

**BCPG Public Co Ltd (BCPG TB) - BUY, Price Bt7.75, TP Bt10.50****Results Comment**

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**Strong 3Q25 profit, in-line**

- BCPG reported Bt712m normalized profit in 3Q25 (ex. impact from an accounting FX loss), grew strongly 62% y-y and 431% q-q in a like-for-like basis. The strong growth was mainly driven by a full-quarter recognition of higher capacity payment rate in the US and a high season of hydropower output. This profit came in-line with our expectations.
- Gross profit declined 4% y-y to Bt562m in 3Q25, pressured by 1) weaker output and lower average selling prices from solar projects in Thailand and 2) negative impact from strong baht on US dollar-based revenue from hydropower projects in Laos despite their stronger output. The profit surged 124% q-q as benefit from seasonally higher hydropower generation could more than negative the negatives mentioned.
- SG&A expense was relatively maintained at Bt136m in 3Q25, down 9% y-y but up 10% q-q.
- EBITDA decreased slightly by 2% y-y to Bt808m this quarter, in-line with the gross profit. It grew 60% on a q-q basis.
- Strong equity income was the key earnings growth driver this quarter. It grew 84% y-y and 135% q-q to Bt757m in 3Q25, driven mainly by the first full-quarter recognition of higher capacity payment (CP) rates for BCPG's US gas-fired power plants in the PJM market, which jumped from US\$29/MW-day to US\$270 since June. This more than offset a loss from the Monsoon wind project in Laos during the low season.
- We maintain BUY on BCPG as the prime beneficiary among the Thai utility firms of the sharp rise in CP rate in the PJM market, which we believe should remain elevated for at least another three years amid a tight generation capacity there.

| Income Statement         |             |             |              | (consolidated) |            |
|--------------------------|-------------|-------------|--------------|----------------|------------|
| Yr-end Dec (Bt m)        | 3Q24        | 4Q24        | 1Q25         | 2Q25           | 3Q25       |
| Revenue                  | 1,125       | 921         | 731          | 780            | 1,100      |
| <b>Gross profit</b>      | <b>586</b>  | <b>373</b>  | <b>220</b>   | <b>251</b>     | <b>562</b> |
| SG&A                     | 149         | 157         | 114          | 123            | 136        |
| Operating profit         | 437         | 216         | 107          | 127            | 426        |
| <b>EBITDA</b>            | <b>824</b>  | <b>599</b>  | <b>483</b>   | <b>506</b>     | <b>808</b> |
| Other income             | 83          | 90          | 58           | 69             | 53         |
| Other expense            | 0           | 0           | 0            | 0              | 0          |
| Interest expense         | 370         | 330         | 305          | 299            | 296        |
| <b>Profit before tax</b> | <b>151</b>  | <b>(24)</b> | <b>(140)</b> | <b>(103)</b>   | <b>183</b> |
| Income tax               | 122         | 82          | 107          | 85             | 228        |
| Equity & invest. income  | 412         | 339         | 444          | 322            | 757        |
| Minority interests       | 0           | 0           | (0)          | 0              | 1          |
| Extraordinary items      | (469)       | (69)        | (44)         | (785)          | (86)       |
| <b>Net profit</b>        | <b>(28)</b> | <b>164</b>  | <b>153</b>   | <b>(651)</b>   | <b>627</b> |
| <b>Normalized profit</b> | <b>441</b>  | <b>233</b>  | <b>197</b>   | <b>134</b>     | <b>712</b> |
| EPS (Bt)                 | (0.01)      | 0.05        | 0.05         | (0.22)         | 0.21       |
| Normalized EPS (Bt)      | 0.15        | 0.08        | 0.07         | 0.04           | 0.24       |

| Balance Sheet               |               |               |               | (consolidated) |               |
|-----------------------------|---------------|---------------|---------------|----------------|---------------|
| Yr-end Dec (Bt m)           | 3Q24          | 4Q24          | 1Q25          | 2Q25           | 3Q25          |
| Cash & ST investment        | 7,674         | 7,346         | 7,862         | 6,887          | 5,801         |
| A/C receivable              | 1,919         | 1,593         | 1,353         | 1,328          | 853           |
| Inventory                   | 0             | 0             | 0             | 0              | 0             |
| Other current assets        | 1,267         | 789           | 791           | 1,964          | 1,994         |
| Investment                  | 19,845        | 21,722        | 20,829        | 18,630         | 19,498        |
| Fixed assets                | 16,145        | 15,818        | 15,632        | 15,610         | 16,200        |
| Other assets                | 14,260        | 14,724        | 14,631        | 15,055         | 14,892        |
| <b>Total assets</b>         | <b>61,110</b> | <b>61,992</b> | <b>61,098</b> | <b>59,474</b>  | <b>59,237</b> |
| S-T debt                    | 3,887         | 1,975         | 2,067         | 2,621          | 3,652         |
| A/C payable                 | 1,066         | 969           | 1,014         | 987            | 1,326         |
| Other current liabilities   | 313           | 210           | 202           | 223            | 285           |
| L-T debt                    | 25,613        | 26,429        | 7,181         | 25,015         | 23,028        |
| Other liabilities           | 1,237         | 1,483         | 20,296        | 2,213          | 2,384         |
| Minority interest           | 215           | 215           | 257           | 256            | 256           |
| <b>Shareholders' equity</b> | <b>28,778</b> | <b>30,711</b> | <b>30,082</b> | <b>28,160</b>  | <b>28,306</b> |
| Working capital             | 853           | 624           | 339           | 341            | (474)         |
| Total debt                  | 29,500        | 28,404        | 9,248         | 27,635         | 26,680        |
| <b>Net debt</b>             | <b>21,826</b> | <b>21,058</b> | <b>1,386</b>  | <b>20,748</b>  | <b>20,879</b> |

