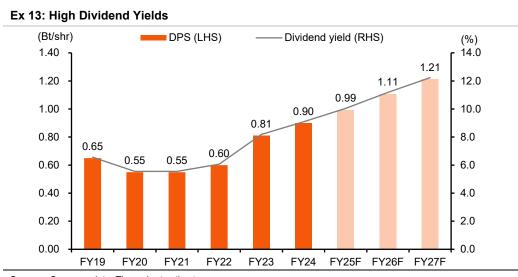
Ex 12: Mc Staff Are Also On TikTok



Source: Company data

Source: Company data

Valuation look attractive on 10.1x FY25F PE with a 9.9% dividend yield **Third,** given its net cash position and a high free cash flow yield of 14.8% in FY25F, this supports a high dividend payout of 100%. We estimate high dividend yields of 9.9/11.1% in FY25-26F with attractive FY25-26F PE multiples of 10.1/9.0x.



Sources: Company data, Thanachart estimates

Expecting 2QFY25F profit growth of 6% y-y and 127% q-q

We forecast MC's 2QFY25F (October-December 2024) net profit of Bt301m, increasing by 6% y-y and 127% q-q. Total sales are expected to rise by 3% y-y and 59% q-q on high spending season. However, offline sales are projected to fall by 3% y-y to Bt1.1bn caused by soft spending power leading to a negative SSSG of 3%. With growing trend of TikTok shopping, online sales are forecasted to jump by 62% y-y and 67% q-q to a new record of Bt209m, with online sales contribution rising to 16% in 2QFY25F from 10% in 2QFY24. Another driver is improving gross margin by 90bp y-y to 64.9%.

Stronger sales momentum in Jan MTD

2QFY25F SSSG improved q-q from -10% in 1QFY25 when there was an opportunity loss on sales of Bt20m unqualified products mainly accessories products imported from China. Sales momentum gets stronger in January MTD with a double-digit sales growth expected (implying SSSG turning positive in January) on the back of E-Receipt campaign and cold weather boosting outerwear sales. Online sales also carried strong growth of 40-50% y-y in January MTD.

Ex 14: 2Q FY25F Preview

| Yr-end Jun (Bt m) | | | Income Statem | ent ———— | | ——— Chang | ge ——— |
|-------------------------|--------|--------|---------------|----------|----------|-----------|--------|
| | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 | 2Q FY25F | (q-q%) | (y-y%) |
| Revenue | 1,302 | 995 | 876 | 842 | 1,341 | 59 | 3 |
| Gross profit | 834 | 623 | 565 | 550 | 871 | 58 | 4 |
| SG&A | 487 | 418 | 400 | 430 | 502 | 17 | 3 |
| Operating profit | 347 | 205 | 165 | 120 | 369 | 208 | 6 |
| EBITDA | 454 | 305 | 268 | 223 | 474 | 113 | 5 |
| Other income | 15 | 9 | 24 | 38 | 12 | (68) | (20) |
| Other expenses | 0 | 0 | 0 | 0 | 0 | | |
| Interest expenses | 9 | 10 | 10 | 10 | 10 | 2 | 6 |
| Profit before tax | 353 | 204 | 180 | 148 | 371 | 151 | 5 |
| Income tax | 70 | 39 | 44 | 16 | 71 | 352 | 1 |
| Equity & invest. Income | (0) | 0 | 0 | 0 | 0 | | |
| Minority interest | 0 | (0) | (0) | (0) | 0 | | |
| Extraordinary items | 0 | (0) | 1 | 0 | 0 | na | na |
| Net profit | 283 | 165 | 136 | 133 | 301 | 127 | 6 |
| Normalized profit | 283 | 165 | 135 | 133 | 301 | 127 | 6 |

