

THAILAND

Sector Note

Sector Weighting

Overweight

Thailand Construction Sector

In a new earnings cycle

Sector Valuation			Current price	Target price	Norm EPS grw		Norm PE		P/BV		Div yield	
Company	BBG Code	Rec.	(Bt)	(Bt)	2026F (%)	2027F (%)	2026F (x)	2027F (x)	2026F (x)	2027F (x)	2026F (%)	2027F (%)
Ch. Karnchang Pcl	CK TB	BUY	17.40	23.00	4.7	6.6	11.3	10.6	1.0	0.9	3.1	3.3
Stecon Group Pcl	STECON TB	BUY	12.70	16.00	57.0	(10.9)	13.3	15.0	1.1	1.1	3.4	3.0

Source: ttb wealth estimates, based on 18 May 2026 closing prices

We maintain our **OVERWEIGHT** stance on the construction sector, as large existing backlogs are driving earnings growth and a new infrastructure bidding cycle is beginning. While we expect 2Q26F earnings to remain decent, we provide an update on the progress of new project bids in this report.

Already in a new earnings cycle

We maintain our **OVERWEIGHT** stance on the Thai construction sector. **First**, a new earnings growth cycle already began last year, supported by a large backlog equivalent to 3x its 2026F revenue base. We estimate the sector's three-year earnings CAGR at 10% in 2026-28F. **Second**, 1Q26 earnings declined 22% y-y (though they grew 20% y-y excluding the mismatch in dividend income recognition at STECON). We project 2Q26F earnings growth of 55% y-y (or 2% y-y excluding dividend income for STECON). **Third**, we expect a limited impact from the Iran war on building material costs, given high building material stockpiling levels at pre-war prices and 3-5% margin cushions embedded in project bids. **Fourth**, we see strong prospects for a new investment cycle driven by both infrastructure projects (Bt775bn potential bidding value over 2026-28F) and FDI. STECON has already worked on large data center projects for hyperscaler customers. **Lastly**, despite the recent increases in their share prices, both STECON and CK's valuations remain attractive in our view.

Infrastructure projects making progress

Government agencies are scheduled to open bids for mega-infrastructure projects worth Bt775bn over 2026-28F. Of that, Bt369bn worth of projects are planned for bidding late this year. They include three highway projects worth Bt97bn, two expressway projects worth Bt25bn, the Thai-Chinese high-speed rail project phase 2 worth Bt235bn, and the Suvarnabhumi Airport east expansion worth Bt12bn. Meanwhile, the Bt285bn double-track railway Phase 2 project and the Bt60bn Don Mueang Airport expansion Phase 3 project appear likely to be delayed to 2027-28F (see Exhibit 6).

Manageable Iran war impact

Building materials account for 40-45% of contractors' COGS, and prices are rising due to the Iran war. The steel price index rose to 106 points in April 2026 vs. 97-100 pre-war. The cement price index rose to 116 points vs. 113 pre-war (see Exhibit 5). However, both CK and STECON see the impact as manageable and maintain their gross margin targets of 7-8% this year. This is due to their high stockpiling of building materials at pre-war prices. Unless the war lasts for a full year, the impact on margins should be limited.

We like both STECON and CK

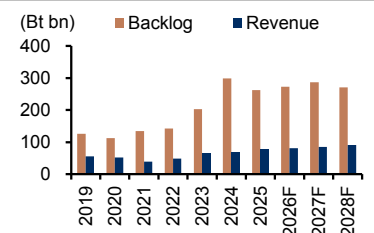
We rate both STECON and CK as BUYs. They are among the few large, qualified bidders for government mega-projects. Their competitive positions have strengthened further after financial issues at key rival Italian-Thai Development (ITD TB, not rated). We prefer STECON to CK because of its exposure to all policy focus areas, including infrastructure, data centers, and renewable power plants. CK can bid for all but, given its already large backlog, it is focusing on infrastructure projects. Their valuations are attractive in our view: STECON's construction business (excluding dividend and equity income) trades at only 5.8x 2026F PE, while CK's share price is backed entirely by the SOTP value of its associates, implying no value for its construction business.



SAKSID PHADTHANARAK

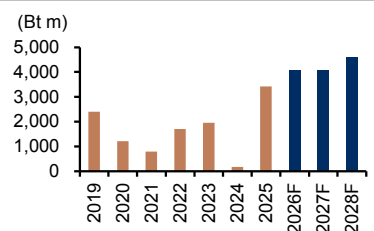
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Sector Backlog And Revenue



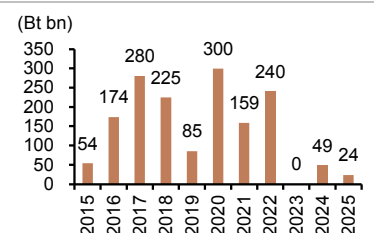
Sources: Company data, ttb wealth estimates

Sector Earnings



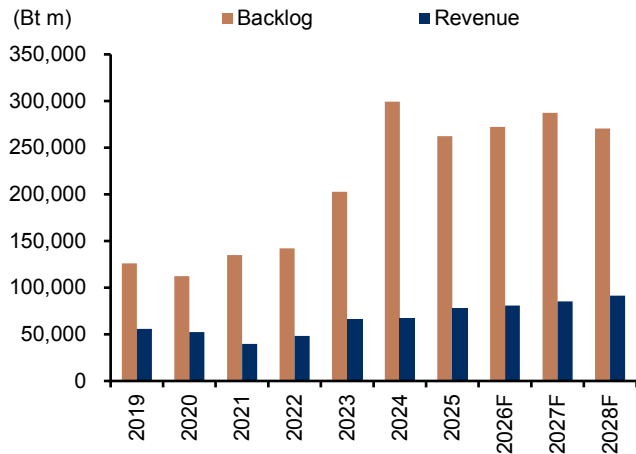
Sources: Company data, ttb wealth estimates

Thailand's Infra. investments



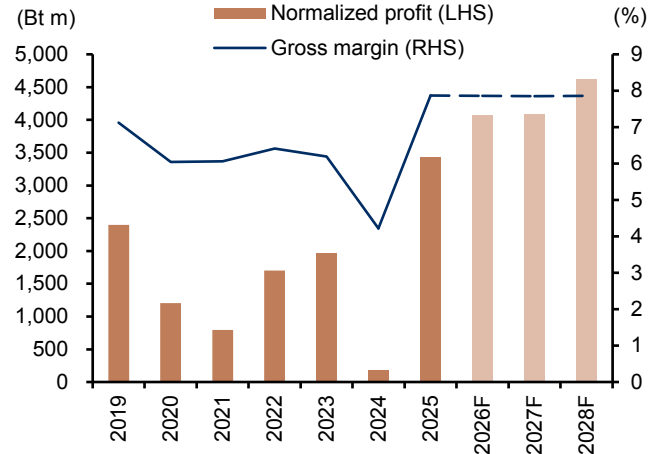
Source: ttb wealth compilation

Ex 1: Sector Backlog And Revenue



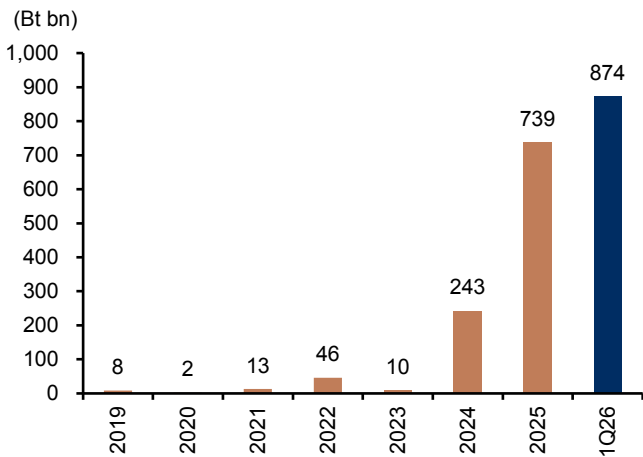
Sources: Company data, ttb wealth estimates

