BUY (Unchanged)

Change in Numbers

TP: Bt 12.50 (From: Bt 8.50)

Upside : 19.0%

Star Petroleum Refining Pcl (SPRC TB)

More room to re-rate

YUPAPAN POLPORNPRASERT
662-779-9119
siriporn.aru@ttbwealth.co.th

We reaffirm our BUY on SPRC as our earnings upgrades give more room for the share price to re-rate from very high dividend yields of 13.3/7.1/8.1% in 2026-27F. Our new 2027F TP implies more normal yields of 11.2/6.0% in 2026-27F. SPRC remains our top energy sector pick.

Earnings upgrades push yield back up; BUY

We reaffirm our BUY call on SPRC as our top pick in the energy sector. Our thesis of a dividend-driven re-rating has materialized (see *Mispriced opportunity*, 23 June 2026), and we see more room for a further re-rating. ***First***, after 228% y-y growth in normalized earnings in 1Q26, 2Q26F looks set to significantly beat our earlier expectations with 983% y-y and 313% q-q growth. We raise our earnings by 106/47/45% in 2026-28F, and our rolled-over 2027F DCF-based 12-month TP rises to Bt12.5 (from Bt8.5). ***Second***, the new forecasts imply high dividend yields of 13.3/7.1/8.1% in 2026-28F, and we expect the stock to re-rate to our TP of Bt12.5, which would bring down yields to more normal levels of 11.2/6.0/6.8% in 2026-28F. ***Third***, the refinery sector remains in a tight cycle due to limited new supply over the next few years. ***Fourth***, SPRC's plant upgrade in 1Q26 improved utilization, reduced operating costs, and enhanced product yields. ***Lastly***, being a Chevron group company, SPRC has more secure and flexible crude sourcing than Thai peers during the Iran war period.

Stronger-than-expected GRM

The Singapore complex GRM has been stronger than we'd expected, and we raise our assumptions to US$15.6/7.3/7.7 per bbl for 2026-28F (from US$12.5/7.0/7.2). According to Bloomberg, the prolonged Middle East conflict has kept 4.5mbd of refining capacity (~5% of global capacity) offline, supporting tight global refined product markets through year-end amid low inventories, Russian refinery disruptions, and seasonal maintenance. Limited global refinery additions longer term should keep the market structurally tight, supporting stronger-for-longer GRMs.

Operational improvements on track

SPRC's major 1Q26 turnaround maintenance (TAM) and plant upgrade resulted in operational improvements. We estimate its opex to decline to US$2.1/1.8/1.8/bbl over 2026-28F from US$2.2/bbl in 2025. The upgrade also enhanced jet fuel and gasoline yields by 3-4% through a higher intake of light crude. We now expect refinery utilization to exceed 95% vs. the three-year historical average of 89%.

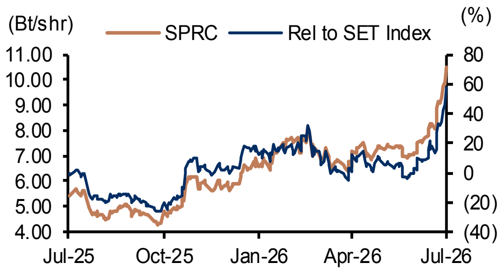
Valuations still attractive, in our view

With extra GRM in 2026F and high GRM from the tight industry and SPRC's own operational improvements, we estimate free cash flow yields of 33.8/11.6/17.5% in 2026-28F, supporting 13.3/7.1/8.1% dividend yields in those years. SPRC's core profit payout ratios were 54/42% in 2024-25, and we estimate levels of 42/50/50% in 2026-28F. We expect the stock to re-rate to our TP of Bt12.5, which would bring down yields to more normal levels of 11.2/6.0/6.8% in 2026-28F. SPRC's valuation also looks attractive to us at 0.91/0.84x P/BV vs. 13.2/14.9% ROE in 2027-28F. At our TP of Bt12.5, SPRC's P/BV would rise to 1.1/1.0x in 2027-28F.

COMPANY VALUATION

Y/E Dec (Bt m)	2025A	2026F	2027F	2028F
Sales	241,882	232,106	265,916	265,916
Net profit	2,570	14,342	6,472	7,793
Consensus NP	—	4,695	4,038	4,960
Diff frm cons (%)	—	*205.5*	*60.3*	*57.1*
Norm profit	4,594	12,998	6,472	7,793
Prev. Norm profit	—	6,320	4,411	5,367
Chg frm prev (%)	—	*105.7*	*46.7*	*45.2*
Norm EPS (Bt)	1.06	3.00	1.49	1.80
Norm EPS grw (%)	94.8	182.9	(50.2)	20.4
Norm PE (x)	9.9	3.5	7.0	5.8
EV/EBITDA (x)	5.6	2.2	3.5	2.6
P/BV (x)	1.2	0.9	0.9	0.8
Div yield (%)	4.3	13.3	7.1	8.1
ROE (%)	11.9	30.2	13.2	14.9
Net D/E (%)	5.6	(19.1)	(19.7)	(27.2)

PRICE PERFORMANCE



COMPANY INFORMATION

Price *as of* 24-Jul-26 (Bt)	10.50
Market Cap (US$ m)	1,351.8
Listed Shares (m shares)	4,335.9
Free Float (%)	39.4
Avg. Daily Turnover (US$ m)	6.1
12M Price H/L (Bt)	9.90/4.30
Sector	Energy
Major Shareholder	Chevron Asia Holdings 60.56%

Sources: Bloomberg, Company data, ttb wealth estimates

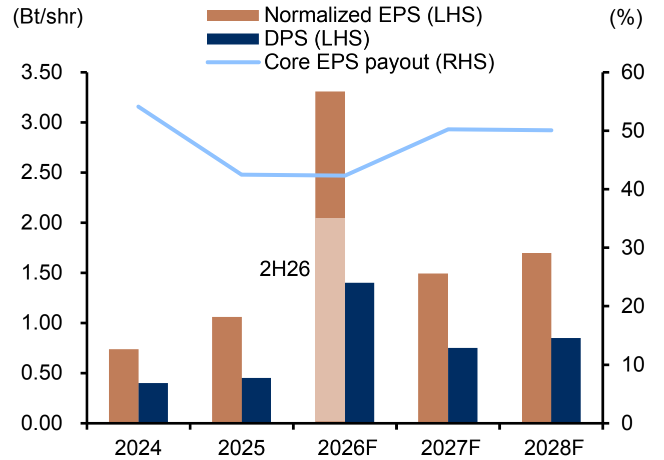
ESG Summary Report P8

Ex 1: Earnings Changes

	2024	2025	2026F	2027F	2028F
Normalized profit (Bt m)					
- New	2,358	4,594	12,998	6,472	7,793
- Old			6,320	4,411	5,367
- Change (%)			*105.7*	*46.7*	*45.2*
SG GRM (US$/bbl)					
- New	6.1	6.1	15.6	7.3	7.7
- Old			12.5	7.0	7.2
- Change (%)			*24.5*	*4.9*	*6.9*
Refinery OPEX (US$/bbl)					
- New	2.2	2.2	2.1	1.8	1.8
- Old			2.4	2.0	2.0
- Change (%)			*(12.5)*	*(10.0)*	*(10.0)*