Sources: Company data, Thanachart estimates

Ex 15: 12-month DCF-based TP Calculation Using A Base Year Of FY26F

| (Bt m) | | FY26F | FY27F | FY28F | FY29F | FY30F | FY31F | FY32F | FY33F | FY34F | FY35F | FY36F | Terminal value |
|---------------------------|---------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------------------|
| EBITDA | | 1,157 | 1,263 | 1,349 | 1,423 | 1,511 | 1,605 | 1,691 | 1,793 | 1,886 | 1,984 | 2,071 | - value |
| Free cash flow | | 964 | 1,072 | 1,163 | 1,142 | 1,216 | 1,294 | 1,365 | 1,449 | 1,528 | 864 | 950 | 7,628 |
| PV of free cash flow | | 961 | 829 | 791 | 684 | 626 | 584 | 539 | 501 | 462 | 219 | 210 | 1,686 |
| Risk-free rate (%) | 2.5 | | | | | | | | | | | | |
| Market risk premium (%) | 8.0 | | | | | | | | | | | | |
| Beta | 1.4 | | | | | | | | | | | | |
| WACC (%) | 13.7 | | | | | | | | | | | | |
| Terminal growth (%) | 2.0 | | | | | | | | | | | | |
| Enterprise value | 8,092 | | | | | | | | | | | | |
| Net debt (end-FY25F) | (1,691) | | | | | | | | | | | | |
| Minority interest | 1 | | | | | | | | | | | | |
| Equity value | 9,783 | | | | | | | | | | | | |
| # of shares (m) | 792 | | | | | | | | | | | | |
| Equity value / share (Bt) | 12.00 | | | | | | | | | | | | |