Ex 2: Sector Gross Margin And Earnings



Sources: Company data, ttb wealth estimates

Ex 3: BOI Application Value For Data Center Projects



Source: Board of Investment

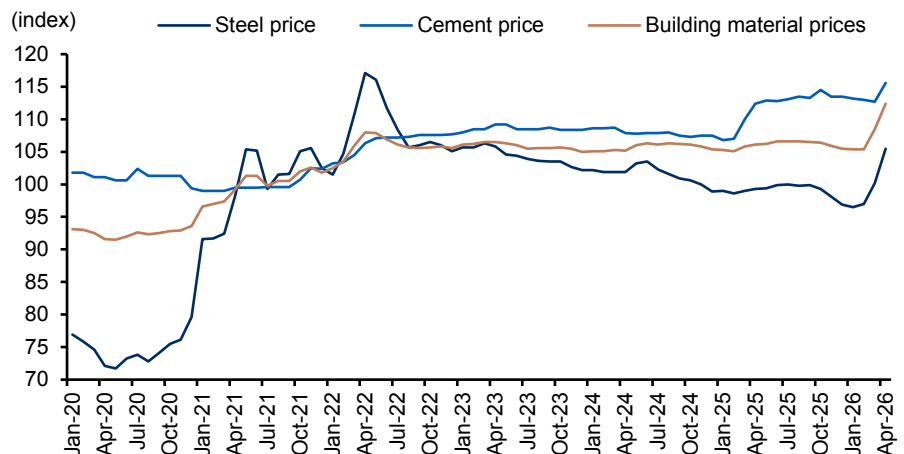
Ex 4: Renewable Projects Under Development

Capacity (MW)	2024	2025	2026	2027	2028	2029	2030
Solar	195	292	253	722	1,289	528	669
Wind				686	258	629	483
Solar + battery	135	121	126	46	226	157	183
Total	330	413	379	1,453	1,773	1,314	1,335

Value (Bt bn)	2024	2025	2026	2027	2028	2029	2030
Solar	5.9	8.8	7.6	21.7	38.7	15.9	20.1
Wind				51.4	19.3	47.2	36.2
Solar + battery	12.2	10.9	11.3	4.1	20.4	14.1	16.5
Total	18.0	19.6	18.9	77.2	78.3	77.2	72.8

Sources: The Energy Regulatory Commission, ttb wealth compilation

Ex 5: Thailand's Building Material Price Indices



Source: Ministry of Commerce

Ex 6: Thailand's Potential Infrastructure Projects In 2026-28F

Projects scheduled for bidding	Value (Bt bn)	Status	Bidding year	Construction period
Department of Highways				
M82: O&M work - Bang Khun Thian - Ban Phaeo	15.7	- Under the bidding process for E&M work (Bt1.1bn) and O&M work (Bt14.7bn)	2026	2026-59
M5: Rangsit - Bang pa-in	25.0	- Cabinet-approved. Under the TOR preparation process	2026	2028-31
M9: Bang Khun Thian - Bang Bua Thong	56.0	- Cabinet-approved. Under the TOR preparation process	2026	2028-31
M8: Nakorn Pathom - Pak Tho	61.0	- Investment scheme under study to propose to the Transport Minister and NESDC	2027-28	2028-34
Expressway Authority of Thailand				
Expressway: Kratuu - Patong	10.9	- Modifying the design to repropose to EXAT's board, the Transport Minister, and Cabinet	2026	2027-31
Expressway: N2 Chalong Rat - ORR	14.0	- Reviewing the construction cost to repropose to EXAT's board, the Transport Minister, and Cabinet	2026	2027-31
State Railway of Thailand				
High-speed train: Phase 2 Korat - Nong Khai	235.0	- Cabinet-approved. Under the TOR preparation process	2026	2026-31
Double track: Chumphon - Surat Thani	29.0	- Despite NESDC approval, the change in government means SRT must resubmit it to the Transport Minister and Cabinet.	2027	na
Double track: Surat Thani - Hat Yai Junction - Song Kla	64.5	- Despite NESDC approval, the change in government means SRT must resubmit it to the Transport Minister and Cabinet.	2027	na
Double track: Hat Yai Junction - Padangbesar	7.5	- Despite NESDC approval, the change in government means SRT must resubmit it to the Transport Minister and Cabinet.	2027	na
Double track: Pak Nam Pho - Den Chai	77.8	- Reviewing the expropriation plan	2028	na
Double track: Den Chai - Chiang Mai	63.5	- Reviewing the expropriation plan	2028	na
Double track: Chira Junction - Ubonratchathani	43.0	- Reviewing the expropriation plan	2028	na
Airports				
Suvarnabhumi Airport: East expansion	12.0	- Under reconsideration by the NESDC and OTP before submission to the Transport Minister and Cabinet	2026	2027-31
Don Mueang Airport: Phase 3	60.0	- Under reconsideration by the NESDC and OTP before submission to the Transport Minister and Cabinet	2027	2028-34
Total	774.9			
Projects planned to negotiate with operators				
Expressway: Double deck	35.0	- Renegotiating toll rates before submission to the PPP Committee, Transport Minister, and Cabinet	2026	2027-30
South Purple Line: O&M work	27.0	- The project analysis report under the PPP Act is to be proposed to the MRTA board, Transport Minister, and Cabinet	2027	2027-30
Total	62.0			

Sources: CK, STECON, Department of Highways, Expressway Authority of Thailand, State Railway of Thailand, Airports of Thailand, ttb wealth estimates

Ex 7: CK – BUY, Price Bt17.40 TP Bt23.00

Y/E Dec (Bt m)	2025A	2026F	2027F	2028F
Sales	44,277	45,823	47,515	51,217
Net profit	3,328	2,619	2,791	3,101
Norm profit	2,501	2,619	2,791	3,101
Norm EPS (Bt)	1.5	1.5	1.6	1.8
Norm EPS grw (%)	73.0	4.7	6.6	11.1
Norm PE (x)	11.8	11.3	10.6	9.5
EV/EBITDA (x)	29.7	26.0	24.5	21.4
P/BV (x)	1.0	1.0	0.9	0.9
Div yield (%)	2.6	3.1	3.3	3.7
ROE (%)	9.3	9.0	9.0	9.4
Net D/E (%)	132.3	108.3	94.9	82.9

Sources: Company data; ttb wealth estimates

Based on 18-May-26 closing prices

Ex 8: STECON – BUY, Price Bt12.70 TP Bt16.00

Y/E Dec (Bt m)	2025A	2026F	2027F	2028F
Sales	33,473	35,413	37,811	40,424
Net profit	1,948	1,645	1,287	1,502
Norm profit	921	1,445	1,287	1,502
Norm EPS (Bt)	0.6	1.0	0.8	1.0
Norm EPS grw (%)	na	57.0	(10.9)	16.7
Norm PE (x)	21.0	13.3	15.0	12.8
EV/EBITDA (x)	11.3	10.4	9.3	8.3
P/BV (x)	1.2	1.1	1.1	1.0
Div yield (%)	4.3	3.4	3.0	3.9
ROE (%)	5.4	8.5	7.2	8.1
Net D/E (%)	24.5	20.7	18.7	15.0

Sources: Company data; ttb wealth estimates

Based on 18-May-26 closing prices

Valuation Comparison**Ex 9: Comparison With Regional Peers**

Name	BBG code	Country	EPS growth		— PE —		— P/BV —		EV/EBITDA		— Div yield —	
			26F (%)	27F (%)	26F (x)	27F (x)	26F (x)	27F (x)	26F (x)	27F (x)	26F (%)	27F (%)
Ahlwalia Contracts	AHLU IN	India	30.6	19.0	20.0	16.8	na	na	9.8	8.2	0.1	0.1
Nagarjuna Construction	NJCC IN	India	54.7	6.6	9.2	8.6	1.1	1.0	5.4	5.1	1.4	1.6
Gamuda	GAM MK	Malaysia	7.5	25.6	23.9	19.0	2.0	1.9	20.6	16.7	2.3	2.5
IJM Corp	IJM MK	Malaysia	(1.7)	23.8	19.3	15.6	0.7	0.7	10.7	9.5	3.2	3.3
Hyundai Eng & Const	000720 KS	S. Korea	43.0	43.3	29.7	20.7	1.8	1.7	18.0	13.3	0.6	0.7
Samsung Engineering	028050 KS	S. Korea	12.4	15.2	14.1	12.2	1.8	1.6	6.3	5.5	1.7	1.9
Pylon Pcl	PYLON TB	Thailand	24.5	(8.6)	8.9	9.8	1.9	1.9	5.1	6.4	8.7	8.0
Seafco Pcl	SEAFKO TB	Thailand	4.3	0.0	11.9	11.9	1.2	1.2	5.6	5.6	3.6	3.8
CH Karnchang Pcl*	CK TB	Thailand	4.7	6.6	11.3	10.6	1.0	0.9	26.0	24.5	3.1	3.3
Stecon Group Pcl*	STECON TB	Thailand	57.0	(10.9)	13.3	15.0	1.1	1.1	10.4	9.3	3.4	3.0
Average			23.7	12.1	16.2	14.0	1.4	1.3	11.8	10.4	2.8	2.8