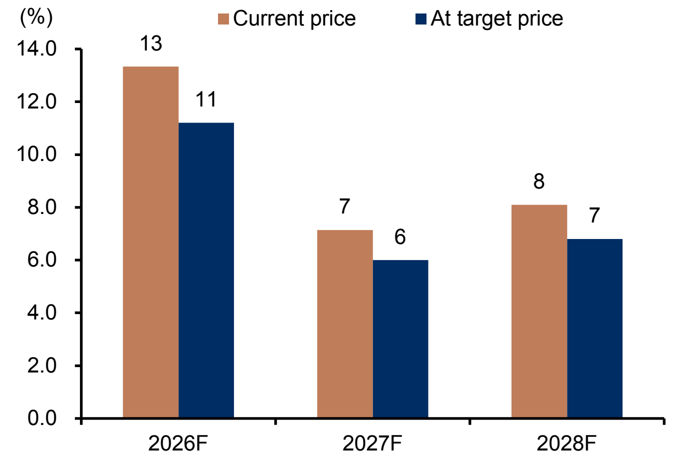
Sources: Company data, ttb wealth estimates

Ex 2: DPS Vs. Payout Vs. EPS 1H26



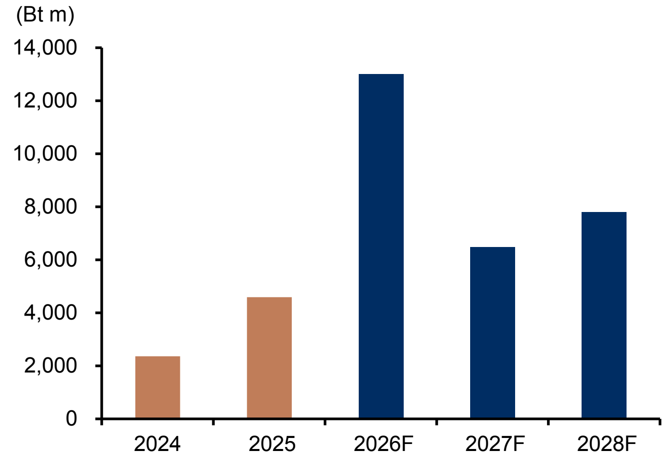
Sources: Company data, ttb wealth estimates

Ex 3: Dividend Yield At Current Price And Our TP



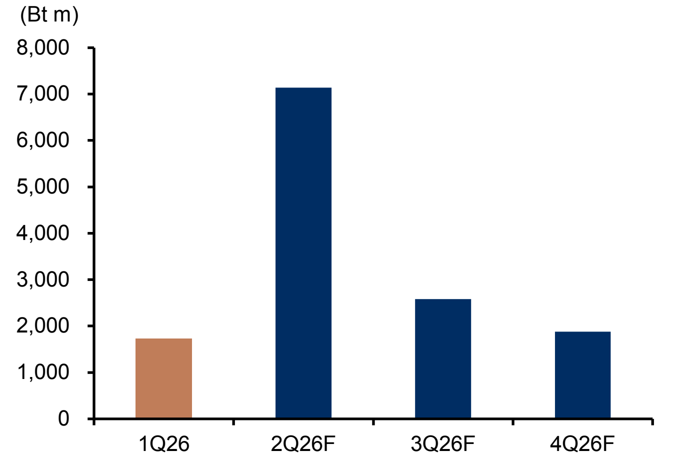
Sources: Bloomberg, ttb wealth estimates

Ex 4: Net Profit – Yearly



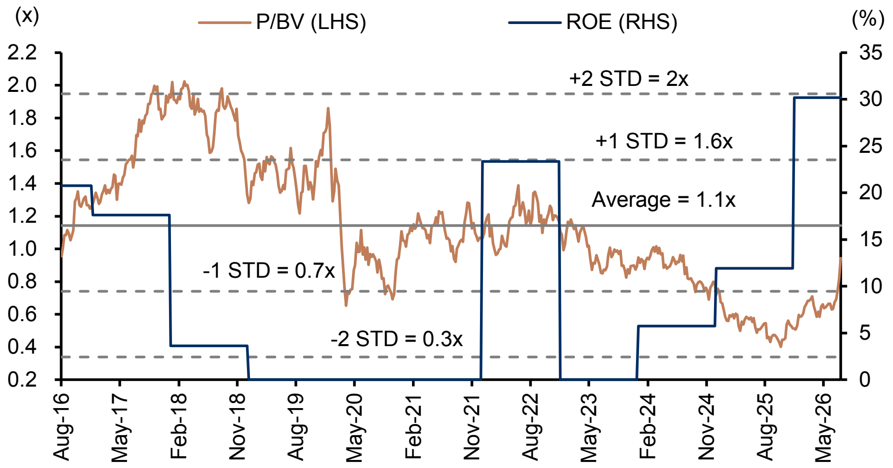
Sources: Company data, ttb wealth estimates

Ex 5: Core Profit – Quarterly



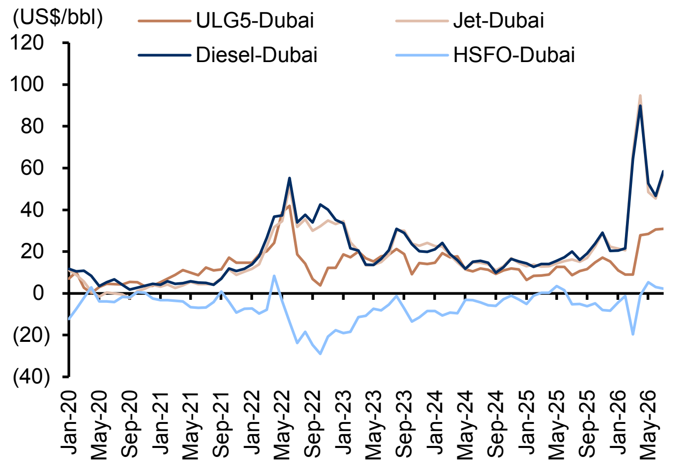
Sources: Company data, ttb wealth estimates

Ex 6: P/BV Vs. ROE



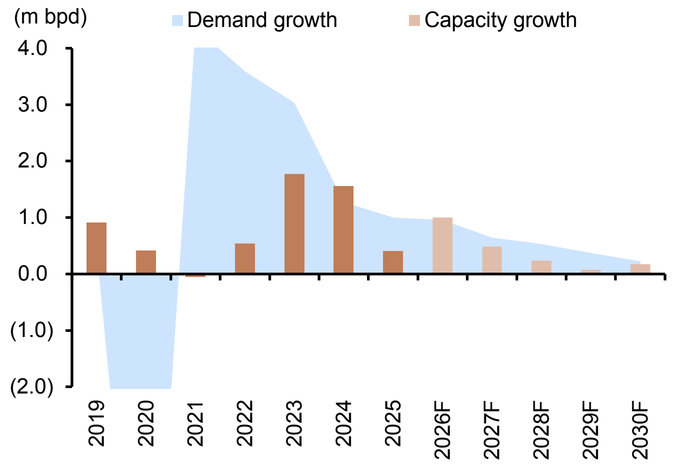
Sources: Bloomberg, ttb wealth estimates