Sources: Company data, Thanachart estimates

Valuation Comparison

Ex 16: Valuation Comparison With Regional Peers

| | | | EPS (| growth | —— PE | | —— P/B | / —— | EV/EB | ITDA | — Div. yi | eld — |
|------------------------|------------|-------------|--------|---------|-------|------|--------|-------------|-------|------|-----------|-------|
| Name | BBG code | Country | 24F | 25F | 24F | 25F | 24F | 25F | 24F | 25F | 24F | 25F |
| Marks & Spencer | MKS LN | Britain | 39.9 | 24.1 | 13.3 | 10.7 | 1.9 | 1.8 | 6.7 | 6.0 | 1.4 | 1.6 |
| J Sainsbury PLC | SBRY LN | Britain | (3.2) | 3.7 | 10.7 | 10.3 | 0.7 | 8.0 | 4.9 | 4.8 | 5.7 | 5.9 |
| Tesco | TSCO LN | Britain | 12.7 | 11.7 | 14.1 | 12.6 | 1.9 | 2.0 | 7.4 | 7.2 | 3.4 | 3.9 |
| Carrefour SA | CA FP | France | 9.2 | 14.1 | 7.8 | 6.8 | 8.0 | 8.0 | 5.5 | 5.1 | 6.7 | 6.9 |
| Casino Guichard | CO FP | France | 124.8 | (142.1) | 0.5 | na | 0.2 | 0.2 | 5.5 | 5.2 | 0.0 | 0.0 |
| L'Oreal SA | OR FP | France | 0.7 | 8.3 | 28.8 | 26.6 | 5.9 | 5.4 | 18.9 | 17.9 | 1.9 | 2.1 |
| Alimentation Couche | ATD/B CN | Canada | (2.0) | 3.6 | na | na | na | na | 10.9 | 10.1 | na | na |
| Aeon | 8267 JP | Japan | 39.9 | (1.6) | 84.6 | 86.0 | 3.2 | 3.0 | 10.1 | 10.2 | 1.0 | 1.0 |
| Kao Corporation | 4452 JP | Japan | 132.8 | 9.9 | 26.1 | 23.7 | 2.8 | 2.7 | 11.8 | 11.2 | 2.5 | 2.6 |
| Lion Corporation | 4912 JP | Japan | 15.0 | 5.4 | 22.9 | 21.7 | 1.6 | 1.5 | 9.1 | 8.6 | 1.7 | 1.7 |
| Shiseido Co. Ltd | 4911 JP | Japan | (57.9) | na | na | 35.3 | 1.7 | 1.7 | 12.9 | 10.8 | 2.3 | 2.3 |
| Lawson | 2651 JP | Japan | 112.2 | na | na | na | na | na | na | na | na | na |
| Seven & I Holdings | 3382 JP | Japan | (15.7) | (27.7) | 26.6 | 36.8 | 1.7 | 1.7 | 9.0 | 9.6 | 1.6 | 1.7 |
| Lotte Corp | 004990 KS | South Korea | na | na | na | 17.1 | 0.4 | 0.5 | 8.3 | 7.4 | 7.4 | 8.4 |
| Shinsegae | 004170 KS | South Korea | (28.7) | 21.3 | 6.1 | 5.0 | 0.3 | 0.3 | 7.7 | 7.2 | 3.3 | 3.4 |
| Amore Pacific Group | 002790 KS | South Korea | 140.6 | (42.8) | 7.2 | 12.5 | 0.6 | 0.5 | 8.7 | 6.8 | 2.6 | 1.9 |
| Best Buy Co Inc | BBY US | USA | 0.5 | 6.2 | 13.9 | 13.1 | 5.6 | 5.6 | 7.3 | 7.0 | 4.4 | 4.0 |
| Wal-Mart Stores | WMT US | USA | 15.1 | 11.4 | 39.4 | 35.4 | 8.6 | 7.8 | 19.7 | 18.0 | 0.8 | 0.9 |
| Home Depot Inc | HD US | USA | 0.1 | 4.3 | 27.3 | 26.2 | na | na | 18.5 | 17.8 | 2.2 | 2.3 |
| Levi Strauss & Co. | LEVI US | USA | 13.1 | 1.3 | 15.4 | 15.2 | 3.7 | 3.3 | 9.5 | 8.8 | 2.6 | 2. |
| Yonghui Superstores | 601933 CH | China | 0.0 | 123.7 | na | na | 9.8 | 9.6 | 39.3 | 24.6 | 0.0 | 0.3 |
| Sa International | 178 HK | Hong Kong | na | (56.3) | 7.5 | 17.1 | 1.7 | 1.6 | 5.3 | 6.9 | 7.4 | 4.8 |
| Dairy Farm Intl Hldgs | DFI SP | Hong Kong | 31.0 | 12.2 | 15.4 | 13.7 | 2.8 | 2.6 | 7.9 | 7.3 | 4.0 | 5.3 |
| President Chain Store | 2912 TT | Taiwan | 5.6 | 7.1 | 22.9 | 21.4 | 6.6 | 6.2 | 9.3 | 9.2 | 3.8 | 4.0 |
| 7-Eleven Malaysia | SEM MK | Malaysia | (12.1) | 19.0 | 34.3 | 28.8 | 5.1 | 4.7 | 8.8 | 8.3 | 1.4 | 1.7 |
| Berli Jucker * | ВЈС ТВ | Thailand | 8.0 | 7.0 | 17.1 | 16.0 | 0.7 | 0.7 | 10.5 | 10.1 | 4.1 | 4.4 |
| COM7 * | COM7 TB | Thailand | 11.5 | 24.2 | 16.0 | 12.9 | 5.6 | 4.6 | 11.9 | 9.8 | 3.7 | 4.0 |
| CP All * | CPALL TB | Thailand | 33.3 | 17.5 | 20.1 | 17.1 | 3.8 | 3.4 | 8.5 | 7.7 | 2.5 | 2.9 |
| CP Axtra * | CPAXT TB * | Thailand | 24.5 | 20.4 | 25.9 | 21.5 | 0.9 | 0.9 | 10.6 | 9.6 | 2.6 | 3.3 |
| Central Pattana * | CPN TB | Thailand | 13.9 | 8.0 | 14.7 | 13.6 | 2.3 | 2.1 | 11.0 | 10.4 | 3.7 | 3.9 |
| Central Retail Corp. * | CRC TB | Thailand | 2.3 | 11.9 | 23.8 | 21.3 | 2.8 | 2.6 | 8.1 | 7.7 | 1.6 | 1.9 |
| Dohome * | DOHOME TB | Thailand | 25.3 | 32.9 | 34.2 | 25.7 | 1.8 | 1.6 | 19.2 | 17.6 | 0.1 | 0. |
| Siam Global House * | GLOBAL TB | Thailand | (7.5) | 16.9 | 19.6 | 16.8 | 2.0 | 1.8 | 16.0 | 14.0 | 1.8 | 2. |
| Home Product* | HMPRO TB | Thailand | 1.6 | 10.7 | 17.3 | 15.6 | 4.3 | 4.1 | 9.8 | 9.1 | 4.6 | 5. |
| MC Group * | MC TB | Thailand | 11.9 | 9.3 | 11.0 | 10.1 | 2.1 | 2.1 | 4.9 | 4.6 | 9.0 | 9.9 |
| Moshi Moshi Retail* | MOSHI TB * | Thailand | 28.0 | 30.4 | 23.3 | 17.9 | 5.3 | 4.5 | 11.6 | 9.3 | 2.1 | 2.8 |
| Average | | | 21.4 | 6.2 | 20.9 | 20.8 | 3.0 | 2.8 | 11.0 | 9.9 | 3.0 | 3.3 |