Sources: Bloomberg

Note: * ttb wealth estimates, using ttb wealth normalized EPS

Based on 18 May 2026 closing prices

Ex 10: Key Assumptions Comparison

		CK	STECON	Industry
Rating		BUY	BUY	OVERWEIGHT
Market cap	(US\$ m)	902	591	
Target price (Bt)	ttb wealth	23.00	16.00	
	Consensus	21.88	14.06	
Consensus rec.	BUY	12	9	
	HOLD	2	6	
	SELL	0	0	
Sales (Bt m)	2025	44,277	33,473	77,750
	2026F	45,823	35,413	81,235
	2027F	47,515	37,811	85,326
	2028F	51,217	40,424	91,640
Normalized profits (Bt m)	2025	2,501	921	3,422
	2026F	2,619	1,445	4,065
	2027F	2,791	1,287	4,078
	2028F	3,101	1,502	4,602
Sales growth (%)	2025	17.4	11.6	14.8
	2026F	3.5	5.8	4.5
	2027F	3.7	6.8	5.0
	2028F	7.8	6.9	7.4
Normalized EPS growth (%)	2025	73.0	na	73.0
	2026F	4.7	57.0	30.9
	2027F	6.6	(10.9)	(2.2)
	2028F	11.1	16.7	13.9
ROE (%)	2025	9.3	5.4	7.3
	2026F	9.0	8.5	8.7
	2027F	9.0	7.2	8.1
	2028F	9.4	8.1	8.8
Dividend yield (%)	2025	2.6	4.3	3.5
	2026F	3.1	3.4	3.3
	2027F	3.3	3.0	3.2
	2028F	3.7	3.9	3.8
P/BV (x)	2025	1.0	1.2	1.1
	2026F	1.0	1.1	1.0
	2027F	0.9	1.1	1.0
	2028F	0.9	1.0	0.9
Normalized PE (x)	2025	11.8	21.0	16.4
	2026F	11.3	13.3	12.3
	2027F	10.6	15.0	12.8
	2028F	9.5	12.8	11.2
EV/EBITDA (x)	2025	29.7	11.3	20.5
	2026F	26.0	10.4	18.2
	2027F	24.5	9.3	16.9
	2028F	21.4	8.3	14.8
Net D/E (x)	2025	1.3	0.2	0.8
	2026F	1.1	0.2	0.6
	2027F	0.9	0.2	0.6
	2028F	0.8	0.1	0.5

Sources: Company data, ttb wealth estimates

STOCK PERFORMANCE

	Absolute (%)				Rel SET (%)			
	1M	3M	12M	YTD	1M	3M	12M	YTD
SET INDEX	2.4	5.5	27.9	20.5	—	—	—	—
Construction	6.5	14.3	28.1	34.4	4.2	8.8	0.2	13.9
CK	1.2	16.0	18.4	46.2	(1.2)	10.5	(9.5)	25.7
STECON	7.5	25.2	75.5	103.1	5.1	19.7	47.7	82.7

Source: Bloomberg

SECTOR - SWOT ANALYSIS

S — Strength

- Contractors under our coverage are the class-A contractors, allowing them to bid for all construction work.
- Their high existing backlog values should secure their revenue growth for at least the next two years.

O — Opportunity

- Thailand is embarking on a new construction cycle.
- The government intends to invest in infrastructure projects to improve Thailand's economy, competitiveness, and attraction for private investment.

W — Weakness

- The majority of the contractors' revenues are based on projects they have to bid for, and there are no guarantees they will win the bidding contests.
- The construction business is labor-intensive. Thus, there are risks of higher labor costs and labor shortages.

T — Threat

- Volatility in building material prices is one of the major risks.
- High public debt could cause the government to delay some infrastructure investments.

REGIONAL COMPARISON

Name	EPS growth		PE		P/BV		EV/EBITDA		Div. Yield	
	26F	27F	26F	27F	26F	27F	26F	27F	26F	27F
	(%)	(%)	(x)	(x)	(x)	(x)	(x)	(x)	(%)	(%)
India	42.7	12.8	14.6	12.7	1.1	1.0	7.6	6.7	0.8	0.9
Malaysia	2.9	24.7	21.6	17.3	1.4	1.3	15.7	13.1	2.8	2.9
South Korea	27.7	29.3	21.9	16.5	1.8	1.7	12.2	9.4	1.2	1.3
Thailand	22.6	(3.2)	11.4	11.8	1.3	1.3	11.8	11.5	4.7	4.5
Average	30.9	(2.2)	12.3	12.8	1.1	1.0	18.2	16.9	3.3	3.2

Sources: Bloomberg Consensus

Note: * ttb wealth estimate – using normalized EPS

Based on 18 May 2026 closing prices

BUY (Unchanged)

Company update

TP: Bt 23.00 (Unchanged)

Upside : 32.2%

Ch. Karnchang Pcl (CK TB)

Undervalued

We reiterate our BUY call on CK, viewing the stock as undervalued, trading below our Bt23/share TP. The value of CK's investment in associates of Bt18.0/share now exceeds its share price, implying the market assigns no value to its construction business, which is growing.

Reiterating BUY with a TP of Bt23

This is a part of *Construction Sector – In a new earnings cycle*, dated 19 May 2026. We reiterate our BUY call on CK. **First**, CK is undervalued in our view, trading below its DCF-derived, SOTP-based 12-month TP (2026F base year) of Bt23/share. Of that, the value of its investments in associated companies is Bt18.0 per share, exceeding CK's current share price. This implies that the market is assigning no value to its construction business, which we believe is unjustified. **Second**, CK is a play on Thailand's new construction cycle, as it is one of the few contractors eligible to bid for the government's potential Bt775bn worth of megaprojects over 2026-28F. **Third**, we believe its 2026-28F earnings CAGR of 7% p.a. is well secured, supported by revenue recognition from its high existing backlog, potential new infrastructure projects, and recurring dividend and equity income contributions from associates.

7% p.a. EPS CAGR looks secured

We estimate CK's EPS growth at 5%/7%/11% y-y in 2026-28F. We expect revenue growth of 4-8% y-y over the same period, driven by higher revenue recognition from its Bt169bn of backlog at end-2025 (4x 2026F revenue). It also has a high chance of securing Bt35bn in construction work for the double-deck expressway project and Bt27bn in system installation work for the South Purple Line from its 42%-owned Bangkok Expressway & Metro (BEM TB, BUY, Bt5.2). Moreover, we expect CK to win a share of the government's Bt775bn infrastructure projects planned for tender in 2026-28F. Management is not overly concerned about the recent rise in building material prices, as the firm has been stockpiling materials since the early stages of the Iran war. We therefore maintain our gross margin assumption of 8.3% in 2026-28F (vs. 8.0% in 1Q26).

Stable income from associates

CK has diversified its business into infrastructure investments that generate recurring income. Its investments include BEM, 19%-owned TTW (TTW TB, unrated, Bt9.3), and 30%-owned CK Power (CKP TB, BUY, Bt2.26). These associates not only provide dividend and equity income of Bt2.6bn-2.8bn p.a. over 2026-28F, but they also generate construction opportunities for CK via their new projects. BEM is negotiating with the government to operate the double-deck expressway and the South Purple Line projects.