Ex 7: Key Product Spreads



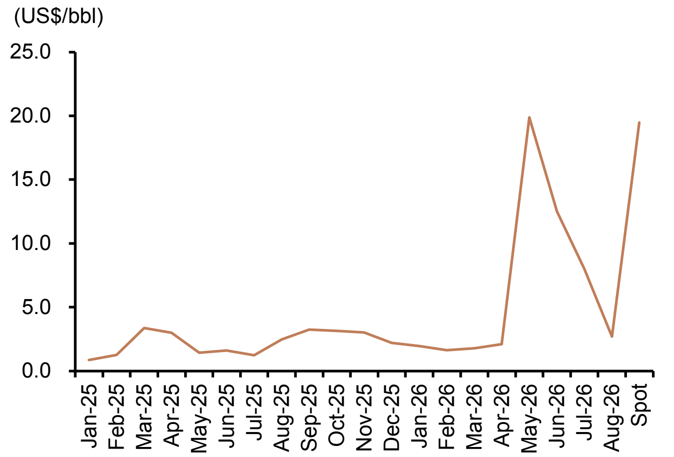
Source: Bloomberg

Ex 8: Refinery Demand/Supply



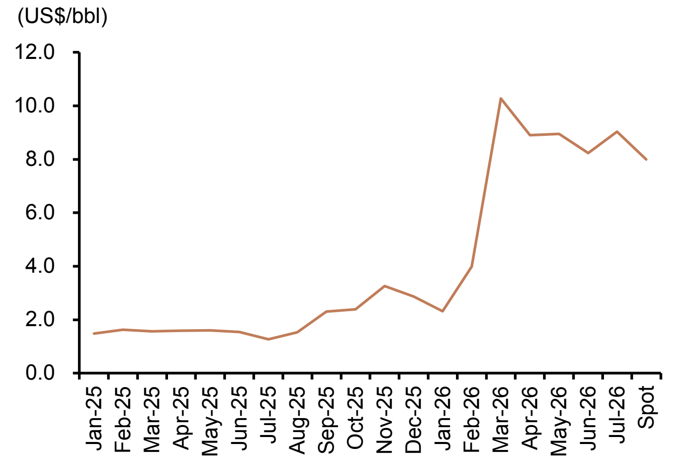
Source: TOP

Ex 9: Murban Crude Premium



Source: TOP

Ex 10: Freight Costs



Source: TOP

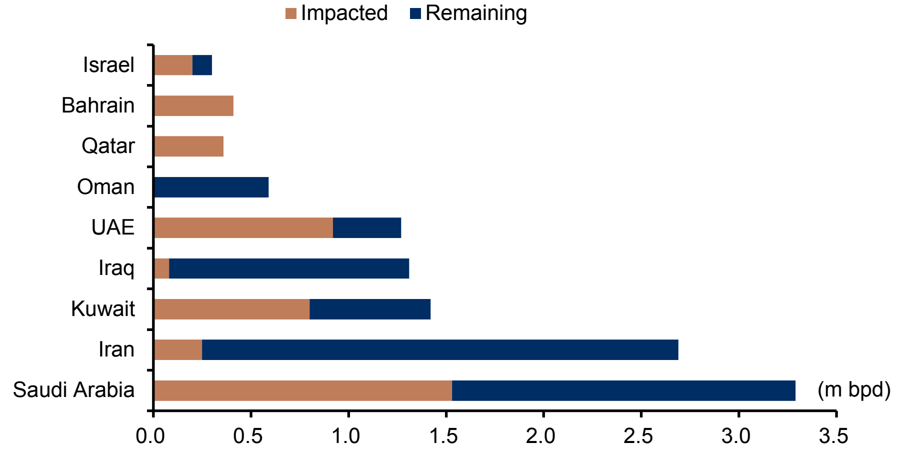
According to Bloomberg, the prolonged Middle East conflict continues to delay refinery recovery, with around 4.5mbd of refining capacity, equivalent to about 40% of the region's capacity or nearly 5% of global refining capacity, still affected. Refined product exports remain well below pre-war levels as shipping constraints, insurance issues, and security risks continue to hamper trade flows. Combined with constrained Russian refinery operations, low inventories, and the upcoming maintenance season, this will likely keep the global refined products market tight through year-end, supporting product cracks and refining margins, particularly for middle distillates (diesel and jet fuel).

Ex 11: Uneven Recovery Outlook For Oil Refiners In The Middle East

Market	War Impact on refineries	Outlook
Bahrain	High	Significant infrastructure damage at Sitra may take months to fully repair, posing downside risks to exports.
Kuwait	High	Refinery damage may take months to repair, with no alternative export route.
Qatar	High	Recovery is likely to be constrained by physical damage, which may take months to address.
Iran	Medium	Recovery depends on sanctions relief, shipping access and ceasefire durability.
Israel	Medium	Recovery appears to be underway. However, Israel faces elevated operational risks given regional escalation risks.
Saudi Arabia	Medium	Refinery repairs are likely to take months. Some exports can bypass Hormuz via the East-West pipeline, although Houthi interference raises risks.
UAE	Medium	We expect runs to ramp up quickly and exports to normalize, supported by the Fujairah bypass.
Iraq	Low	Supply and export recovery is primarily dependent on regional security conditions.
Oman	Low	Minimal direct impact, though ports and terminals remain exposed to operational risks.