Sources: Company data, Thanachart estimates

| Income Statement         |            | 9M as      |           |              |              |
|--------------------------|------------|------------|-----------|--------------|--------------|
| (Bt m)                   | q-q%       | y-y%       | % 2025F   | 2025F        | 2026F        |
| Revenue                  | 41         | (2)        | 68        | 3,827        | 4,749        |
| <b>Gross profit</b>      | <b>124</b> | <b>(4)</b> | <b>71</b> | <b>1,462</b> | <b>1,984</b> |
| SG&A                     | 10         | (9)        | 59        | 629          | 660          |
| Operating profit         | 235        | (3)        | 79        | 832          | 1,324        |
| <b>EBITDA</b>            | <b>60</b>  | <b>(2)</b> | <b>85</b> | <b>2,110</b> | <b>2,814</b> |
| Other income             | (24)       | (37)       | 89        | 204          | 143          |
| Other expense            |            |            | na        |              |              |
| Interest expense         | (1)        | (20)       | 66        | 1,370        | 1,660        |
| <b>Profit before tax</b> | <b>na</b>  | <b>21</b>  | <b>18</b> | <b>(334)</b> | <b>(193)</b> |
| Income tax               | 169        | 87         | 80        | 523          | 773          |
| Equity & invest. income  | 135        | 84         | 66        | 2,309        | 3,050        |
| Minority interests       | 92         | 47         | na        | 0            | 0            |
| Extraordinary items      | na         | na         | na        | 0            | 0            |
| <b>Net profit</b>        | <b>na</b>  | <b>na</b>  | <b>9</b>  | <b>1,453</b> | <b>2,085</b> |
| <b>Normalized profit</b> | <b>431</b> | <b>62</b>  | <b>72</b> | <b>1,453</b> | <b>2,085</b> |
| EPS (Bt)                 | na         | na         | 9         | 0.50         | 0.72         |
| Normalized EPS (Bt)      | 431        | 62         | 69        | 0.50         | 0.72         |

| Financial Ratios         |        |         |        |        |       |
|--------------------------|--------|---------|--------|--------|-------|
| (%)                      | 3Q24   | 4Q24    | 1Q25   | 2Q25   | 3Q25  |
| Sales grow th            | (28.1) | (30.1)  | (38.8) | (28.0) | (2.2) |
| Operating profit grow th | (39.4) | (45.2)  | (71.8) | (42.8) | (2.7) |
| EBITDA grow th           | (32.6) | (33.1)  | (44.7) | (29.8) | (2.0) |
| Norm profit grow th      | (1.3)  | 667.9   | (43.0) | 37.2   | 61.6  |
| Norm EPS grow th         | (4.2)  | 667.9   | (43.0) | 37.2   | 61.6  |
|                          |        |         |        |        |       |
| Gross margin             | 52.1   | 40.5    | 30.2   | 32.1   | 51.1  |
| Operating margin         | 38.9   | 23.4    | 14.6   | 16.3   | 38.7  |
| EBITDA margin            | 73.3   | 65.1    | 66.1   | 64.8   | 73.4  |
| Norm net margin          | 39.2   | 25.3    | 26.9   | 17.2   | 64.8  |
|                          |        |         |        |        |       |
| D/E (x)                  | 1.0    | 0.9     | 0.3    | 1.0    | 0.9   |
| Net D/E (x)              | 0.8    | 0.7     | 0.0    | 0.7    | 0.7   |
| Interest coverage (x)    | 2.2    | 1.8     | 1.6    | 1.7    | 2.7   |
| Interest rate            | 4.6    | 4.6     | 6.5    | 6.5    | 4.4   |
| Effective tax rate       | 81.1   | (335.9) | (76.6) | (82.5) | 125.0 |
| ROA                      | 2.7    | 1.5     | 1.3    | 0.9    | 4.8   |
| ROE                      | 5.7    | 3.1     | 2.6    | 1.8    | 10.1  |

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