Debt deleveraging

CK's stronger cash flow generation and debt repayments from its associates have supported deleveraging, allowing its net D/E ratio to decline from 1.7x in 2024 to 1.0x at end-1Q26. Given its debenture covenant ratio of 3x and an investment portfolio value of Bt46bn at current market prices, we believe cash call and liquidity risks are no longer a concern.


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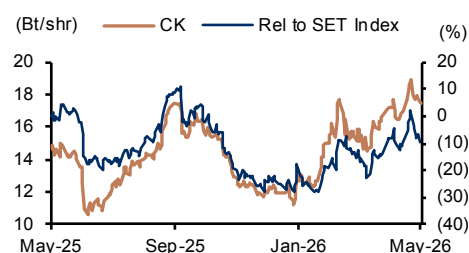
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COMPANY VALUATION

Y/E Dec (Bt m)	2025A	2026F	2027F	2028F
Sales	44,277	45,823	47,515	51,217
Net profit	3,328	2,619	2,791	3,101
Consensus NP	—	2,396	2,596	2,492
Diff frm cons (%)	—	9.3	7.5	24.4
Norm profit	2,501	2,619	2,791	3,101
Prev. Norm profit	—	2,625	2,803	3,101
Chg frm prev (%)	—	(0.2)	(0.4)	0.0
Norm EPS (Bt)	1.48	1.55	1.65	1.83
Norm EPS grw (%)	73.0	4.7	6.6	11.1
Norm PE (x)	11.8	11.3	10.6	9.5
EV/EBITDA (x)	29.7	26.0	24.5	21.4
P/BV (x)	1.0	1.0	0.9	0.9
Div yield (%)	2.6	3.1	3.3	3.7
ROE (%)	9.3	9.0	9.0	9.4
Net D/E (%)	132.3	108.3	94.9	82.9

PRICE PERFORMANCE

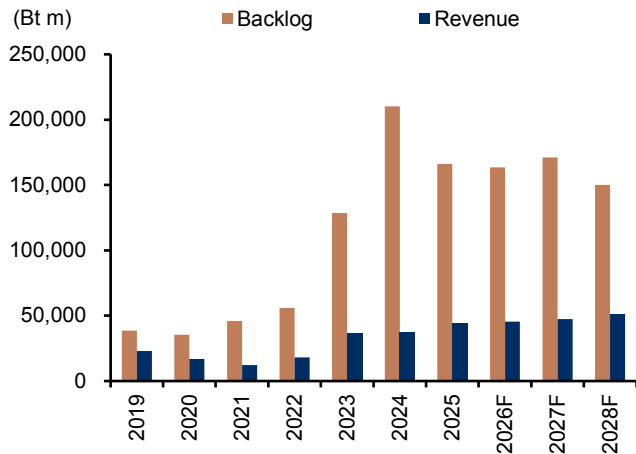


COMPANY INFORMATION

Price as of 18-May-26 (Bt)	17.40
Market Cap (US\$ m)	902.4
Listed Shares (m shares)	1,693.9
Free Float (%)	67.8
Avg. Daily Turnover (US\$ m)	3.8
12M Price H/L (Bt)	18.90/10.60
Sector	Construction
Major Shareholder	Trivisvavet group 32%

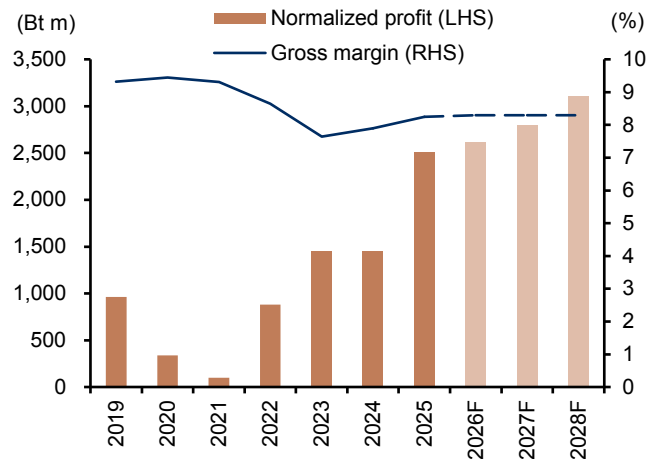
Sources: Bloomberg, Company data, ttb wealth estimates

Ex 1: CK's Backlog And Revenue



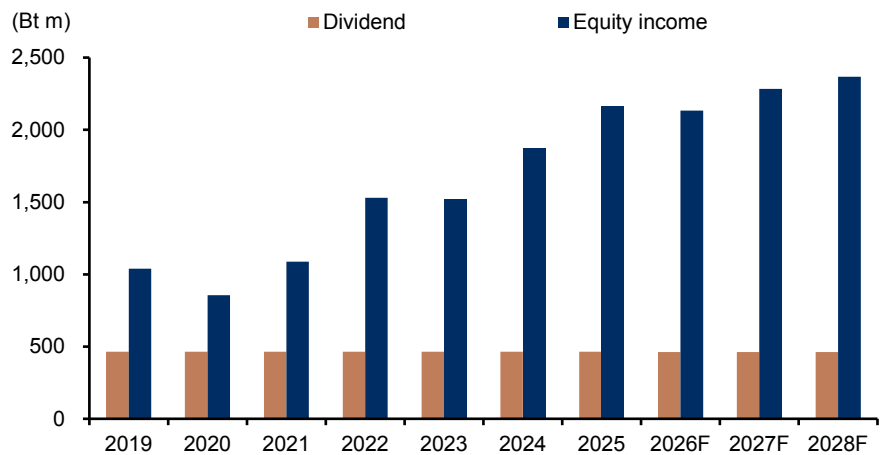
Sources: Company data, ttb wealth estimates

Ex 2: CK's Gross Margin And Earnings



Sources: Company data, ttb wealth estimates

Ex 3: CK's Dividend And Equity Income



Sources: Company data, ttb wealth estimates

Ex 4: CK's SOTP Value

BBG code	% holding	Fair value (Bt m)	15% discount (Bt m)	Share price (Bt/share)	Market value (Bt m)
TTW TB	19.4%	6,967	5,922	9.3	7,199
BEM TB	42.3%	51,676	43,924	5.2	33,589
CKP TB	30.0%	12,194	10,365	2.3	5,512
Total		70,836	60,211		46,300
Construction enterprise value		16,604			
Proportionate net debt		(8,215)	(29,751)		
Proportionate minority interest		(118)	(426)		
Equity value		8,293	30,034		
Per CK share (Bt)		5.0	18.0		

Sources: Company data, ttb wealth estimates

Ex 5: Our New Work Assumptions

(Bt bn)	2025	2026F	2027F
Beginning backlog	210.2	166.2	163.5
New work			
Double-deck expressway project		35.0	
Siriraj International Medical Institute project		7.7	
High-speed railway projects			24.0
Double-track railway projects			4.0
M&E work for South Purple Line project			27.0
Realized revenue	(44.0)	(45.4)	(47.4)
Ending backlog	166.2	163.5	171.2

Sources: Company data, ttb wealth estimates

COMPANY DESCRIPTION

Ch. Karnchang Pcl (CK) is one of Thailand's leading contractors and developers of basic infrastructure. It has more than 30 years of experience in constructing large-scale infrastructure, building complexes, and general civil work. The company has also been investing in government concession projects to expand its operations and generate steady, long-term income.

Source: ttb wealth

COMPANY RATING



Rating Scale

Excellent	5
Good	4
Fair	3
Weak	2
Very Weak	1
None	0

Source: ttb wealth; *CG Rating

TTB WEALTH'S SWOT ANALYSIS

S — Strength

- One of the Big Four contractors in Thailand and categorized as class-A in terms of being qualified to bid for most large-scale investments.
- Business diversification into infrastructure investments to stabilize its long-term earnings.

O — Opportunity

- Thailand is in an infrastructure investment cycle.
- Its exposure to high-potential projects abroad, especially hydroelectric work in Laos.

W — Weakness

- Most of CK's revenues come from projects it has to bid for, and there are no guarantees it will win these bids.
- CK's interest expenses are high, leading to a significant risk of earnings losses if revenues fall.
- The construction business is labour-intensive, so there are risks of higher labor costs and labor shortages.