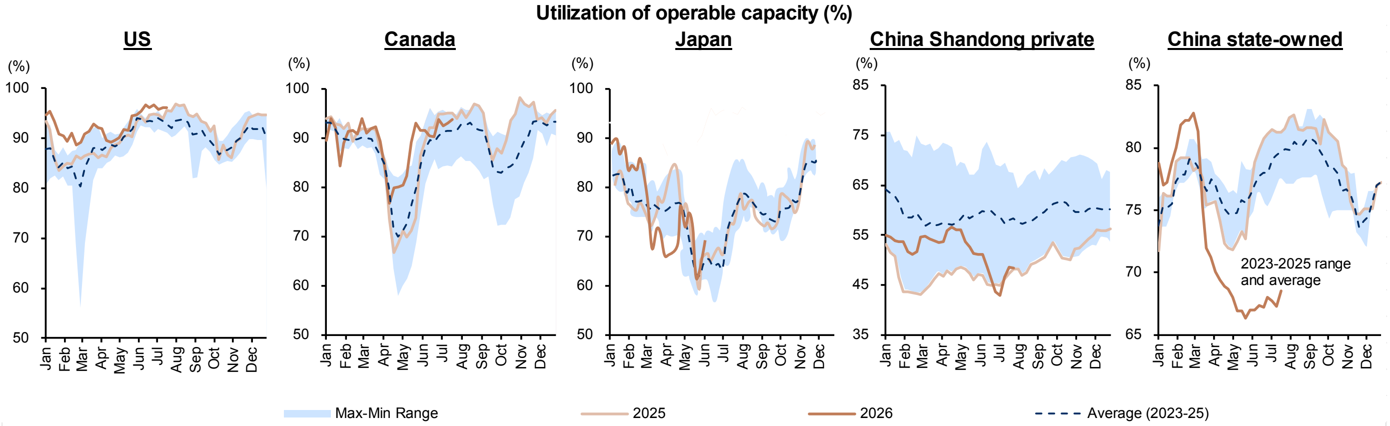
Source: Bloomberg

Ex 12: Over 40% Of Middle East Refining Capacity Affected Since Iran War Began



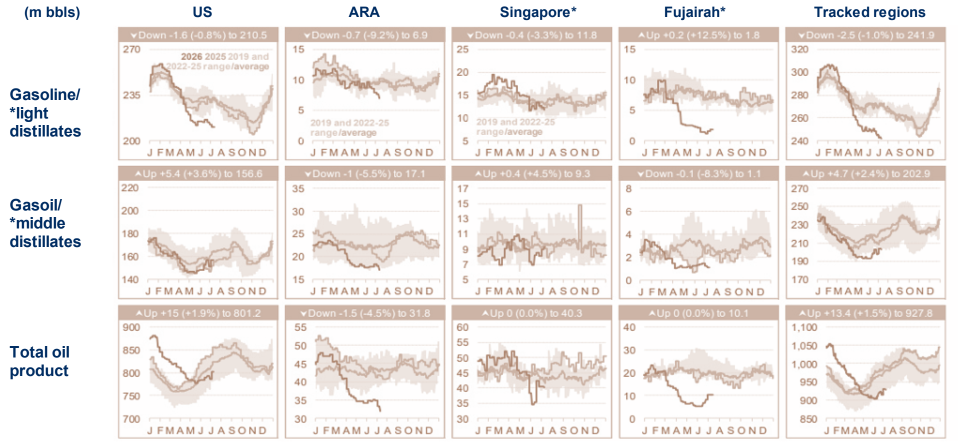
Source: Bloomberg

Ex 13: Refinery Utilization Rate by Market



Source: Bloomberg

Ex 14: Product Stock



Source: Bloomberg, US EIA, PJK, IE Singapore, FEDCom/Platts, PAJ.

Note: As of the week ending June 12, 2026. Japan product stocks are assumed to be unchanged from the week of March 21, as PAJ announced a temporary suspension in reporting data. *Inventories for Singapore and Fujairah include light and middle distillates.

Ex 15: 12-month DCF-based TP Calculation, Using A Base Year Of 2027F

(Bt m)		2027F	2028F	2029F	2030F	2031F	2032F	2033F	2034F	2035F	2036F	2037F	Terminal value
EBITDA + dividend		10,140	11,637	9,679	9,401	8,788	8,814	8,839	9,401	9,401	9,401	8,088	
Free cash flow		6,136	8,102	9,144	720	6,304	6,330	6,356	6,918	6,918	6,919	5,606	51,907
PV of free cash flow		5,540	6,599	6,722	478	3,775	3,420	3,100	3,045	2,748	2,480	1,813	16,790
Risk-free rate (%)	2.5												
Market risk premium (%)	8.0												
Beta	1.3												
WACC (%)	10.8												
Terminal growth (%)	0.0												
Enterprise value - add Investments	56,509												
Net debt (2026F)	2,130												
Minority interest	5												
Equity value	54,374												
# of shares (m)	4,336												
Equity value/sh (Bt)	**12.5**												

Sources: Thanachart estimates

Valuation Comparison

Ex 16: Comparison With Regional Peers

Company	Code	Country	EPS Growth 26F (%)	EPS Growth 27F (%)	PE 26F (x)	PE 27F (x)	P/BV 26F (x)	P/BV 27F (x)	EV/EBITDA 26F (x)	EV/EBITDA 27F (x)	Div. Yield 26F (%)	Div. Yield 27F (%)	ROE 26F (%)	ROE 27F (%)
PetroChina	857 HK	China	18.2	(5.1)	10.0	10.5	1.1	1.1	4.5	4.6	5.3	5.0	11.2	10.2
Sinopec	386 HK	China	17.9	13.6	11.6	10.2	0.6	0.6	5.9	5.6	6.1	7.0	5.3	5.9
Average			**18.1**	**4.3**	**10.8**	**10.4**	**0.9**	**0.8**	**5.2**	**5.1**	**5.7**	**6.0**	**8.2**	**8.1**
SK Innovation	096770	S.Korea	na	(27.7)	14.4	19.9	0.9	0.8	8.7	9.5	1.6	1.6	6.5	4.3
S-Oil	010950	S.Korea	na	(22.7)	7.9	10.2	1.6	1.4	5.8	7.1	2.1	2.2	22.1	14.3
Average			**na**	**(25.2)**	**11.1**	**15.0**	**1.2**	**1.1**	**7.3**	**8.3**	**1.9**	**1.9**	**14.3**	**9.3**
Reliance Industries	RIL IB	India	13.4	6.3	21.5	20.2	1.9	1.7	11.2	10.3	0.5	0.5	8.8	8.7
Indian Oil	IOCL IB	India	na	(53.1)	5.6	12.0	0.9	0.8	4.4	8.3	7.0	3.7	18.9	6.4
Bharat Petroleum	BPCL IB	India	90.5	(65.2)	5.2	15.0	1.3	1.3	4.3	9.2	6.8	2.3	28.2	9.4
Hindustan Petroleum	HPCL IB	India	138.1	(84.4)	4.9	31.8	1.3	1.2	4.8	11.7	5.8	3.1	28.4	6.0
Average			**80.7**	**(49.1)**	**9.3**	**19.8**	**1.4**	**1.3**	**6.2**	**9.9**	**5.1**	**2.4**	**21.1**	**7.6**
Marathon Petroleum	MPC US	USA	na	(26.4)	7.7	10.5	4.6	3.9	6.0	7.6	1.3	1.4	54.6	32.0
Valero	VLO US	USA	na	(29.8)	8.6	12.3	3.2	3.0	6.0	8.2	1.6	1.6	35.2	22.3
Phillips 66	PSX US	USA	na	(8.6)	9.8	10.7	2.4	2.2	7.1	7.9	2.4	2.5	25.8	19.0
PBF Energy'	PBF US	USA	na	(27.2)	5.6	7.8	1.1	1.0	3.5	4.9	1.8	1.8	23.3	10.4
Delek	DK US	USA	na	(52.2)	8.3	17.4	8.2	7.6	5.0	6.3	1.6	1.6	na	10.3
Average			**na**	**(28.8)**	**8.0**	**11.7**	**3.9**	**3.5**	**5.5**	**7.0**	**1.7**	**1.8**	**34.7**	**18.8**
Bangchak Corp*	BCP TB *	Thailand	(11.9)	(24.0)	6.0	7.9	0.8	0.7	3.4	3.5	6.0	3.1	14.1	9.6
Star Petroleum Refining	SPRC TB *	Thailand	182.9	(50.2)	3.5	7.0	0.9	0.9	2.2	3.5	13.3	7.1	30.2	13.2
Thai Oil *	TOP TB *	Thailand	26.3	(18.2)	9.7	11.9	0.7	0.7	6.6	7.4	4.4	3.4	7.8	6.3
Average			**65.8**	**(30.8)**	**6.4**	**8.9**	**0.8**	**0.8**	**4.1**	**4.8**	**7.9**	**4.6**	**17.3**	**9.7**
Total Average			**54.8**	**(25.9)**	**9.1**	**13.2**	**1.6**	**1.5**	**5.7**	**7.0**	**4.4**	**3.3**	**19.1**	**10.7**