Sources: Bloomberg, Thanachart estimates

Note: * Thanachart estimates using normalized EPS growth,

Based on 3 February 2025 closing price

COMPANY DESCRIPTION

MC GROUP PCL (MC) started its jeans business in Thailand under its own "Mc" brand in 1975. Over the years, MC has developed a wide range of products under the Mc, Mc Lady, the Blue Brothers premium jeanswear, Mc mini kidswear, and U-P activewear brands, and it distributes them primarily via free-standing shops and modern-trade outlets nationwide. It has also established an e-commerce platform, which has become a key earnings growth driver.

Source: Thanachart

THANACHART'S SWOT ANALYSIS

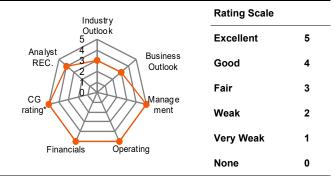
S — Strength

- Management has lots of experience in the jeans market in Thailand.
- It has the strong "Mc" brand with its own product designs.
- Good coverage of distribution channels nationwide.
- MC's product quality is high, with reasonable prices.
- With its large market share and in-house production, MC is very cost-competitive.

Opportunity

- Eyeing fast-growing ASEAN markets.
- Penetrating lifestyle markets.
- Expansion of product lines and customer groups.
- Some small apparel manufacturers have exited the market.

COMPANY RATING



Source: Thanachart; * CG Rating

W — Weakness

- MC has high stock and inventory days, but they are on a declining trend.
- High operating expenses, mainly personnel and rental costs, make up over 70% of total SG&A.

T — Threat

- Competition from peers in the jeans market, including Levi's, Wrangler, Lee, and other brands.
- Competition from international brands such as H&M, UNIQLO, and ZARA is rising.

CONSENSUS COMPARISON

| | Consensus | Thanachart | Diff |
|-----------------------|-----------|------------|---------|
| Target price (Bt) | 13.13 | 12.00 | -9% |
| Net profit 25F (Bt m) | 760 | 788 | 4% |
| Net profit 26F (Bt m) | 814 | 877 | 8% |
| Consensus REC | BUY: 2 | HOLD: 2 | SELL: 0 |

HOW ARE WE DIFFERENT FROM THE STREET?

- Our FY25-26F net profits are 4-8% above the Street numbers, likely due to us having higher online sales growth assumption.
- However, our DCF-based TP is below that of other brokers, likely because we assume slower store expansion from FY25F.

RISKS TO OUR INVESTMENT CASE

- If growth in people's spending were to fall below our current expectations, this would be the key downside risk to our SSS growth assumptions.
- If MC's omnichannel and new format Mc Outlet are not as successful as planned, this would hurt the company's earnings-growth prospects.
- Increased competition from existing and new rivals in the jeans and apparel markets would pressure MC's sales volumes and prices.