T — Threat

- The government's time-consuming implementation processes could cause delays to Thailand's infrastructure investment.
- Volatility in building material prices is another risk.

CONSENSUS COMPARISON

	Consensus	ttb wealth	Diff
Target price (Bt)	21.88	23.00	5%
Net profit 26F (Bt m)	2,396	2,619	9%
Net profit 27F (Bt m)	2,596	2,791	8%
Consensus REC	BUY: 12	HOLD: 2	SELL: 0

HOW ARE WE DIFFERENT FROM THE STREET?

- Our 2026-27F earnings are 8-9% higher than the Bloomberg consensus estimates, which we believe is due to us having more aggressive new work and sales assumptions.
- Our SOTP-based TP is also 5% higher than that of other brokers, following our higher earnings forecasts.

Sources: Bloomberg consensus, ttb wealth estimates

RISKS TO OUR INVESTMENT CASE

- The key downside risk to our call would be if the government's infrastructure investment projects cannot be implemented, as this would likely prompt us to adjust our new work value assumptions downward.
- Building material expenses account for 50-60% of CK's total costs. Therefore, adverse price fluctuations pose a secondary downside risk to our earnings forecasts.
- The weak economy could have a significant negative impact on consumer confidence and new investments.

Source: ttb wealth

INCOME STATEMENT

FY ending Dec (Bt m)	2024A	2025A	2026F	2027F	2028F
Sales	37,721	44,277	45,823	47,515	51,217
Cost of sales	34,742	40,624	42,019	43,571	46,966
Gross profit	2,979	3,653	3,803	3,944	4,251
% gross margin	7.9%	8.3%	8.3%	8.3%	8.3%
Selling & administration expenses	2,229	2,334	2,383	2,518	2,612
Operating profit	750	1,318	1,421	1,425	1,639
% operating margin	2.0%	3.0%	3.1%	3.0%	3.2%
Depreciation & amortization	854	950	989	1,037	1,085
EBITDA	1,604	2,268	2,409	2,462	2,724
% EBITDA margin	4.3%	5.1%	5.3%	5.2%	5.3%
Non-operating income	1,049	1,259	906	899	917
Non-operating expenses	0	0	0	0	0
Interest expense	(2,020)	(2,100)	(1,631)	(1,599)	(1,543)
Pre-tax profit	(222)	477	696	725	1,013
Income tax	119	109	139	145	203
After-tax profit	(340)	368	557	580	810
% net margin	-0.9%	0.8%	1.2%	1.2%	1.6%
Shares in affiliates' Earnings	1,875	2,160	2,133	2,283	2,369
Minority interests	(89)	(27)	(70)	(73)	(78)
Extraordinary items	0	827	0	0	0
NET PROFIT	1,446	3,328	2,619	2,791	3,101
Normalized profit	1,446	2,501	2,619	2,791	3,101
EPS (Bt)	0.85	1.96	1.55	1.65	1.83
Normalized EPS (Bt)	0.85	1.48	1.55	1.65	1.83

We estimate 5-11% y-y earnings growth in 2026-28F...

...driven by higher revenue recognition from its backlog value and high gross margin

BALANCE SHEET

FY ending Dec (Bt m)	2024A	2025A	2026F	2027F	2028F
ASSETS:					
Current assets:	46,154	50,213	47,127	49,095	52,141
Cash & cash equivalent	10,188	9,770	10,000	10,000	10,000
Account receivables	5,472	6,615	6,905	7,160	7,718
Inventories	11,710	4,305	4,029	4,775	5,147
Others	18,783	29,523	26,193	27,161	29,277
Investments & loans	54,961	55,716	56,716	57,716	58,716
Net fixed assets	9,520	8,982	8,793	8,556	8,271
Other assets	2,467	2,165	2,243	2,328	2,508
Total assets	113,102	117,075	114,879	117,696	121,637
LIABILITIES:					
Current liabilities:	45,635	49,924	49,784	52,159	55,120
Account payables	4,376	6,365	6,562	7,879	9,136
Bank overdraft & ST loans	4,371	880	2,157	2,045	1,941
Current LT debt	12,024	11,527	9,837	9,323	8,852
Others current liabilities	24,864	31,152	31,228	32,912	35,190
Total LT debt	38,009	35,329	31,152	29,523	28,033
Others LT liabilities	2,979	3,131	3,325	3,449	3,717
Total liabilities	86,623	88,384	84,261	85,131	86,869
Minority interest	569	544	614	686	764
Preferreds shares	0	0	0	0	0
Paid-up capital	1,694	1,694	1,694	1,694	1,694
Share premium	4,869	4,869	4,869	4,869	4,869
Warrants	0	0	0	0	0
Surplus	1,510	1,094	1,094	1,094	1,094
Retained earnings	17,836	20,490	22,347	24,222	26,346
Shareholders' equity	25,910	28,148	30,005	31,879	34,003
Liabilities & equity	113,102	117,075	114,879	117,696	121,637

Sources: Company data, ttb wealth estimates

CASH FLOW STATEMENT

FY ending Dec (Bt m)	2024A	2025A	2026F	2027F	2028F
Earnings before tax	(222)	477	696	725	1,013
Tax paid	(114)	(116)	(135)	(147)	(201)
Depreciation & amortization	854	950	989	1,037	1,085
Chg In working capital	(3,694)	8,251	183	316	327
Chg In other CA & CL / minorities	11,625	2,374	1,321	3,003	2,529
Cash flow from operations	8,449	11,935	3,054	4,934	4,753
Capex	(87)	(412)	(800)	(800)	(800)
Right of use	24	4	(5)	(5)	(5)
ST loans & investments	(38)	(4,145)	4,213	0	0
LT loans & investments	(3,471)	(755)	(1,000)	(1,000)	(1,000)
Adj for asset revaluation	0	0	0	0	0
Chg In other assets & liabilities	(333)	711	120	44	93
Cash flow from investments	(3,905)	(4,596)	2,528	(1,761)	(1,712)
Debt financing	(1,121)	(6,667)	(4,589)	(2,256)	(2,064)
Capital increase	0	0	0	0	0
Dividends paid	(508)	(588)	(762)	(917)	(977)
Warrants & other surplus	(511)	(502)	0	0	0
Cash flow from financing	(2,140)	(7,758)	(5,351)	(3,173)	(3,041)
Free cash flow	4,544	7,339	5,582	3,173	3,041

VALUATION

FY ending Dec	2024A	2025A	2026F	2027F	2028F
Normalized PE (x)	20.38	11.8	11.3	10.6	9.5
Normalized PE - at target price (x)	26.94	15.6	14.9	14.0	12.6
PE (x)	20.38	8.86	11.3	10.6	9.5
PE - at target price (x)	26.94	11.71	14.9	14.0	12.6
EV/EBITDA (x)	45.9	29.7	26.0	24.5	21.4
EV/EBITDA - at target price (x)	51.9	33.9	29.9	28.4	24.9
P/BV (x)	1.1	1.0	1.0	0.9	0.9
P/BV - at target price (x)	1.5	1.4	1.3	1.2	1.1
P/CFO (x)	3.5	2.5	9.7	6.0	6.2
Price/sales (x)	0.8	0.7	0.6	0.6	0.6
Dividend yield (%)	1.7	2.6	3.1	3.3	3.7
FCF Yield (%)	15.4	24.9	18.9	10.8	10.3
(Bt)					
Normalized EPS	0.85	1.48	1.55	1.65	1.83
EPS	0.85	1.96	1.55	1.65	1.83
DPS	0.30	0.45	0.54	0.58	0.64
BV/share	15.30	16.62	17.71	18.82	20.07
CFO/share	4.99	7.05	1.80	2.91	2.81
FCF/share	2.68	4.33	3.30	1.87	1.80

Sources: Company data, ttb wealth estimates

CK's valuation is attractive in our view with the shares trading at a 36% discount to its associates' market value