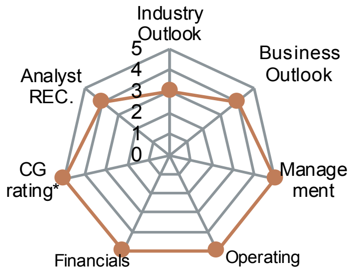
Sources: Bloomberg, * ttb wealth estimates
Based on 24 July 2026 closing prices

COMPANY DESCRIPTION

Star Petroleum Refining Pcl's (SPRC) refinery produces petroleum products, which include LPG, premium and regular grades of unleaded gasoline, high-speed diesel, jet fuel, and fuel oil, as well as petrochemical feedstocks used in the petrochemical industry, which include PGP, LPG, chemical-grade naphtha, mixed C4, and reformate. The company has a refining capacity of 175k b/d.

Source: ttb wealth

COMPANY RATING



Rating Scale	
Excellent	**5**
Good	**4**
Fair	**3**
Weak	**2**
Very Weak	**1**
None	**0**

Source: ttb wealth; *CG Rating

TTB WEALTH'S SWOT ANALYSIS

S — Strength

- Strong operator with a very high utilization rate and high plant reliability.
- Procurement, distribution, and technical support from parent Chevron.

W — Weakness

- Volatile earnings due to its pure refinery exposure.
- Lack of company-owned retail channel limits upside from domestic product placement and higher marketing margin.
- Limited growth potential to expand its refinery business, given that Thailand is a net exporter of refined oil products.

O — Opportunity

- Opportunities to upgrade and/or expand its refinery to meet higher local demand.
- Expansion into new businesses or securing its own retail channel.

T — Threat

- High oil prices could slow local demand and force it to sell in the lower-margin export market.
- Threat of substitutes such as electric vehicles may lower demand for oil products.

CONSENSUS COMPARISON

	Consensus	ttb wealth	Diff
Target price (Bt)	9.81	12.50	27%
Net profit 26F (Bt m)	4,695	14,342	205%
Net profit 27F (Bt m)	4,038	6,472	60%
Consensus REC	**BUY: 14**	**HOLD: 4**	**SELL: 0**

HOW ARE WE DIFFERENT FROM THE STREET?

- We are well above the Bloomberg consensus with our 2026F net profit projection, which we attribute to us having a higher GRM assumption.
- Consequently, our TP is slightly higher than the Bloomberg consensus number.

Sources: Bloomberg consensus, ttb wealth estimates

RISKS TO OUR INVESTMENT CASE

- A lower-than-expected GRM outlook is the key downside risk to our positive view.
- Lower-than-expected oil prices are another key downside risk to our view.

Source: ttb wealth

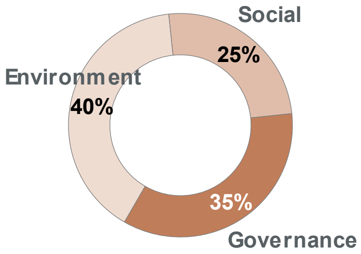
SPRC

Star Petroleum Refining Pcl

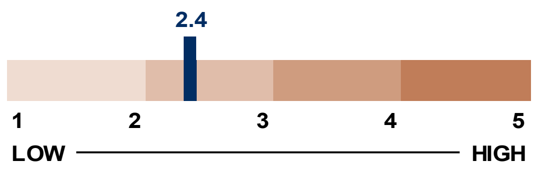
Sector: Resources | Energy & Utilities

ESG & Sustainability Report

ESG Weighting



ESG Rating



	SET ESG Index	SET ESG (BBB-AAA)	DJSI Index	ttb wealth ESG Rating (1.0-5.0)	MSCI (CCC-AAA)	ESG Book (0-100)	CG Rating (0-5)
SPRC	YES	-	-	2.44	0	69.52	5.0

Sources: SETTRADE, SET ESG Index, SET ESG Rating, The Dow Jones Industrial Average (DJSI)
MSCI ESG Research LLC, ESG Book, Thai IOD (CG rating)
Note: Please see third party on “terms of use” toward the back of this report.

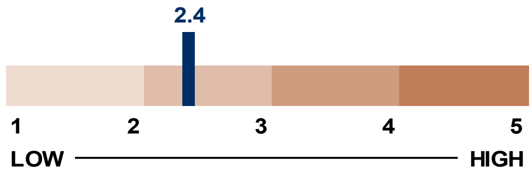
ESG Summary

- SPRC is one of six refiners in Thailand with 175k bpd of refining capacity, and over 500 petrol stations under the Caltex brand. It produces and sells refined petroleum products, including gasoline, diesel, jet fuel, and LPG, for both domestic and export markets. The company is majority-owned by Chevron South Asia and focuses on operational efficiency and stable refinery operations rather than downstream expansion or renewables.
- We assign SPRC a moderate-to-low ESG score of 2.5, with a low Environmental (E) score of 2.4, a low Social (S) score of 2.2, and a moderate Governance (G) score of 2.8. SPRC’s ESG profile remains weak overall, with limited progress on decarbonization. Social factors are weighed down by past safety incidents, while governance is constrained by concentrated ownership. Improvement is expected to be gradual and driven mainly by operational efficiency.
- SPRC’s E score is low at 2.4, reflecting its focus on efficiency-driven decarbonization, but constrained by limited green investments and the impact of its 2022 oil spill, despite no recurrence since.
- We assign SPRC a low S score of 2.2, reflecting the impact of the 2022 oil spill, partly offset by solid human capital development, improved safety practices, and active CSR and community engagement initiatives.
- The moderate G score of 2.8 is comparatively stronger than other pillars, supported by IFRS reporting and generally sound financial oversight. However, it is constrained by concentrated ownership and limited board independence, despite reasonable transparency and control frameworks.

Sector: Resources | Energy & Utilities

We assign SPRC a low E score of 2.4, reflecting its focus on efficiency-driven decarbonization but constrained by limited green investments and the impact of the 2022 oil spill, despite no recurrence since.