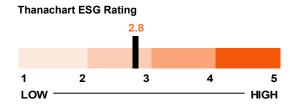
Sources: Bloomberg consensus, Thanachart estimates

Source: Thanachart

ESG & Sustainability Report

Sector: Services | Commerce

MC is a manufacturer and retailer of Mc Jeans and apparel products. It has one factory, 566 retail shops and points of sale in Thailand, and nine stores abroad. We assign MC an ESG score of 2.8, which is below the retail sector's average. This reflects MC's commitment to conserving the environment but a lack of concrete targets for overall ESG issues.



| | | | | | | | S&P | | |
|----|---------|---------|-------|-----------|----------|-----------|---------|---------|-----------|
| | SET ESG | SET ESG | DJSI | MSCI | ESG Book | Refinitiv | Global | Moody's | CG Rating |
| | Index | Index | Index | (CCC-AAA) | (0-100) | (0-100) | (0-100) | (0-100) | (0-5) |
| МС | YES | - | - | - | - | - | 18.00 | - | 5.0 |

Sources: SETTRADE, SET ESG Index, SET ESG Rating, The Dow Jones Industrial Average (DJSI), MSCI ESG Research LLC, ESG Book, Refinitiv ESG Information, S&P Global Market Intelligence, Moody's ESG Solutions, Thai IOD (CG rating) Note: Please see third party on "terms of use" in the following back page.

Factors

Our Comments

ENVIRONMENT

- Environmental Policies & Guidelines
- Energy Management
- Carbon Management
- Water Management
- Waste Management

- MC's factory does not generate much greenhouse gas (GHG) as its jeans and apparel production doesn't involve an upstream fiber production process that needs to use a lot of chemicals.
- MC says that it cares for the environment every step of the way, starting from procuring environmentally friendly raw materials, reducing and managing waste from its manufacturing, cutting energy consumption, managing waste via recycling, and reusing used materials/residues. MC has a wastewater treatment system and monitors drinking water to meet quality standards.
- MC monitors the environmental quality at its factories and workplaces, such as air quality (including total suspended particulate matter and dust particles of less than 10 microns in diameter), noise pollution, brightness, and temperature. All need to pass standard regulations in line with the law.

SOCIAL

- Human Rights
- Staff Management
- Health & Safety
- Product Safety & Quality
- Social Responsibility
- MC strictly conforms to laws and principles relating to human rights by setting a code of conduct to ensure that its employees work and treat one another equally and fairly with respect to personal rights and without discrimination by race, religion, gender, or social or political status.
- MC says it treats employees equally and fairly by providing fair and reasonable remuneration and benefits that match their knowledge, capability, responsibility, and individual performance. Compensation and benefits offered are greater than required by law. Provident funds, group health insurance, annual health check-ups, 5S activity, a safe working environment, and educational scholarships for employees' children are provided.
- MC says it cares about employee safety and conforms to ISO45001.

GOVERNANCE & SUSTAINABILITY

- Board
- Ethics & Transparency
- Business Sustainability
- Risk Management
- Innovation

- There are eight members of its Board of Directors (BOD), of whom five are independent directors, and three are female. The BOD chairman is not the same person as the chairman of the Executive Committee.
- MC says it conducts its business with ethics, transparency, and credibility, focusing on business sustainability to maximize share value and distribute dividends regularly.
- MC says it always hopes to have good relationships with business partners, along with fair sourcing and procurement with no barriers to trade or limits to competition. Meanwhile, it claims to handle contracts, follow a code of conduct, and keep promises given to customers out of concern for mutual benefits.
- MC sells apparel to address the needs of consumers of all genders, ages, and lifestyles, including offering antibacterial and water-repellent innovations.