FINANCIAL RATIOS

FY ending Dec	2024A	2025A	2026F	2027F	2028F
Growth Rate					
Sales (%)	2.7	17.4	3.5	3.7	7.8
Net profit (%)	(3.7)	130.2	(21.3)	6.6	11.1
EPS (%)	(3.7)	130.2	(21.3)	6.6	11.1
Normalized profit (%)	(0.4)	73.0	4.7	6.6	11.1
Normalized EPS (%)	(0.4)	73.0	4.7	6.6	11.1
Dividend payout ratio (%)	35.1	22.9	35.0	35.0	35.0
Operating performance					
Gross margin (%)	7.9	8.3	8.3	8.3	8.3
Operating margin (%)	2.0	3.0	3.1	3.0	3.2
EBITDA margin (%)	4.3	5.1	5.3	5.2	5.3
Net margin (%)	(0.9)	0.8	1.2	1.2	1.6
D/E (incl. minor) (x)	2.1	1.7	1.4	1.3	1.1
Net D/E (incl. minor) (x)	1.7	1.3	1.1	0.9	0.8
Interest coverage - EBIT (x)	0.4	0.6	0.9	0.9	1.1
Interest coverage - EBITDA (x)	0.8	1.1	1.5	1.5	1.8
ROA - using norm profit (%)	1.4	2.2	2.3	2.4	2.6
ROE - using norm profit (%)	5.6	9.3	9.0	9.0	9.4
DuPont					
ROE - using after tax profit (%)	na	1.4	1.9	1.9	2.5
- asset turnover (x)	0.4	0.4	0.4	0.4	0.4
- operating margin (%)	na	5.8	5.1	4.9	5.0
- leverage (x)	4.1	4.3	4.0	3.8	3.6
- interest burden (%)	(12.3)	18.5	29.9	31.2	39.6
- tax burden (%)	na	77.1	80.0	80.0	80.0
WACC (%)	7.3	7.3	7.3	7.3	7.3
ROIC (%)	1.0	1.5	1.7	1.8	2.1
NOPAT (Bt m)	750	1,017	1,136	1,140	1,311
invested capital (Bt m)	70,125	66,114	63,151	62,769	62,830

We expect net D/E ratio to fall further to 1.1x in 2026F and 0.9x in 2027F from 1.7x in 2024

Sources: Company data, ttb wealth estimates

BUY (Unchanged)

Company update

TP: Bt 16.00 (Unchanged)

Upside : 26.0%

Stecon Group Pcl. (STECON TB)

Sum of the good parts

Despite its recent share price rally, STECON still looks attractive to us for the sum of its two business parts. Its construction business, which is in an upturn, trades at only 5.5x 2026F PE, while we estimate its investment in GULF is worth Bt7.6 per STECON share at GULF's market price.


SAKSID PHADTHANANARAK

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Reiterating BUY with a TP of Bt16.0

This is a part of *Construction Sector – In a new earnings cycle*, dated 19 May 2026. We reiterate our BUY call on STECON with an unchanged DCF-derived, SOTP-based 12-month TP (2026F base year) of Bt16.0. **First**, we view it as the best play on Thailand's new construction cycle, given its exposure to all key policy focus areas, including infrastructure, data centers, and renewable power plants. **Second**, we project its construction earnings CAGR (excluding dividend income from its 1.5%-owned Gulf Development [GULF TB, BUY, Bt60,0] and equity loss) at 13% p.a. over 2026-28F. **Third**, its valuation remains attractive, with its construction business trading at 5.5x 2026F PE and its investment in GULF valued at Bt7.6 per STECON share at GULF's market price. Our Bt16.0 TP comprises Bt7.2 for the construction business, Bt8.3 for GULF's fair value, and Bt0.5 for other businesses.

Construction business's EPS CAGR at 13%

We estimate STECON's earnings growth at 57/-11/17% in 2026-28F. Excluding Bt679/271/310m of dividend income and Bt180/130/80m of equity losses, we project its construction earnings to grow 15/12/12% y-y in 2026-28F. Key drivers are higher revenue recognition from its backlog of Bt96bn at end-2025 (3x 2026F revenue), absence of loss contribution from the Pink and Yellow lines due to a change from equity to dividend accounting, Bt45bn-48bn p.a. of estimated new work from Thailand's new construction cycle, and a stable gross margin at a decent 7.3% (vs. 7.8% in 1Q26). Management remains confident in maintaining gross margin above 7.0% despite the impact of the Iran war on oil and raw material prices.

Best play in this cycle, in our view

We view STECON as a key beneficiary of this construction cycle, given its exposure to all key policy focus areas. It is among the limited number of contractors eligible to bid for the government's potential Bt775bn of megaprojects in 2026-28F. It is now working with global hyperscalers on data center projects. The BOI application value of data centers in Thailand rose from Bt243bn in 2024 to Bt739bn in 2025 and Bt874bn in 1Q26. We also expect STECON to secure some of the construction work for renewable power plants from GULF, which won the majority share of the government's Bt362bn worth of renewable project awards in 2023.

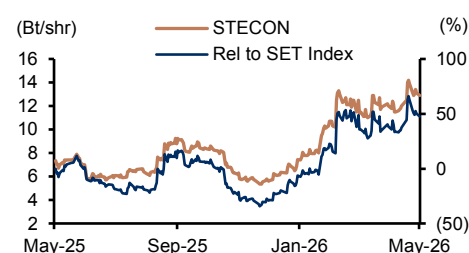
Valuation looks inexpensive

Despite its recent share price rally, we still view STECON's valuation as attractive. Excluding dividend income and equity losses, we estimate construction EPS at Bt0.7/0.8/0.9/share in 2026-28F. That implies construction business PEs of only 5.5x/4.9x/4.4x in 2026-28F against a construction earnings CAGR of 13% p.a. STECON's investment in GULF alone is worth Bt7.6 per STECON share at GULF's current price of Bt60.0 or Bt8.3 per STECON share at our TP price for GULF of Bt65.0.

COMPANY VALUATION

Y/E Dec (Bt m)	2025A	2026F	2027F	2028F
Sales	33,473	35,413	37,811	40,424
Net profit	1,948	1,645	1,287	1,502
Consensus NP	—	1,818	1,544	1,321
Diff frm cons (%)	—	(9.5)	(16.7)	13.7
Norm profit	921	1,445	1,287	1,502
Prev. Norm profit	—	1,445	1,287	1,502
Chg frm prev (%)	—	0.0	0.0	0.0
Norm EPS (Bt)	0.61	0.95	0.85	0.99
Norm EPS grw (%)	na	57.0	(10.9)	16.7
Norm PE (x)	21.0	13.3	15.0	12.8
EV/EBITDA (x)	11.3	10.4	9.3	8.3
P/BV (x)	1.2	1.1	1.1	1.0
Div yield (%)	4.3	3.4	3.0	3.9
ROE (%)	5.4	8.5	7.2	8.1
Net D/E (%)	24.5	20.7	18.7	15.0

PRICE PERFORMANCE

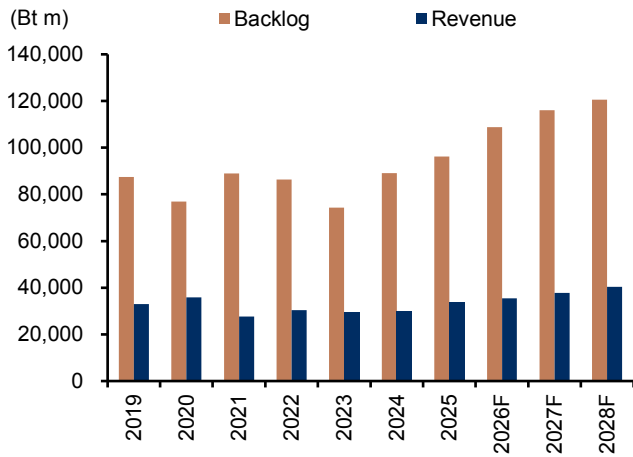


COMPANY INFORMATION

Price as of 18-May-26 (Bt)	12.70
Market Cap (US\$ m)	590.6
Listed Shares (m shares)	1,519.1
Free Float (%)	54.0
Avg. Daily Turnover (US\$ m)	8.2
12M Price H/L (Bt)	14.20/5.35
Sector	Construction
Major Shareholder	C.T.Venture Co.,LTD 19.6%