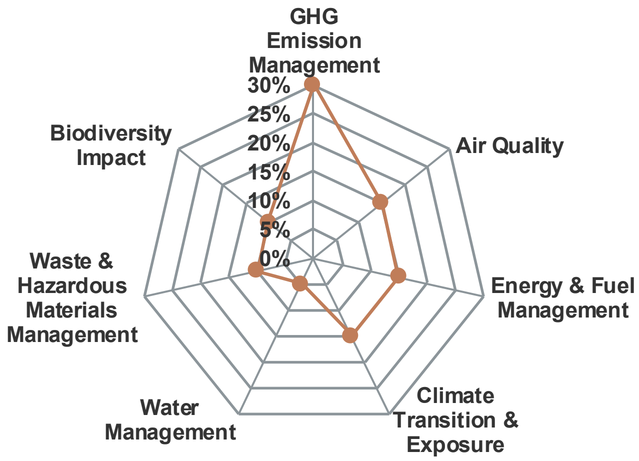
Environment (E) Rating



ENVIRONMENT

- **Air Quality**
- **Biodiversity Impact**
- **Climate Transition & Exposure**
- **Energy & Fuel Management**
- **GHG Emission Management**
- **Water Management**
- **Waste & Hazardous Materials Management**

SCALE WEIGHTING



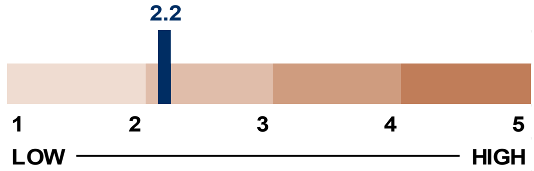
Our Comments

- SPRC's E score is low at 2.4, reflecting its focus on efficiency-led decarbonization but not structural energy transition. There are limited green investments, and the company suffered an oil spill in 2022.
- The company targets a 10% reduction in carbon intensity by 2030 (vs. the 2021 base) and is gradually positioning for the energy transition through initiatives such as transforming service stations into "Energy Hubs", and expanding EV charging infrastructure and non-oil services to support low-carbon mobility and strengthen business resilience.
- It is also investing in energy efficiency technologies and exploring carbon capture opportunities, while aligning with Thailand's Net Zero 2050 ambition and supporting the development of appropriate carbon pricing mechanisms.
- Operational efficiency remains a core focus, supported by 3R initiatives (reduce, reuse, recycle) and industrial symbiosis to convert waste streams into usable inputs, improving cost efficiency and resource utilization.
- In 2025, SPRC continued to maintain carbon intensity at ~0.16 tCO_2/tonne of production (since 2023), with a longer-term plan to sustain this level through 2028.
- In the commercial segment, SPRC is promoting energy savings through solar rooftop installation across 100 new Caltex service stations by 2030, supporting incremental progress toward lower-carbon retail operations.
- Overall, SPRC continues to lag global peers in diversification into renewable fuels or bio-based businesses, with capital allocation still largely directed toward efficiency improvements rather than structural decarbonization.

Sources: ttb wealth, Company data

Social is the weakest ESG pillar for SPRC, and we assign a low Social score of 2.2. This reflects the major 2022 oil spill. On the positive side, the company has solid human capital development, improved safety practices, and active CSR and community engagement programs.

Social (S) Rating

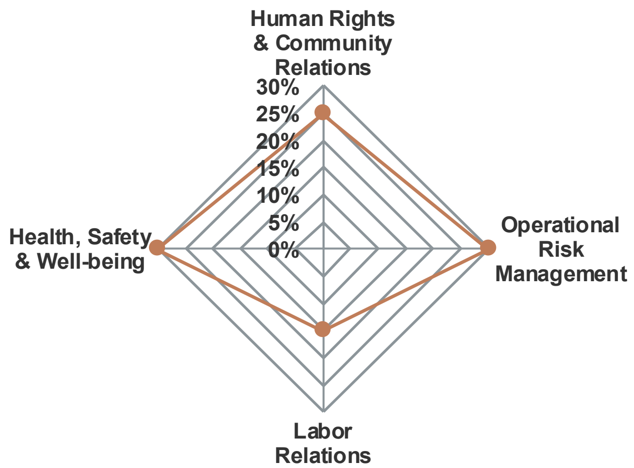


SOCIAL	Our Comments

- **Human Rights & Community Relations**
- **Health, Safety & Well-being**
- **Labor Relations**
- **Operational Risk Management**

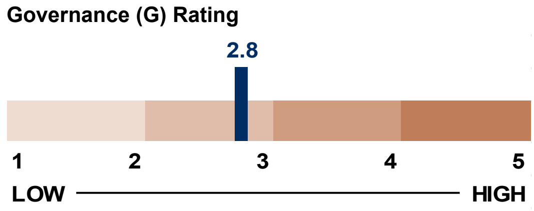
- We assign SPRC a Social score of 2.2, mainly reflecting the major oil spill in 2022 that had a large impact on communities, the environment, and the company's financial burden.
- On the positive side, the company responded effectively by activating its emergency response plan, containing the spill, and coordinating with authorities, with no major incidents reported since, indicating improved safety controls and operational discipline.
- SPRC continues to strengthen its health and safety culture through ongoing training for employees and contractors, while promoting a "One Team, One Family" culture to support employee well-being, engagement, and open communication.
- Employee engagement remains solid, with a Gallup score of 3.98/5, supported by structured follow-up actions to drive continuous improvement.
- Training coverage reached 100% of employees, with over 120,000 training hours and a continued increase in 2025, reflecting a strong commitment to workforce development and a lifelong learning culture.
- On community engagement, SPRC delivered strong participation in CSR activities and improved stakeholder trust, as reflected in higher community satisfaction, supported by consistent CSR spending and employee involvement.

SCALE WEIGHTING



Sources: ttb wealth, Company data

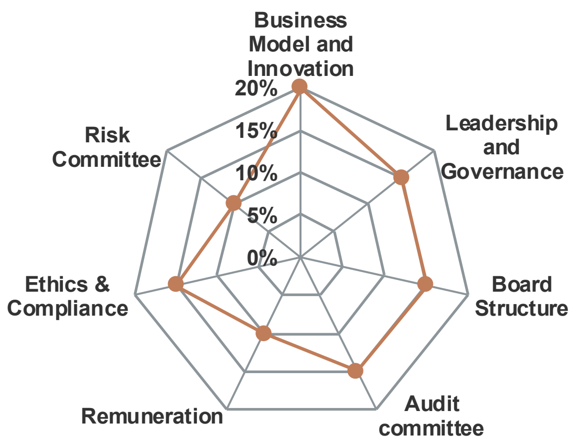
We assign SPRC a moderate G score of 2.8, supported by transparent financial reporting and generally strong operational oversight. However, that is weighed down by a concentrated ownership structure, limited board independence, and past internal control weaknesses, including its 2019 cybersecurity incident.



GOVERNANCE & SUSTAINABILITY

- Audit committee
- Board Structure
- Business Model and Innovation
- Ethics & Compliance
- Leadership and Governance
- Remuneration
- Risk Committee

SCALE WEIGHTING



Sources: ttb wealth, Company data

Our Comments

- We assign SPRC a moderate G score of 2.8, though it is stronger than its E and S scores. SPRC has solid reporting standards and operational transparency, but it has a weak board structure and internal control.
- The board structure remains a key limitation, with the chairman representing the major shareholder and independent directors comprising less than half of the board. Chevron South Asia Limited, holding a 60.6% stake, results in concentrated ownership and influence.
- Historical incidents, such as the 2019 business email compromise (BEC) attack, raised concerns over internal controls and cybersecurity, highlighting areas for improvement.
- That said, governance is supported by IFRS-compliant reporting, disclosed audit fees, and transparent operating performance, which can be benchmarked against industry peers.
- Despite exposure to commodity price volatility, forex movements, and some contingent liabilities, SPRC maintains a generally strong balance sheet and disciplined financial management.
- SPRC has a decent business sustainability running refining business in Thailand where there are limited new competition or major capacity expansions. An area for improvement in our view is its petrol station business which is still using a traditional pure petrol services model that is being threatened by other players that have adjusted their models toward the retail business to attract traffic and increase return.
- SPRC has audit and risk committees.