Sources: Thanachart, Company data

INCOME STATEMENT

| FY ending Jun (Bt m) | 2023A | 2024A | 2025F | 2026F | 2027F |
|-----------------------------------|-------|-------|-------|-------|-------|
| Sales | 3,670 | 4,054 | 4,292 | 4,621 | 4,929 |
| Cost of sales | 1,291 | 1,451 | 1,523 | 1,631 | 1,730 |
| Gross profit | 2,379 | 2,603 | 2,769 | 2,990 | 3,200 |
| % gross margin | 64.8% | 64.2% | 64.5% | 64.7% | 64.9% |
| Selling & administration expenses | 1,587 | 1,724 | 1,816 | 1,927 | 2,033 |
| Operating profit | 792 | 879 | 953 | 1,063 | 1,167 |
| % operating margin | 21.6% | 21.7% | 22.2% | 23.0% | 23.7% |
| Depreciation & amortization | 387 | 387 | 395 | 400 | 405 |
| EBITDA | 1,179 | 1,266 | 1,348 | 1,463 | 1,572 |
| % EBITDA margin | 32.1% | 31.2% | 31.4% | 31.7% | 31.9% |
| Non-operating income | 27 | 62 | 72 | 80 | 88 |
| Non-operating expenses | 0 | 0 | 0 | 0 | 0 |
| Interest expense | (20) | (36) | (41) | (46) | (55) |
| Pre-tax profit | 799 | 905 | 984 | 1,097 | 1,200 |
| Income tax | 153 | 184 | 197 | 219 | 240 |
| After-tax profit | 646 | 721 | 788 | 877 | 960 |
| % net margin | 17.6% | 17.8% | 18.3% | 19.0% | 19.5% |
| Shares in affiliates' Earnings | (2) | (1) | 0 | 0 | 0 |
| Minority interests | 0 | 0 | 0 | 0 | 0 |
| Extraordinary items | 0 | (7) | 0 | 0 | 0 |
| NET PROFIT | 644 | 713 | 788 | 877 | 960 |
| Normalized profit | 644 | 720 | 788 | 877 | 960 |
| EPS (Bt) | 8.0 | 0.9 | 1.0 | 1.1 | 1.2 |
| Normalized EPS (Bt) | 0.8 | 0.9 | 1.0 | 1.1 | 1.2 |

A 10% EPS CAGR over FY25-27F

Inventory is well under control, based on our forecasts

| BALANCE SHEET | | | | | |
|----------------------------|-------|-------|-------|-------|-------|
| FY ending Jun (Bt m) | 2023A | 2024A | 2025F | 2026F | 2027F |
| ASSETS: | | | | | |
| Current assets: | 3,231 | 3,200 | 3,288 | 3,394 | 3,488 |
| Cash & cash equivalent | 1,727 | 1,734 | 1,691 | 1,772 | 1,861 |
| Account receivables | 203 | 200 | 294 | 317 | 338 |
| Inventories | 1,294 | 1,257 | 1,294 | 1,296 | 1,280 |
| Others | 7 | 9 | 9 | 10 | 10 |
| Investments & loans | 18 | 10 | 10 | 10 | 10 |
| Net fixed assets | 697 | 688 | 642 | 598 | 552 |
| Other assets | 1,425 | 1,670 | 1,961 | 2,288 | 2,640 |
| Total assets | 5,371 | 5,569 | 5,902 | 6,291 | 6,690 |
| LIABILITIES: | | | | | |
| Current liabilities: | 855 | 811 | 976 | 1,108 | 1,236 |
| Account payables | 417 | 306 | 334 | 357 | 379 |
| Bank overdraft & ST loans | 0 | 0 | 0 | 0 | 0 |
| Current LT debt | 0 | 0 | 0 | 0 | 0 |
| Others current liabilities | 438 | 505 | 642 | 751 | 857 |
| Total LT debt | 0 | 0 | 0 | 0 | 0 |
| Others LT liabilities | 795 | 1,017 | 1,148 | 1,359 | 1,589 |
| Total liabilities | 1,650 | 1,828 | 2,124 | 2,468 | 2,826 |
| Minority interest | 2 | 1 | 1 | 1 | 1 |
| Preferreds shares | 0 | 0 | 0 | 0 | 0 |
| Paid-up capital | 396 | 396 | 396 | 396 | 396 |
| Share premium | 2,825 | 2,825 | 2,825 | 2,825 | 2,825 |
| Warrants | 0 | 0 | 0 | 0 | 0 |
| Surplus | 13 | 1 | 1 | 1 | 1 |
| Retained earnings | 485 | 518 | 556 | 601 | 642 |
| Shareholders' equity | 3,719 | 3,740 | 3,778 | 3,822 | 3,864 |
| Liabilities & equity | 5,371 | 5,569 | 5,902 | 6,291 | 6,690 |