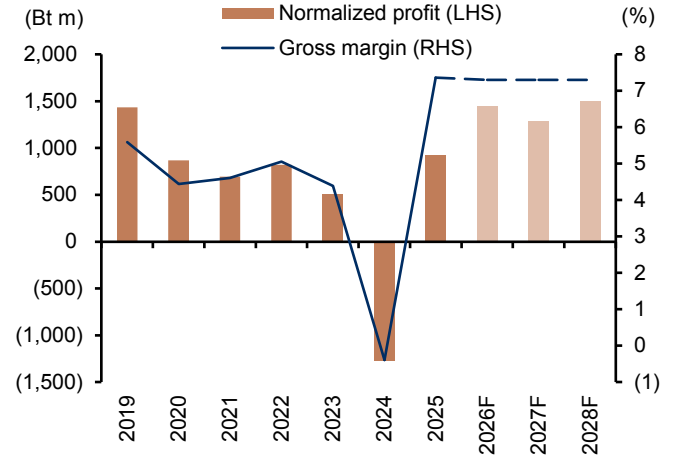
Sources: Bloomberg, Company data, ttb wealth estimates

Ex 1: STECON's Backlog And Revenue



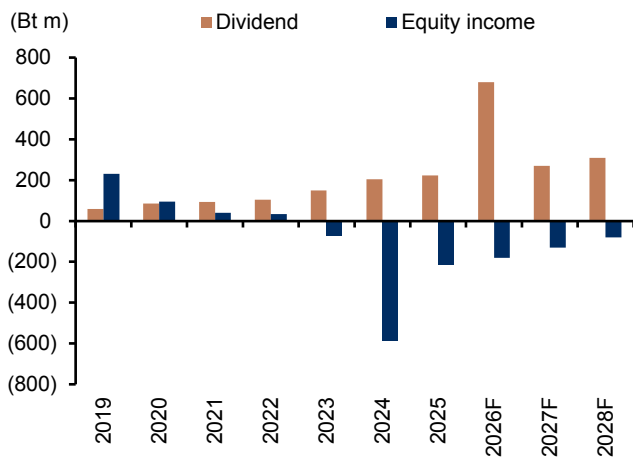
Sources: Company data, ttb wealth estimates

Ex 2: STECON's Gross Margin And Earnings



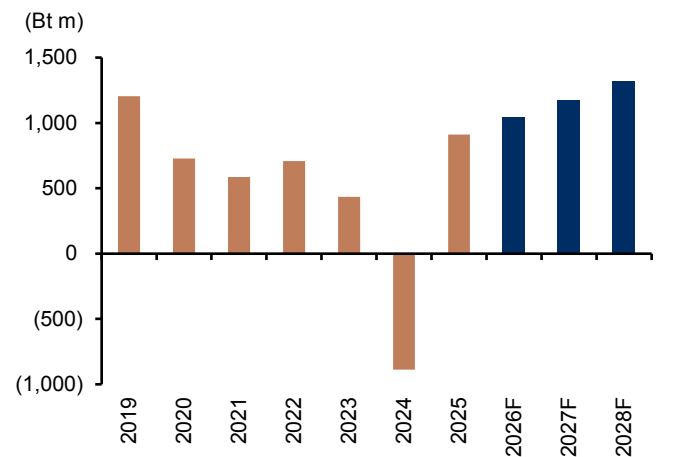
Sources: Company data, ttb wealth estimates

Ex 3: Excluding Dividend Income And Equity Loss...



Sources: Company data, ttb wealth estimates

Ex 4: ...STECON's Construction Earnings CAGR Is 13%



Sources: Company data, ttb wealth estimates

Ex 5: STECON's SOTP Value

	% holding	Fair value (Bt m)	15% discount (Bt m)	Share price (Bt/share)	Market value (Bt m)
GULF	1.5%	14,761	12,547	60.0	13,625
TSE	9.0%	76	65	0.8	154
BGSR	10.0%	402	342	na	na
Pink & Yellow lines	15.0%	1,106	940	na	na
Total		16,345	13,893		13,780
Per STECON share (Bt)			8.8		9.1
Construction business value (Bt)			7.2		
Our TP (Bt)			16.0		

Sources: Company data, ttb wealth estimates

Ex 6: Our New Work Assumptions

(Bt bn)	2025	2026F	2027F
Beginning backlog	89.1	96.3	108.9
New work			
U-Tapao Airport expansion project		27.0	
High-speed railway projects			24.0
Double-track railway projects			4.0
Data center and other projects	40.7	21.0	17.0
Realized revenue	(33.5)	(35.4)	(37.8)
Ending backlog	96.3	108.9	116.0

Sources: Company data, ttb wealth estimates

COMPANY DESCRIPTION

STECON Group Pcl (STECON) is one of the three largest engineering and construction companies in Thailand, engaged in civil and mechanical work across buildings, infrastructure, energy, environmental, and industrial projects. It operates and provides services as a main contractor, subcontractor, and joint-venture partner to both government and private-sector clients. It classifies its construction services into five categories: infrastructure construction, industrial, building construction, power & energy, and environmental projects.

Source: ttb wealth

TTB WEALTH'S SWOT ANALYSIS

S — Strength

- Strongest financial position in the sector, with net cash.
- Class-A contractor able to bid for all construction work.
- Expert in power plant construction.

O — Opportunity

- Thailand is in an infrastructure investment cycle.
- Concerns about electricity shortages are also driving investments in power-plant projects.

CONSENSUS COMPARISON

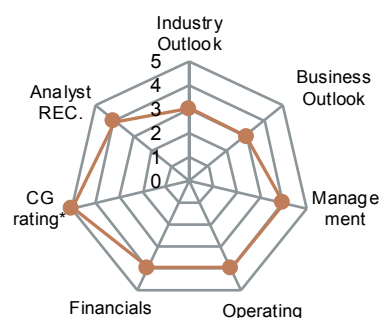
	Consensus	ttb wealth	Diff
Target price (Bt)	14.06	16.00	14%
Net profit 26F (Bt m)	1,818	1,645	-9%
Net profit 27F (Bt m)	1,544	1,287	-17%
Consensus REC	BUY: 9	HOLD: 6	SELL: 0

HOW ARE WE DIFFERENT FROM THE STREET?

- Our net profits for 2026-27F are 9-17% lower than the Bloomberg consensus numbers, which we believe is mainly due to us factoring in more conservative gross margin assumptions and lower dividend income from GULF in 2027F.
- Our TP is 14% higher than other brokers', likely as we are more aggressive on its long-term earnings growth and SOTP value.

Sources: Bloomberg consensus, ttb wealth estimates

COMPANY RATING



Source: ttb wealth; *CG Rating

Rating Scale

Excellent	5
Good	4
Fair	3
Weak	2
Very Weak	1
None	0

W — Weakness

- The majority of STECON's revenues are based on projects it has to bid for, and there are no guarantees it will win these bidding contests.
- The construction business is labor-intensive. Thus, there are risks from higher labor costs and labor shortages.

T — Threat

- Government's time-consuming implementation processes could cause delays to Thailand's infrastructure investment.
- Volatility in building material prices is a major risk that we expect to increase this year.

RISKS TO OUR INVESTMENT CASE

- The key downside risk to our call would be if the implementation of infrastructure projects occurs more slowly than we currently expect. This would likely prompt us to lower our new work value assumptions and earnings forecasts.
- Building material expenses account for 50-60% of STECON's total costs. Therefore, higher prices present a downside risk to our earnings forecasts.
- A weaker-than-expected economic recovery could also have a significant negative impact on people's confidence regarding new construction projects.