We expect earnings to improve in 2026-27F despite its TAM in 1Q26

INCOME STATEMENT

FY ending Dec (Bt m)	2024A	2025A	2026F	2027F	2028F
Sales	270,606	241,882	232,106	265,916	265,916
Cost of sales	264,988	233,685	215,571	255,228	253,731
Gross profit	**5,617**	**8,197**	**16,535**	**10,689**	**12,186**
% gross margin	2.1%	3.4%	7.1%	4.0%	4.6%
Selling & administration expenses	3,311	3,197	3,197	3,197	3,197
Operating profit	**2,306**	**5,000**	**13,338**	**7,491**	**8,988**
% operating margin	0.9%	2.1%	5.7%	2.8%	3.4%
Depreciation & amortization	3,330	3,441	2,809	2,649	2,649
EBITDA	**5,636**	**8,441**	**16,146**	**10,140**	**11,637**
% EBITDA margin	2.1%	3.5%	7.0%	3.8%	4.4%
Non-operating income	1,065	242	0	0	0
Non-operating expenses	0	0	0	0	0
Interest expense	(426)	(258)	95	380	474
Pre-tax profit	**2,945**	**4,984**	**13,433**	**7,871**	**9,462**
Income tax	587	544	435	1,399	1,670
After-tax profit	**2,358**	**4,441**	**12,998**	**6,472**	**7,793**
% net margin	0.9%	1.8%	5.6%	2.4%	2.9%
Shares in affiliates' Earnings	0	154	0	0	0
Minority interests	0	0	0	0	0
Extraordinary items	(123)	(2,024)	1,344	0	0
NET PROFIT	**2,235**	**2,570**	**14,342**	**6,472**	**7,793**
Normalized profit	**2,358**	**4,594**	**12,998**	**6,472**	**7,793**
EPS (Bt)	0.52	0.59	3.31	1.49	1.80
Normalized EPS (Bt)	0.54	1.06	3.00	1.49	1.80

SPRC's balance sheet is relatively strong with limited capex and healthy cash generation

BALANCE SHEET

FY ending Dec (Bt m)	2024A	2025A	2026F	2027F	2028F
ASSETS:					
Current assets:	39,471	34,155	32,305	37,943	38,931
Cash & cash equivalent	575	976	2,000	2,500	3,000
Account receivables	14,923	11,447	10,810	12,385	13,005
Inventories	23,482	21,112	18,899	22,376	22,245
Others	491	620	595	682	682
Investments & loans	0	0	0	0	0
Net fixed assets	22,300	21,037	20,948	19,580	18,211
Other assets	6,665	6,106	5,874	6,676	6,676
Total assets	**68,435**	**61,298**	**59,127**	**64,199**	**63,819**
LIABILITIES:					
Current liabilities:	20,010	18,452	14,337	17,105	16,284
Account payables	16,726	15,017	13,853	16,402	16,233
Bank overdraft & ST loans	592	0	0	0	0
Current LT debt	394	1,356	(1,085)	(1,103)	(1,770)
Others current liabilities	2,299	2,078	1,568	1,807	1,821
Total LT debt	**6,606**	**1,750**	**(6,148)**	**(6,253)**	**(10,032)**
Others LT liabilities	2,712	3,176	2,687	3,285	3,182
Total liabilities	**29,329**	**23,378**	**10,875**	**14,137**	**9,433**
Minority interest	5	5	5	5	5
Preferred shares	0	0	0	0	0
Paid-up capital	30,004	30,004	30,004	30,004	30,004
Share premium	978	978	978	978	978
Warrants	0	0	0	0	0
Surplus	(1,544)	(3,998)	(3,998)	(3,998)	(3,998)
Retained earnings	**9,663**	**10,931**	**21,262**	**23,073**	**27,397**
Shareholders' equity	39,101	37,915	48,246	50,057	54,381
Liabilities & equity	**68,435**	**61,298**	**59,127**	**64,199**	**63,819**

Sources: Company data, ttb wealth estimates

CASH FLOW STATEMENT

FY ending Dec (Bt m)	2024A	2025A	2026F	2027F	2028F
Earnings before tax	2,945	4,984	13,433	7,871	9,462
Tax paid	(587)	(544)	(435)	(1,399)	(1,670)
Depreciation & amortization	3,330	3,441	2,809	2,649	2,649
Chg In working capital	8,976	4,137	1,685	(2,503)	(657)
Chg In other CA & CL / minorities	(1,130)	(99)	(484)	156	19
Cash flow from operations	**13,534**	**11,920**	**17,008**	**6,773**	**9,803**
Capex	(1,430)	(1,901)	(2,720)	(1,280)	(1,280)
Right of use	0	0	0	0	0
ST loans & investments	0	0	0	0	0
LT loans & investments	0	0	0	0	0
Adj for asset revaluation	0	0	0	0	0
Chg In other assets & liabilities	(2,821)	(1,985)	1,086	(208)	(108)
Cash flow from investments	**(4,251)**	**(3,886)**	**(1,634)**	**(1,488)**	**(1,388)**
Debt financing	(4,183)	(3,877)	(10,339)	(123)	(4,446)
Capital increase	0	0	0	0	0
Dividends paid	(1,084)	(1,301)	(4,011)	(4,661)	(3,469)
Warrants & other surplus	(4,815)	(2,455)	0	0	0
Cash flow from financing	**(10,082)**	**(7,632)**	**(14,350)**	**(4,785)**	**(7,915)**
Free cash flow	**9,283**	**8,034**	**15,374**	**5,285**	**8,415**

VALUATION

With limited capex and high GRM, FCF is strong over the next three years

FY ending Dec	2024A	2025A	2026F	2027F	2028F
Normalized PE (x)	19.3	9.9	3.5	7.0	5.8
Normalized PE - at target price (x)	23.0	11.8	4.2	8.4	7.0
PE (x)	20.4	17.7	3.2	7.0	5.8
PE - at target price (x)	24.3	21.1	3.8	8.4	7.0
EV/EBITDA (x)	9.3	5.6	2.2	3.5	2.6
EV/EBITDA - at target price (x)	10.9	6.7	2.8	4.4	3.4
P/BV (x)	1.2	1.2	0.9	0.9	0.8
P/BV - at target price (x)	1.4	1.4	1.1	1.1	1.0
P/CFO (x)	3.4	3.8	2.7	6.7	4.6
Price/sales (x)	0.2	0.2	0.2	0.2	0.2
Dividend yield (%)	3.8	4.3	13.3	7.1	8.1
FCF Yield (%)	20.4	17.6	33.8	11.6	18.5
(Bt)					
Normalized EPS	0.54	1.06	3.00	1.49	1.80
EPS	0.52	0.59	3.31	1.49	1.80
DPS	0.40	0.45	1.40	0.75	0.85
BV/share	9.02	8.74	11.13	11.54	12.54
CFO/share	3.12	2.75	3.92	1.56	2.26
FCF/share	2.14	1.85	3.55	1.22	1.94