Sources: Company data, Thanachart estimates

CASH FLOW STATEMENT

| FY ending Jun (Bt m) | 2023A | 2024A | 2025F | 2026F | 2027F |
|-----------------------------------|-------|-------|-------|-------|-------|
| Earnings before tax | 799 | 905 | 984 | 1,097 | 1,200 |
| Tax paid | (137) | (161) | (202) | (209) | (237) |
| Depreciation & amortization | 387 | 387 | 395 | 400 | 405 |
| Chg In working capital | 23 | (71) | (102) | (1) | 17 |
| Chg In other CA & CL / minorities | (2) | 75 | 142 | 95 | 100 |
| Cash flow from operations | 1,070 | 1,135 | 1,217 | 1,381 | 1,484 |
| Capex | (420) | (77) | (46) | (50) | (50) |
| Right of use | (422) | (540) | (567) | (595) | (625) |
| ST loans & investments | 0 | 0 | 0 | 0 | 0 |
| LT loans & investments | 2 | 8 | 0 | 0 | 0 |
| Adj for asset revaluation | 0 | 0 | 0 | 0 | 0 |
| Chg In other assets & liabilities | 91 | 173 | 104 | 177 | 198 |
| Cash flow from investments | (749) | (436) | (510) | (468) | (477) |
| Debt financing | 0 | 0 | 0 | 0 | 0 |
| Capital increase | 0 | 0 | 0 | 0 | 0 |
| Dividends paid | (582) | (682) | (750) | (832) | (918) |
| Warrants & other surplus | (7) | (10) | 0 | 0 | 0 |
| Cash flow from financing | (590) | (692) | (750) | (832) | (918) |
| Free cash flow | 649 | 1,058 | 1,171 | 1,331 | 1,434 |

VALUATION

| FY ending Jun | 2023A | 2024A | 2025F | 2026F | 2027F |
|-------------------------------------|-------|-------|-------|-------|-------|
| Normalized PE(x) | 12.3 | 11.0 | 10.1 | 9.0 | 8.3 |
| Normalized PE - at target price (x) | 14.8 | 13.2 | 12.1 | 10.8 | 9.9 |
| PE(x) | 12.3 | 11.1 | 10.1 | 9.0 | 8.3 |
| PE - at target price (x) | 14.8 | 13.3 | 12.1 | 10.8 | 9.9 |
| EV/EBITDA (x) | 5.3 | 4.9 | 4.6 | 4.2 | 3.9 |
| EV/EBITDA - at target price (x) | 6.6 | 6.1 | 5.8 | 5.3 | 4.9 |
| P/BV (x) | 2.1 | 2.1 | 2.1 | 2.1 | 2.0 |
| P/BV - at target price (x) | 2.6 | 2.5 | 2.5 | 2.5 | 2.5 |
| P/CFO (x) | 7.4 | 7.0 | 6.5 | 5.7 | 5.3 |
| Price/sales (x) | 2.2 | 2.0 | 1.8 | 1.7 | 1.6 |
| Dividend yield (%) | 8.1 | 9.0 | 9.9 | 11.1 | 12.1 |
| FCF Yield (%) | 8.2 | 13.4 | 14.8 | 16.8 | 18.1 |
| (Bt) | | | | | |
| Normalized EPS | 8.0 | 0.9 | 1.0 | 1.1 | 1.2 |
| EPS | 8.0 | 0.9 | 1.0 | 1.1 | 1.2 |
| DPS | 8.0 | 0.9 | 1.0 | 1.1 | 1.2 |
| BV/share | 4.7 | 4.7 | 4.8 | 4.8 | 4.9 |
| CFO/share | 1.4 | 1.4 | 1.5 | 1.7 | 1.9 |
| FCF/share | 0.8 | 1.3 | 1.5 | 1.7 | 1.8 |