Source: ttb wealth

INCOME STATEMENT

FY ending Dec (Bt m)	2024A	2025A	2026F	2027F	2028F
Sales	30,005	33,473	35,413	37,811	40,424
Cost of sales	30,123	31,009	32,828	35,050	37,473
Gross profit	(118)	2,464	2,585	2,760	2,951
% gross margin	-0.4%	7.4%	7.3%	7.3%	7.3%
Selling & administration expenses	846	1,129	1,133	1,172	1,213
Operating profit	(964)	1,335	1,452	1,588	1,738
% operating margin	-3.2%	4.0%	4.1%	4.2%	4.3%
Depreciation & amortization	755	743	759	849	939
EBITDA	(209)	2,078	2,211	2,437	2,677
% EBITDA margin	-0.7%	6.2%	6.2%	6.4%	6.6%
Non-operating income	341	346	806	393	432
Non-operating expenses	0	0	0	0	0
Interest expense	(158)	(268)	(272)	(249)	(237)
Pre-tax profit	(782)	1,414	1,986	1,732	1,933
Income tax	(68)	282	357	312	348
After-tax profit	(714)	1,132	1,628	1,420	1,585
% net margin	-2.4%	3.4%	4.6%	3.8%	3.9%
Shares in affiliates' Earnings	(584)	(212)	(180)	(130)	(80)
Minority interests	31	1	(3)	(3)	(3)
Extraordinary items	(1,089)	1,028	200	0	0
NET PROFIT	(2,357)	1,948	1,645	1,287	1,502
Normalized profit	(1,268)	921	1,445	1,287	1,502
EPS (Bt)	(1.55)	1.28	1.08	0.85	0.99
Normalized EPS (Bt)	(0.83)	0.61	0.95	0.85	0.99

We expect strong earnings growth in 2026F, mainly driven by...

...revenue growth from high backlog, higher dividend income, and lower equity losses

BALANCE SHEET

FY ending Dec (Bt m)	2024A	2025A	2026F	2027F	2028F
ASSETS:					
Current assets:	20,082	24,622	23,702	25,093	26,608
Cash & cash equivalent	3,425	4,216	3,000	3,000	3,000
Account receivables	11,559	14,524	14,553	15,539	16,612
Inventories	3,231	3,886	4,047	4,321	4,620
Others	1,867	1,996	2,102	2,233	2,375
Investments & loans	24,531	22,418	22,418	22,418	22,418
Net fixed assets	4,683	5,041	5,783	6,434	6,995
Other assets	2,221	4,168	4,346	4,564	4,800
Total assets	51,516	56,249	56,249	58,509	60,822
LIABILITIES:					
Current liabilities:	30,156	35,325	34,275	35,710	36,903
Account payables	18,977	23,774	24,014	25,448	26,898
Bank overdraft & ST loans	6,921	7,903	6,303	6,069	5,556
Current LT debt	146	68	56	54	49
Others current liabilities	4,112	3,580	3,903	4,141	4,399
Total LT debt	438	425	347	334	306
Others LT liabilities	3,080	3,448	3,763	3,968	4,191
Total liabilities	33,673	39,198	38,385	40,013	41,400
Minority interest	432	417	420	423	426
Preferreds shares	0	0	0	0	0
Paid-up capital	1,519	1,519	1,519	1,519	1,519
Share premium	2,089	2,089	2,089	2,089	2,089
Warrants	0	0	0	0	0
Surplus	7,056	4,364	4,364	4,364	4,364
Retained earnings	6,747	8,662	9,472	10,101	11,023
Shareholders' equity	17,411	16,634	17,444	18,073	18,996
Liabilities & equity	51,516	56,249	56,249	58,509	60,822

Sources: Company data, ttb wealth estimates

CASH FLOW STATEMENT

FY ending Dec (Bt m)	2024A	2025A	2026F	2027F	2028F
Earnings before tax	(782)	1,414	1,986	1,732	1,933
Tax paid	68	(282)	(357)	(312)	(348)
Depreciation & amortization	755	743	759	849	939
Chg In working capital	(658)	1,177	49	174	78
Chg In other CA & CL / minorities	96	(870)	38	(23)	36
Cash flow from operations	(521)	2,181	2,473	2,420	2,638
Capex	(1,488)	(1,101)	(1,500)	(1,500)	(1,500)
Right of use	209	(719)	(10)	(10)	(10)
ST loans & investments	(77)	(17)	0	0	0
LT loans & investments	(3,135)	2,113	0	0	0
Adj for asset revaluation	0	0	0	0	0
Chg In other assets & liabilities	(1,652)	167	347	(3)	(4)
Cash flow from investments	(6,143)	443	(1,163)	(1,513)	(1,514)
Debt financing	2,642	891	(1,690)	(249)	(545)
Capital increase	(0)	0	0	0	0
Dividends paid	(229)	(6)	(836)	(658)	(579)
Warrants & other surplus	2,366	(2,719)	0	0	0
Cash flow from financing	4,780	(1,834)	(2,526)	(908)	(1,124)
Free cash flow	(6,665)	2,625	1,310	908	1,124

VALUATION

FY ending Dec	2024A	2025A	2026F	2027F	2028F
Normalized PE (x)	na	21.0	13.3	15.0	12.8
Normalized PE - at target price (x)	na	26.4	16.8	18.9	16.2
PE (x)	na	9.90	11.7	15.0	12.8
PE - at target price (x)	na	12.48	14.8	18.9	16.2
EV/EBITDA (x)	na	11.3	10.4	9.3	8.3
EV/EBITDA - at target price (x)	na	13.7	12.7	11.4	10.2
P/BV (x)	1.1	1.2	1.1	1.1	1.0
P/BV - at target price (x)	1.4	1.5	1.4	1.3	1.3
P/CFO (x)	(37.0)	8.8	7.8	8.0	7.3
Price/sales (x)	0.6	0.6	0.5	0.5	0.5
Dividend yield (%)	0.0	4.3	3.4	3.0	3.9
FCF Yield (%)	(34.5)	13.6	6.8	4.7	5.8
(Bt)					
Normalized EPS	(0.83)	0.61	0.95	0.85	0.99
EPS	(1.55)	1.28	1.08	0.85	0.99
DPS	0.00	0.55	0.43	0.38	0.49
BV/share	11.46	10.95	11.48	11.90	12.50
CFO/share	(0.34)	1.44	1.63	1.59	1.74
FCF/share	(4.39)	1.73	0.86	0.60	0.74

Sources: Company data, ttb wealth estimates

Valuation looks attractive to us with construction business PEs of only 5.5x/4.9x in 2026-27F

FINANCIAL RATIOS

FY ending Dec	2024A	2025A	2026F	2027F	2028F
Growth Rate					
Sales (%)	1.4	11.6	5.8	6.8	6.9
Net profit (%)	na	na	(15.5)	(21.8)	16.7
EPS (%)	na	na	(15.5)	(21.8)	16.7
Normalized profit (%)	na	na	57.0	(10.9)	16.7
Normalized EPS (%)	na	na	57.0	(10.9)	16.7
Dividend payout ratio (%)	0.0	42.9	40.0	45.0	50.0
Operating performance					
Gross margin (%)	(0.4)	7.4	7.3	7.3	7.3
Operating margin (%)	(3.2)	4.0	4.1	4.2	4.3
EBITDA margin (%)	(0.7)	6.2	6.2	6.4	6.6
Net margin (%)	(2.4)	3.4	4.6	3.8	3.9
D/E (incl. minor) (x)	0.4	0.5	0.4	0.3	0.3
Net D/E (incl. minor) (x)	0.2	0.2	0.2	0.2	0.1
Interest coverage - EBIT (x)	na	5.0	5.3	6.4	7.3
Interest coverage - EBITDA (x)	na	7.8	8.1	9.8	11.3
ROA - using norm profit (%)	na	1.7	2.6	2.2	2.5
ROE - using norm profit (%)	na	5.4	8.5	7.2	8.1
DuPont					
ROE - using after tax profit (%)	na	6.6	9.6	8.0	8.6
- asset turnover (x)	0.6	0.6	0.6	0.7	0.7
- operating margin (%)	na	5.0	6.4	5.2	5.4
- leverage (x)	2.8	3.2	3.3	3.2	3.2
- interest burden (%)	125.4	84.1	88.0	87.4	89.1
- tax burden (%)	na	80.0	82.0	82.0	82.0
WACC (%)	9.3	9.3	9.3	9.3	9.3
ROIC (%)	(5.6)	5.0	5.7	6.2	6.6
NOPAT (Bt m)	(964)	1,069	1,191	1,302	1,425
invested capital (Bt m)	21,491	20,814	21,150	21,529	21,906

Sources: Company data, ttb wealth estimates

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