Sources: Company data, ttb wealth estimates

We expect higher normalized ROE post-plant upgrade and cost cuts

FINANCIAL RATIOS

FY ending Dec	2024A	2025A	2026F	2027F	2028F
Growth Rate					
Sales (%)	13.6	(10.6)	(4.0)	14.6	0.0
Net profit (%)	na	15.0	458.1	(54.9)	20.4
EPS (%)	na	15.0	458.1	(54.9)	20.4
Normalized profit (%)	na	94.8	182.9	(50.2)	20.4
Normalized EPS (%)	na	94.8	182.9	(50.2)	20.4
Dividend payout ratio (%)	77.6	75.9	42.3	50.2	47.3
Operating performance					
Gross margin (%)	2.1	3.4	7.1	4.0	4.6
Operating margin (%)	0.9	2.1	5.7	2.8	3.4
EBITDA margin (%)	2.1	3.5	7.0	3.8	4.4
Net margin (%)	0.9	1.8	5.6	2.4	2.9
D/E (incl. minor) (x)	0.2	0.1	(0.1)	(0.1)	(0.2)
Net D/E (incl. minor) (x)	0.2	0.1	(0.2)	(0.2)	(0.3)
Interest coverage - EBIT (x)	5.4	19.4	na	na	na
Interest coverage - EBITDA (x)	13.2	32.7	na	na	na
ROA - using norm profit (%)	3.3	7.1	21.6	10.5	12.2
ROE - using norm profit (%)	5.8	11.9	30.2	13.2	14.9
DuPont					
ROE - using after tax profit (%)	5.8	11.5	30.2	13.2	14.9
- asset turnover (x)	3.8	3.7	3.9	4.3	4.2
- operating margin (%)	1.2	2.2	5.7	2.8	3.4
- leverage (x)	1.8	1.7	1.4	1.3	1.2
- interest burden (%)	87.4	95.1	100.7	105.1	105.3
- tax burden (%)	80.1	89.1	96.8	82.2	82.4
WACC (%)	10.8	10.8	10.8	10.8	10.8
ROIC (%)	3.4	9.7	32.3	18.6	18.4
NOPAT (Bt m)	1,846	4,455	12,945	7,271	7,390
invested capital (Bt m)	46,118	40,045	39,013	40,200	39,578

Sources: Company data, ttb wealth estimates

General Disclaimers And Disclosures:

This report is prepared by analysts who are employed by the research department of ttb wealth. While the information is from sources believed to be reliable, neither the information nor the forecasts shall be taken as a representation or warranty for which ttb wealth or TTB or its group companies or any of their employees incur any responsibility. This report is provided to you for informational purposes only and it is not, and is not to be construed as, an offer or an invitation to make an offer to sell or buy any securities. Neither ttb wealth, TTB nor its group companies accept any liability whatsoever for any direct or consequential loss arising from any use of this report or its contents.

The information and opinions contained herein have been compiled or arrived at from sources believed reliable. However, ttb wealth, TTB and its group companies make no representation or warranty, express or implied, as to their accuracy or completeness. Expressions of opinion herein are subject to change without notice. The use of any information, forecasts and opinions contained in this report shall be at the sole discretion and risk of the user.

ttb wealth, TTB and its group companies perform and seek to perform business with companies covered in this report. ttb wealth, TTB, its group companies, their employees and directors may have positions and financial interest in securities mentioned in this report. ttb wealth, TTB or its group companies may from time to time perform investment banking or other services for, or solicit investment banking or other business from, any entity mentioned in this report. Therefore, investors should be aware of conflict of interest that may affect the objectivity of this report.

Note: ttb wealth securities public company limited (ttb wealth) acts as an underwriter of “Debentures of IRPC Public Co. Ltd. No. 1/2026 (B.E. 2569), therefore investors need to be aware that there could be conflicts of interest in this research.

Note: ttb wealth securities public company limited (ttb wealth) acts as an underwriter of “Debentures of CPF (Thailand) Public Company Limited No. 1/2026 (B.E. 2569), therefore investors need to be aware that there could be conflicts of interest in this research.

Note: ttb wealth securities public company limited (ttb wealth) acts as an underwriter of “Debentures of Sansiri Pcl. No. 3/2026 (B.E. 2569), therefore investors need to be aware that there could be conflicts of interest in this research.

Disclosure of Interest of ttb wealth securities public company limited

Investment Banking Relationship

Within the preceding 12 months, ttb wealth has lead-managed public offerings and/or secondary offerings (excluding straight bonds) of the securities of the following companies: -

Recommendation Structure:

Recommendations are based on absolute upside or downside, which is the difference between the target price and the current market price. If the upside is 10% or more, the recommendation is BUY. If the downside is 10% or more, the recommendation is SELL. For stocks where the upside or downside is less than 10%, the recommendation is HOLD. Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on the market price and the formal recommendation.

For sectors, an "Overweight" sector weighting is used when we have BUYs on majority of the stocks under our coverage by market cap. "Underweight" is used when we have SELLs on majority of the stocks we cover by market cap. "Neutral" is used when there are relatively equal weightings of BUYs and SELLs.

ttb wealth securities public company limited.

Research Team
18 Floor, MBK Tower
444 Phayathai Road, Pathumwan Road, Bangkok 10330
Tel: 662 - 779-9119
Email: research@ttbwealth.co.th

Pimpaka Nichgaroon, CFA
Head of Research, Strategy
pimpaka.nic@ttbwealth.co.th

Nuttapop Prasitsuksant
Telecom, Utilities
nuttapop.pra@ttbwealth.co.th

Rawisara Suwanumphai
Bank, Finance
rawisara.suw@ttbwealth.co.th

Yupapan Polpornprasert
Energy, Petrochemical
yupapan.pol@ttbwealth.co.th

Sittichet Rungrassameephat
Analyst, Retail Market Strategy
sittichet.run@ttbwealth.co.th

Adisak Phupiphathirungul, CFA
Retail Market Strategy
adisak.phu@ttbwealth.co.th

Pattadol Bunnak
Electronics, Food & Beverage, Retail
pattadol.bun@ttbwealth.co.th

Saksid Phadthananarak
Construction, Transportation
saksid.pha@ttbwealth.co.th

Chod Reankittiwat, CFA
Assistant Analyst
chod.rea@ttbwealth.co.th

Thaloengsak Kucharoenpaisan
Analyst, Retail Market Strategy
thaloengsak.kuc@ttbwealth.co.th

Pattarawan Wangmingmat
Senior Technical Analyst
pattarawan.wan@ttbwealth.co.th

Rata Limsuthiwanpoom
Auto, Industrial Estate, Media, Prop. Fund
rata.lim@ttbwealth.co.th

Siriporn Arunothai
Small Cap, Healthcare, Hotel
siriporn.aru@ttbwealth.co.th

Nariporn Klangpremchitt, CISA
Analyst, Retail Market Strategy
nariporn.kla@ttbwealth.co.th

Witchanan Tambamroong
Technical Analyst
witchanan.tam@ttbwealth.co.th