High dividend yields, based on our estimates

Sources: Company data, Thanachart estimates

FINANCIAL RATIOS

| FINANCIAL RATIOS | | | | | | | |
|----------------------------------|-------|-------|-------|-------|-------|--|--|
| FY ending Jun | 2023A | 2024A | 2025F | 2026F | 2027F | | |
| Growth Rate | | | | | | | |
| Sales (%) | 25.6 | 10.5 | 5.9 | 7.7 | 6.7 | | |
| Net profit (%) | 32.5 | 10.8 | 10.4 | 11.4 | 9.4 | | |
| EPS (%) | 32.5 | 10.8 | 10.4 | 11.4 | 9.4 | | |
| Normalized profit (%) | 32.5 | 11.9 | 9.3 | 11.4 | 9.4 | | |
| Normalized EPS (%) | 32.5 | 11.9 | 9.3 | 11.4 | 9.4 | | |
| Dividend payout ratio (%) | 99.7 | 99.9 | 100.0 | 100.0 | 100.0 | | |
| Operating performance | | | | | | | |
| Gross margin (%) | 64.8 | 64.2 | 64.5 | 64.7 | 64.9 | | |
| Operating margin (%) | 21.6 | 21.7 | 22.2 | 23.0 | 23.7 | | |
| EBITDA margin (%) | 32.1 | 31.2 | 31.4 | 31.7 | 31.9 | | |
| Net margin (%) | 17.6 | 17.8 | 18.3 | 19.0 | 19.5 | | |
| D/E (incl. minor) (x) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| Net D/E (incl. minor) (x) | (0.5) | (0.5) | (0.4) | (0.5) | (0.5) | | |
| Interest coverage - ⊞IT (x) | 39.6 | 24.4 | 23.4 | 23.0 | 21.3 | | |
| Interest coverage - EBITDA (x) | 58.9 | 35.2 | 33.1 | 31.6 | 28.6 | | |
| ROA - using norm profit (%) | 12.3 | 13.2 | 13.7 | 14.4 | 14.8 | | |
| ROE - using norm profit (%) | 17.4 | 19.3 | 21.0 | 23.1 | 25.0 | | |
| DuPont | | | | | | | |
| ROE - using after tax profit (%) | 17.5 | 19.3 | 21.0 | 23.1 | 25.0 | | |
| - asset turnover (x) | 0.7 | 0.7 | 0.7 | 8.0 | 8.0 | | |
| - operating margin (%) | 22.3 | 23.2 | 23.9 | 24.7 | 25.4 | | |
| - leverage (x) | 1.4 | 1.5 | 1.5 | 1.6 | 1.7 | | |
| - interest burden (%) | 97.6 | 96.2 | 96.0 | 96.0 | 95.6 | | |
| - tax burden (%) | 80.9 | 79.7 | 80.0 | 80.0 | 80.0 | | |
| WACC(%) | 13.7 | 13.7 | 13.7 | 13.7 | 13.7 | | |
| ROIC (%) | 38.4 | 35.2 | 38.0 | 40.8 | 45.5 | | |
| NOPAT (Bt m) | 640 | 701 | 762 | 850 | 933 | | |
| invested capital (Bt m) | 1,992 | 2,006 | 2,086 | 2,050 | 2,003 | | |
| | | | | | | | |

Improving operating margin trend

Sources: Company data, Thanachart estimates

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- 2. ESG Book (0-100)
- 3. Refinitiv (0-100)
- 4. S&P Global (0-100) 5. Moody's ESG Solutions (0-100)
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The SETESG Index reflects the price movement of stock of companies that have sustainable business practices which consider environmental, social and governance (ESG) aspect

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SET ESG Index (SET ESG)

Currently, long-term investment guidelines abroad are beginning to focus on investing in companies that have sustainable business practices. which considers environmental, social and governance factors (Environmental, Social and Governance or ESG) of the company in making investment decisions along with analyzing the company's financial data.

Stock Exchange Has prepared the results of evaluating sustainable stocks which are stocks of listed companies (SETESG Rating) as an alternative for investors who want to invest in stocks of listed companies that are outstanding in ESG, including to support listed companies with operations, sustainable business Taking into account all stakeholders in both social and environmental aspects. There is a management process to create sustainability for the organization, such as risk management. Supply chain management and innovation development. Therefore, the SETESG index was created to be an index that reflects the price movement of a group of securities. of companies with sustainable business operations that meet the required size and liquidity criteria

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The Dow Jones Sustainability Indices (DJSI)
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ESG risk combines the concepts of management and exposure to arrive at an absolute assessment of ESG risk. We identify five categories of ESG risk severity that could impact a company's enterprise value

Moody's ESG Solutions
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